## **Capitol Pacific Reporting**

**Court Reporters Since 1978** 

2401 Bristol Court SW, Suite C-103, Olympia, WA 98502 • Ph: 800.407.0148

Elevator Safety Advisory Committee Meeting

## TRANSCRIPT OF PROCEEDINGS

February 20, 2024



**Production:** 

production@capitolpacificreporting.com

Scheduling:

scheduling@capitolpacificreporting.com

Website:

www.capitolpacificreporting.com

- Full-sized and condensed PDF transcripts
- Hyperlinked word index
- Hyperlinked exhibits
- Bookmarked examinations and exhibits
- Other common file types including: txt, lef, sbf, mdb, xmef, and PTX e-Transcript
- Exhibits and other files found under the paperclip icon within Adobe Acrobat (Reader)
- Copy-and-paste while maintaining formatting
- Files accessible via online repository

1	DEPARTMENT OF LABOR AND INDUSTRIES
2	STATE OF WASHINGTON
3	
4	
5	ELEVATOR SAFETY ADVISORY COMMITTEE MEETING
6	TRANSCRIPT OF PROCEEDINGS
7	VIA MICROSOFT TEAMS VIDEOCONFERENCE
8	February 20, 2024
9	
10	Pages 1 through 90
11	
12	
13	
14	
15	CERTIFIED
16	TRANSCRIPT
17	Taken Before:
18	Andrea L. Clevenger, CCR, RPR
19	Washington Certified Stenographic Court Reporter #3041 for
20	Capitol Pacific Reporting, Inc. (800) 407-0148
21	www.capitolpacificreporting.com
22	admin@capitolpacificreporting.com
23	
24	
25	



1	ATTENDANCE
2	Elevator Safety Advisory Committee
3	
4	Ricky Henderson ESAC Vice Chair, TKE
5	Scott Cleary Mobility Concepts
6	Jim Norris IUEC Local 19
7	Lyall Wohlschlager Mobility Concepts of Idaho
8	Jan Gould City of Seattle
9	Duane Leopard City of Spokane
10	Carl Cary BOMA
11	Corey Winchell Licensed Elevator Contractors Representative
12	Representative
13	
14	
15	
16	
17	
18	
19	
20	
21	
22	
23	
24	
25	
	Page 2



1	AGENDA	
2		PAGE NO.
3	ESAC Introduction	4
4	Welcome, Introduce Committee	4
5	Comments Regarding & Vote on November	8
6	2023's Meeting Minutes	
7	Chief's Report	8
8	Scorecard & Accident Report Review	8
9	A17.3 Update	9
10	Clarifications vs. Errata	10
11	Enforcement Timeline	10
12	Legislative Updates	39
13	Rulemaking Update	39
14	City of Seattle Update	45
15	Needed Points of Discussion	49
16	CMP Project Update	49
17	ESAC Subcommittee Status Updates	65
18	Conveyances in Rental Units	65
19	Cab Interior Alterations	70
20	New/Continued Business and Audience Questions	77
21	Training Updates	77
22	Conversation from Stakeholders	84
23		
24		
25		
		Page 3



1	BE IT REMEMBERED that on Tuesday,
2	February 20, 2024, at 9:00 a.m., before ANDREA L.
3	CLEVENGER, CCR, RPR, the following proceedings were had,
4	to wit:
5	
6	<<<<< >>>>>
7	
8	CHAIRPERSON HENDERSON: All right. So
9	this is our February 20th meeting of the Elevator Safety
10	Advisory Committee for the State. We'll start off with
11	introductions and roll call for the committee members.
12	
13	ESAC Introduction
14	Welcome, Introduce Committee
15	
16	CHAIRPERSON HENDERSON: My name is
17	Rick Henderson, currently the chair of the ESAC
18	committee, license elevator mechanic, state of
19	Washington, work for TK Elevator.
20	Scott is next up, if you don't mind. He is sitting
21	in for
22	MR. CLEARY: Scott Cleary, MCI
23	Elevator. I represent the 270 exemption from licensure
24	stakeholders, as well as residential and commercial
25	accessibility. I've been the past chair, and today I'm



1	going to be filling in for Garry as the vice chair to
2	help Ricky out. Thank you.
3	CHAIRPERSON HENDERSON: Thank you.
4	And just go ahead and go through the list here, all the
5	committee members.
6	MR. NORRIS: Jim Norris, representing
7	licensed elevator mechanics, currently a business agent
8	for Local 19 elevators.
9	MR. WINCHELL: I'll go ahead. This is
10	Corey Winchell, representing elevator companies for
11	Schindler Elevator.
12	MS. GOULD: Jan Gould, City of
13	Seattle, conveyance program code advisor.
14	CHAIRPERSON HENDERSON: Thank you,
15	Jan.
16	MR. CARY: Carl Cary, representing
17	building owners and managers alternate with Mitsubishi
18	Elevator.
19	CHAIRPERSON HENDERSON: Thank you,
20	Carl.
21	MR. LEOPARD: Duane Leopard, City of
22	Spokane and the east side.
23	CHAIRPERSON HENDERSON: Thank you,
24	Duane.
25	Any more committee members or alternates here?
	Page 5



1	I know we're missing Garry.
2	MS. GOULD: No Jason.
3	CHAIRPERSON HENDERSON: Gerald Brown
4	isn't going to be able to make it today.
5	UNIDENTIFIED SPEAKER: Lyall, are you
6	here?
7	MR. CARY: This is Carl Cary. I
8	believe John Carini is missing as the primary for WIA.
9	CHAIRPERSON HENDERSON: Is Brian
10	Thompson here?
11	MS. GOULD: And Lyall hasn't
12	introduced himself, has he?
13	CHAIRPERSON HENDERSON: Is he online
14	here? Is Lyall here?
15	MS. GOULD: Yeah. He had his camera
16	up.
17	CHAIRPERSON HENDERSON: Lyall, can you
18	hear us? I don't know if he's having some camera issues.
19	UNIDENTIFIED SPEAKER: He's having
20	some audio problems.
21	CHAIRPERSON HENDERSON: Audio issues?
22	I think we can probably mark him present.
23	Jim Mandi? Is Mandi here today? Duke Davis?
24	Jason Howerton? Probably pronounced that
25	MS. GOULD: No. That's he's not
	Page 6



1	with us. I'll text him.
2	CHAIRPERSON HENDERSON: Okay. And
3	Dermott Murphy? I don't see him.
4	Were you able to capture all of that, Melissa, for
5	the attendance? Thank you, Melissa.
6	With that said, I believe I captured everybody. I
7	started to hear Lyall say something there.
8	MR. WOHLSCHLAGER: Ricky, can you hear
9	me now?
10	CHAIRPERSON HENDERSON: I can hear you
11	now.
12	MR. WOHLSCHLAGER: This is Lyall
13	Wohlschlager, the alternate for those exemption from
14	licensure and residential accessibility and commercial
15	accessibility list.
16	I've got my audio back. Thank you.
17	CHAIRPERSON HENDERSON: All right.
18	Thank you, Lyall. Today is the day for technical
19	difficulties.
20	All right. So I believe that takes care of the
21	introductions of the committee and roll call.
22	Next item on the agenda is our meeting minutes from
23	last last meeting.
24	////
25	////
	Page 7



1	Comments Regarding & Vote on November 2023's Meeting
2	Minutes
3	
4	CHAIRPERSON HENDERSON: So do we have
5	a I think the next step on here is, do we have a
6	motion to accept the minutes from the last meeting?
7	MR. NORRIS: Jim Norris will make a
8	motion to accept the meeting minutes.
9	MR. CLEARY: I second.
10	CHAIRPERSON HENDERSON: And there's
11	the second. Any discussion? If not, then the motion is
12	carried for accepting the minutes meeting minutes from
13	last meeting, which brings us to the chief's report, and
14	I believe that, Melissa, you're up since Gerald is not
15	here.
16	
17	Chief's Report
18	Scorecard & Accident Report Review
19	
20	MS. ERIKSEN: Yep. That's me. And
21	thankfully a everything is working smoothly now, guys.
22	So thank you for your patience. I'm going to make this
23	brief.
24	For the last quarter, we have done approximately
25	5,000 inspections. 3,626 of them were annual inspections Page 8



of different kinds, and then we had just over 1,300 inspections that were permitted or non-annual inspections.

Going over our backlog list that we've been working on, our guys have completed 91 percent of the backlog, which has been great. We know that this has been a topic of interest and appreciate that you guys have known that we are working on it and the guys have done a great job on bringing everything current. So thank you for that.

With that, the -- that is going to conclude the inspection report for the chief's portion.

## A17.3 Update

MS. ERIKSEN: With the A17.3 update, I am sharing with you that there have been conversations with the AAG and with leadership, and there have not been decisions made yet as far as the program has or is able to share. So I know that we're going to have a conversation.

And, Ricky, this is where I get to introduce you back to talk about a clarifications errata and different things that we have going on, so thank you.

MS. GOULD: You're muted, Ricky.

CHAIRPERSON HENDERSON: Thank you,



1 Jan. 2 Clarifications vs. Errata 3 CHAIRPERSON HENDERSON: 5 Rick 6 Henderson. Cover the easy one first. Talk about the 7 errata for the -- that was released on A17.1 real quick related to hydraulic elevators. There was an editorial 8 9 mistake in the 2015 A17.3 that ended up -- there was an 10 issue with the reference back to the door lock monitoring 11 requirement from the hydraulic section. 12 This was recognized as an editorial mistake. The 13 ASME has released an errata for that, so that issue is 14 now resolved, as far as the question of do hydraulic 15 elevators -- are they required to comply with door lock 16 monitoring within the A17.3 2015 code. 17 So the errata clarifies that it was an editorial mistake and is now code as far as ASME is concerned of 18 19 the 2015 code book. 20 21 Enforcement Timeline 22 23 CHAIRPERSON HENDERSON: The second 24 topic, talking about the -- I posed together and worked with the State and we put together along with questions 25



1	coming from our stakeholders we put together a letter
2	from the ESAC committee that was directed toward Gerald
3	from the of L&I with questions that we've been getting
4	a lot of from our stakeholders and within our group,
5	looking for some clarification on moving forward, what
6	is how is A17.3 going to be enforced?
7	This letter was distributed out to all of our
8	stakeholders. Have all the stakeholders here had a
9	chance to review the letter?
10	MR. CLEARY: Ricky, do you mean
11	stakeholders or committee members?
12	CHAIRPERSON HENDERSON: I'm sorry.
13	Committee members. Thank you, Scott.
14	Have all the committee members here had a chance to
15	review that letter? Because what I would like to do
16	within this would be if we as the committee members
17	could take a vote whether they approve moving this
18	forward to the chief, asking for guidance and
19	clarification on this.
20	MR. CLEARY: I will motion that we
21	take a vote.
22	CHAIRPERSON HENDERSON: Do I have a
23	second?
24	MR. NORRIS: Jim Norris will second.
25	CHAIRPERSON HENDERSON: All right. So
	Page 11



1 with the second, I would like to call for a vote. 2 Yes, Scott? MR. CLEARY: Let's have discussion, if 3 4 there's any. 5 CHAIRPERSON HENDERSON: Oh, correct. 6 Discussion. 7 Jan, you have your hand up. MS. GOULD: Sorry. Jan Gould. I had 8 9 my hand up as a vote. I'll put it down until we get 10 there. 11 CHAIRPERSON HENDERSON: Okav. So --12 so as Scott pointed out, the next item we have here is 13 for discussion on this letter. 14 And, Scott, you have your hand up? 15 MR. CLEARY: Yeah. Scott, MCI 16 Elevator. You know, this is one of the things that basically it was codified back in October of 2018, was 17 enforced for a while. 18 Then it wasn't. So I know there's 19 some outstanding inspections that have called out some 20 177s. 21 My biggest concern is timeline. I would really like 22 to get something back from the State, from you, Brian, on 23 your AAGs' understanding or how that's going to be 24 enforced, because that -- are we already past our five 25 years, or when do things -- are things already started or



1 are they sunseted already? Are we going to get a new 2 timeline? Because that's kind of the biggest thing because it 3 makes it very hard for the different companies out there 4 to make sure we inform our customers without us looking 5 6 schizophrenic and saying, "Yeah, it's on. No, it's not on. Yes, it's on." 7 So it's pretty important. We've had a lot of 8 9 discussions on the ESAC level, and we just want to make 10 sure that we understand how to give guidance to 11 stakeholders. Thank you. This is Brian Hornback. 12 MR. HORNBACK: 13 Thank you, Scott. We did send the request to AAG for a 14 timeline and for, I guess, their opinion on when our 15 enforcement timeline needs to be in order to be in 16 compliance. 17 So I received a response back from that a couple of 18 days ago and have -- I'm attempting to have a 19 conversation with Gerald to make sure we're all on the 20 same page, but I understand the emergency, and we'll get 21 a response to the committee. 22 MR. CLEARY: Thank you, sir. 23 CHAIRPERSON HENDERSON: Further 24 discussion? With no further discussion, I'd like to call for a 25



1 So if you approve of moving the letter forward to 2 Gerald, raise your hand. Melissa, do you have a count there? 3 4 All right. MR. CLEARY: Also I've been given the 5 6 proxy vote for Garry, and he also motions to approve. 7 CHAIRPERSON HENDERSON: Okay. With that said, everybody lower their hand that approved. 8 9 And any -- any disapproved? I see no hands on that 10 So I believe that is moving forward. Send the 11 letter to Gerald. And as Scott clarified on that one, you know, this 12 13 is -- basically a lot of the questions that we have --14 you know, the enforcement timeline is the big question 15 and how is that going to be working moving forward. 16 There has been a lot of discussion of it in previous meetings, and that's one of the items that -- moving 17 18 forward and being able to do it in a manner that will 19 work, I -- I believe that Gerald's plan moving forward 20 would be a good one. 21 Brian, I notice you have your hand up? 22 MR. HORNBACK: Yes. Brian Hornback. 23 I don't know if it's what protocol is here, so if I foul 24 it up, I apologize. I just want to ask, when the committee sends that 25



1	forward to denote if you want a do not an it will not
1	forward to Gerald, if you would CC me on it, please.
2	CHAIRPERSON HENDERSON: Melissa, could
3	I ask you to take care of that for me? Thank you.
4	MR. HORNBACK: Thank you.
5	CHAIRPERSON HENDERSON: I see another
6	hand or, Brian, was that you? Do you still have your
7	hand up?
8	MR. HORNBACK: That's what we call a
9	residual appendage, and I'll lose that now.
10	CHAIRPERSON HENDERSON: Thank you,
11	Brian.
12	I did just want to touch base and discuss real
13	quickly here talking about the enforcement, the timeline,
14	and any kind of recommendation that the ESAC may move
15	forward on this one.
16	Really hasn't been brought up I don't know if we
17	want to discuss this here in the meeting today about
18	if we have wanted to talk about a recommendation to the
19	State on how we would like to recommend they move forward
20	with the enforcement of A17.3.
21	Scott, do you have a comment?
22	MR. CLEARY: Yeah. Scott with MCI.
23	It would be good to hear from Duane from Spokane because
24	my understanding is, Spokane is enforcing 17.3 and get
25	kind of a and, Jan, give a little bit of update on



1 what the City of Seattle plans on doing in the near 2 future. I think that would be helpful for stakeholders. CHAIRPERSON HENDERSON: All right. 3 Thank you, Scott. 4 So, Duane, do you mind if I hit on you there real 5 6 quick on how the City of Spokane, since they are --7 they're like the State and adopted A17.3, how Spokane is 8 currently enforcing A17.3? 9 MR. LEOPARD: Yeah. I'll step in 10 here. This is Duane, City of Spokane. Since the adoption of A17.3 in 2018, we've been 11 enforcing it, the extra door lock monitoring and other 12 13 items that are, you know, within A17.3. 14 Our city ordinance says we have to adopt or we do 15 automatically adopt any of the State codes, and it's 16 simply that -- excuse me -- we allow up to five years from the time of the correction write-up. 17 18 And part of that process is, within 90 days they 19 have to give us a timeline. It can be up to five years 20 or three years. I've had some people opt to do it within 21 a year. So that's where we stand on the expensive stuff. 22 Sight guards, things like that, 90 days, maybe a 23 little longer if we need to -- you know, parts are not 24 available, things like that. But that's where we stand with it, and there's not 25



1	a it's not difficult for us to track when things
2	are you know, the plans have come to light and
3	presented to the City.
4	CHAIRPERSON HENDERSON: Okay. So
5	clarify on that one is, you're currently starting a time
6	clock at the time of the correction is written?
7	MR. LEOPARD: Yes.
8	CHAIRPERSON HENDERSON: Are these
9	normally being written during annual inspections or is
10	there any kind of a systematic approach on when the
11	corrections are being written?
12	MR. LEOPARD: No. We write up the
13	corrections on annual inspections.
14	CHAIRPERSON HENDERSON: Okay. So
15	typically during the annuals. All right. Thank you.
16	Appreciate it, Duane.
17	MR. LEOPARD: You bet.
18	CHAIRPERSON HENDERSON: Jan?
19	MS. GOULD: Yeah. Jan Gould.
20	Duane, I have a question for you. That's five years
21	from now. So what percentage is do you know of you
22	know, of completeness of adopting you know, requiring
23	it to be A17.3? Are you, you know is it mostly done?
24	MR. LEOPARD: Let me step back a
25	little bit. A little bit of history on the City of
	Page 17



Spokane.

In 2010, the City of Spokane adopted the fire code 2010 version. As part of that, the fire marshal appointed us to basically write up the upgrades required for elevators.

Now, obviously, it's 13 years later. Most of our elevators in Spokane have been upgraded. Anything over 25 feet of rise has been upgraded, and the door lock monitoring and other things like that have been taken care of.

We do have a few -- there were -- you know, the rise as required by code over 25 feet, and we have a few that were 24 feet. And most of them have stepped right up, yeah. They've given me a plan, and there's been no arguments.

So I've had plans to next year, and I've had plans up to four and a half years. So, you know, nobody is really arguing. They're stepping up. The people of Spokane want their elevators safe, and they're doing the -- taking the right action to take care of things.

That help you, Jan?

MS. GOULD: Yeah. Thanks. Jan Gould again.

And Jason Howerton and I have had some discussions and with the program manager above us of how we're going



2

3

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

to enforce this, and so we're kind of waiting to see how the State will enforce.

We're a little worried about -- currently October of 2026 is when Seattle proposes to adopt the 2024 building code. So that's right around the corner. And at the same time, Seattle has started the URM program, unreinforced masonries, which affects 1,100 buildings in the city of Seattle. So we're worried about abandonment of buildings with that and the A17.3.

So we may take the -- as the State did as defined a major alteration for enforcement of A17.3, but we really haven't talked to our director yet and the mayor's office and city council, so -- but we intend to adopt that when we adopt the 2024 in some shape or form. Thanks.

Jan again. Jason, anything to add?

MR. HOWERTON: No. I think you pretty well covered it, Jan. Thank you, though.

CHAIRPERSON HENDERSON:

All right. So this is Rick Henderson again. So one of the items that's always been brought up here for the State on the enforcement is, it's been very much linked to the new CMS project with the State and how that system would be really critical for the enforcement and the

Is anyone here that can give an update on that? Is



tracking of A17.3.

Thank you.

that still the case? Because I noticed that there was an email that went out that looks like that project has been bumped out until October of this year.

MS. ERIKSEN: We're actually going to have the CMS presentation coming up, so -- as far as that comes up, but if anybody has an answer regarding how this system is going to work, then please speak to that.

CHAIRPERSON HENDERSON: Okay. All right. I would like for the committee to really think about this, and if we have a recommendation that we could put forth to Gerald on moving forward on how we believe it would be appropriate for A17.3 enforcement.

I don't -- you know, because what I'm basically looking at here is, there's two methods of looking at it the way that I see. One is that five-year countdown clock started at the time of adoption, and as such, that clock has expired, and anything that has not been brought up to that code requirement is now out of compliance, which is the majority of the applicable equipment within the state.

The other method of looking at it is taking the stance similar to the way that Spokane is enforcing it and is pulling that and starting that time clock at the time when the correction is written, typically during annual inspections, but could be during other times as



well.

Throwing this question out to the committee for discussion: Is -- how do we feel that we should be doing this moving forward as a recommendation to the State?

Carl, I see you have your hand up.

MR. CARY: Yes. Thank you. Carl Cary. So as part of representing building owners and managers, I'd like to make a recommendation that we recommend to Gerald that he follow a similar process to what it appears Spokane is doing, where the five-year time clock starts upon the deficiency written up by the inspector.

The intent of the initial five years was to give building owners, property managers, clients the time to be able to fit these major modifications into capital planning and, as such, provide the least financial impact to them as possible.

So as you very well stated, Ricky, if we're saying, well, the time is already expired, there's a significant amount of building owners/managers that likely would not know that they have this issue and thusly have not planned for it. So I think that defeats the purpose of the five-year.

CHAIRPERSON HENDERSON: Thank you, Carl. I appreciate that.



1	Jim, I see you have your hand up.
2	MR. NORRIS: Jim Norris. I'm just
3	going to agree with the "from the time the item is cited"
4	concept.
5	CHAIRPERSON HENDERSON: Okay.
6	Appreciate that, Jim.
7	Any other discussion? Scott Cleary?
8	MR. CLEARY: I Scott Cleary, MCI.
9	I'm just it comes back to what the State and what
10	their legal department is going to say. Right?
11	I mean, it's great that all this happens, but to my
12	understanding, they make the final decision, so that's
13	why I'm I'm really trying to see if they can get this
14	decision back to ESAC sooner than later on that because
15	all the other things can work, unless they say the time
16	is done and you're already in noncompliance.
17	So, Brian, I think it's extremely important that we
18	hear back sooner than later on this one here because
19	that's going to be the driving force in all this, isn't
20	it?
21	CHAIRPERSON HENDERSON: I don't see
22	Brian. Candace, did
23	MR. HORNBACK: This is Brian Hornback.
24	Yeah. I agree that you're right, that the information
25	from AAG is going to be a driving force in how we handle



1 it, recognizing that the AAG is required to give us what 2 we call options-based advice. So, you know, when the recommendation comes to us 3 from the committee, we'll use that as part of the 4 conversation with the AAG and the option-based advice to 5 6 be, if we choose Path A, everything that has already -it was required from the date the code was adopted and 7 the five-year period started then. Therefore, it's out 8 9 of compliance. Right? 10 What's our option at that point? And if we choose 11 an option to go with the recommendation that sounds like you may be putting forth that says it's from the date of 12 13 inspection, then what are our options as an agency from 14 that advice? 15 So when we gather those two things from the AAG, 16 then we'll be able to come back to the committee with -and to the community with the, "Here's how we'll be 17 18 implementing that." 19 I hope that makes sense. 20 CHAIRPERSON HENDERSON: Thank you, 21 Anybody else have discussion? Brian. 22 Jan -- or I'm sorry. Thought I saw somebody else 23 had their hand up earlier. 24 MR. CLEARY: Candace. 25 CHAIRPERSON HENDERSON: Candace?



MS. LAU: Yeah. This is Candace. I put one of my questions on the chat, and this is -- and the reason why -- and I ask it, again, here of doing -- when you guys issue -- when you guys go and do your annual inspections -- I know the City of Seattle, when they go and do their annual inspections, I believe they do a 90-day. Right? You have 90 days to fix this or whatever the case may be, but when the 90 days come and goes, no fines go up. Okay. No penalty -- no fines go out for noncompliance.

So the -- the State is a little bit different because after 90 days the fines get generated, and it automatically goes out, right, every 90 days.

So my question to -- and so that's -- that's really the sticking point here. Right? If we just go out and write it up and we don't have these fines being issued, it wouldn't be as big of a deal.

Right now the big deal is, hey, if you're only going to give us 90 days, then within 90 days we're going to get a fine, that's a huge problem. Right?

And so that's the crux of the problem, is why I think we've been having issues implementing this. Right? So my question to Duane is: When they do their annual inspections and they write it up, the A17.3 items, does it get penalized after a certain period of time if they



1	don't do or don't respond that they've done work?
2	MR. LEOPARD: Penalties are up to the
3	discretion of the inspectors at this point. I kept it
4	that way automatically or because I don't like
5	automatic penalties going out.
6	If somebody needs extra time in the 90 days, they
7	can call me, but at this point I haven't had anybody
8	that, you know, hasn't submitted a plan within 90 days.
9	I've had a couple huge buildings a long time ago,
10	for the fire service upgrades, they wanted a little more
11	planning time, and I granted it to them.
12	Like I said, right now most everybody in Spokane,
13	the building owners and whatnot, are in favor of making
14	things safe.
15	And let's face it. At this point a lot of our
16	equipment is old and outdated anyway, so probably within
17	the next couple years, those that haven't been upgraded
18	will be just through attrition.
19	MS. LAU: Okay. Thank you. This is
20	Candace.
21	MR. LEOPARD: Not quite finished yet.
22	Spokane's idea is, you know, we don't throw out
23	fines and penalties automatically just because, and we
24	don't do it automatically, because there is some
25	discretion that's needed in there.



1	So that's why I say, you know, the inspectors have
2	discretion at their point that we do send out any
3	penalties. I have done so on a couple of occasions.
4	Some building owner refused to do any type of upgrades or
5	refused to give me a plan, and that was rather
6	interesting.
7	But, yeah, that's basically how we operate. You'll
8	have 90 days to give us a plan. We can accept the plan
9	or reject it. You'll have extra time if you need it in
10	order to set up your budgets. These are some of these
11	are major upgrades. I don't expect anybody to do them in
12	90 days.
13	So that's about all I have on that part.
14	CHAIRPERSON HENDERSON: Thank you,
15	Duane. Appreciate that.
16	Jason, I see you have your hand up.
17	MR. HOWERTON: Yeah. I have another
18	question for Duane.
19	Do you know how many units total you have that are
20	going to be affected or that are affected by 17.3 in your
21	program?
22	MR. LEOPARD: I think we're down to
23	100, 150. 1,200 elevators. There's not a lot out here
24	that, you know, aren't affected. Maybe as high as 200.



I don't have exact numbers.

25

1	MS. GOULD: Jan Gould. Jason, do you
2	want to share the numbers for single bottom jacks and all
3	elevators installed before the 2000 ASME of how many will
4	be affected in Seattle?
5	MR. HOWERTON: Yeah. We're about
6	4,600 that will be affected, and of those 4,600, about
7	600 of those are potential single bottom jacks just based
8	on year of installation, and that's our first pass.
9	That number will come down as we kind of dig into
10	the data, but that's kind of just a high that's about
11	50 percent of our program will be impacted.
12	CHAIRPERSON HENDERSON: Thanks, Jason.
13	Rick Henderson. As far as single bottom jacks, this
14	is one of those single bottom jacks is one of those
15	odd ones where it's in both the A17.1 and also within
16	A17.3 requirements for the single bottom jack.
17	So is there without A17.3 being impacted, can you
18	address how the City is dealing with the A17.1
19	requirement for single bottom jacks, Jan?
20	MS. GOULD: Yeah. Jan Gould. We
21	haven't been enforcing that code in the A17.1.
22	CHAIRPERSON HENDERSON: Okay. And
23	it's pretty much duplicated between A17.3 and A17.1 is my
24	understanding of that one.
25	Okay.



MS. GOULD: Yeah. Jan. Agree.

CHAIRPERSON HENDERSON: Just give it a moment there to see if any other discussion is happening.

A lot of good discussions here happening on this, which I believe it needs to happen.

One aspect of this that hasn't been discussed in this meeting -- I know it's been brought up in the past, but I wanted to bring it up as well -- as far as the timeline of enforcement.

If -- I believe it also has to be considered that there is the aspect of labor and materials that come into play. If these items are deemed to be out of compliance and everything needs to be brought into compliance now, there's not enough materials or laborers available to be able to make that happen. It's just not doable without getting well past the timelines that's going to -- that would be available to us.

So wanted to bring that up as a topic of -- you know, just make sure everybody was -- hasn't been on their mind that we are also aware of that aspect of this, is that there's really physically no way for this to be brought into compliance at this stage of the game if we're already past due the timeline.

Scott, you have a question.

MR. CLEARY: Scott, MCI. That's a



1	great point. Also these are going to take permits, so
2	that's going to take time from the State. It's also
3	going to take time for inspectors.
4	So that's got to be part of the calculus in all of
5	this, is how is that going to impact flow with the State
6	and with suppliers. That's a great point, Ricky.
7	CHAIRPERSON HENDERSON: And this is
8	Rick Henderson.
9	And that's where I believe and I agree with Carl
10	and others in the way Duane and the City of Spokane is
11	dealing with the enforcement of it. Is the practical and
12	correct way to move forward with it? I don't see how it
13	could work any other way.
14	If there's no more discussion on this, does the
15	committee feel comfortable with putting forth a
16	recommendation, voting on a recommendation on which way
17	they'd like to recommend to Gerald his enforcement would
18	be moving forward on this? Carl?
19	MR. CARY: Yeah. I'm fine to make a
20	motion, if needed. Do you think a motion is necessary
21	here, Chair?
22	CHAIRPERSON HENDERSON: I think that
23	would be the correct way to do it, yes.
24	MR. CARY: I would like to make a
25	motion that we move, as discussed, with the



1 recommendation that the five-year timeline starts upon 2 the noted deficiency. CHAIRPERSON HENDERSON: Real quick 3 I see Jan had her hand up. 4 Before we get a second, Jan, did you have a comment? 5 6 MS. GOULD: Just for discussion. I think we need to wait from the AAG, you know, 7 Yeah. report about the timelines. That's kind of critical is 8 9 my comment. 10 Jan Gould. Sorry. 11 CHAIRPERSON HENDERSON: I believe that 12 Brian mentioned that he was looking forward to having the 13 recommendation from the committee as part of the 14 information going to the AAG. Brian? You had your --15 MR. HORNBACK: I'm looking Yes. 16 through emails I've gotten in the last week, and I 17 actually have the AAG's opinion on how that -- on the 18 applicability of the timeline. 19 So I'm going to apologize to the committee here and share that I need to have a conversation with Gerald 20 21 before -- it is attorney-client privilege information, 22 and we need to make sure we've discussed it here. 23 So I want to let you know we are making progress 24 They have weighed in with an opinion on what with it. the strict letter of the law is. Now I think the 25



Department has to -- so now what are we going to do with that and how are we going to, I guess, enforce is the right word.

So I anticipate being able to come to you with a -- or Gerald being able to come to you with a response very

or Gerald being able to come to you with a response very shortly. Just letting you know that's kind of what the timeline looks like.

So while the recommendation of the letter -- or from you is always important. We appreciate you receiving that. At least we do have some AAG advice. There shouldn't be a long delay between actions.

I'm not sure if that's what you're looking for, but that's what I have at this point.

Yes. This is Rick Henderson. I think what -- and the letter I don't believe actually has a recommendation on the timeline of enforcement. It was just basically asking the questions and feedback from the State of what -- what is it? If the State would like to have a recommendation of the timeline of enforcement from the ESAC, I think that would need to be outside the letter because I do not believe the letter addresses that.

MR. HORNBACK: This is Brian Hornback.

I'm not -- I'm not sure how to respond, other than I

think that's up to the committee to decide, you know, do





1 you want to submit that recommendation or not? I don't 2 know that it's appropriate or not appropriate for us to 3 solicit the recommendation, if that makes sense. So if you guys think it is or is not, then obviously 4 I'm not Gerald, and we all know my elevator technical 5 6 expertise as well as committee expertise. So thank you 7 for your grace, and I'll defer to whichever direction you 8 choose to go. 9 CHAIRPERSON HENDERSON: All right. 10 Thank you, Brian. 11 Going through the hands that are raised. 12 MR. CARY: Yeah. So just keeping in 13 mind -- this is Carl. Sorry. 14 Keeping in mind our role as an advisory committee, I 15 feel that it is appropriate for us to send this letter. We don't have the weight of law. Right? This is our 16 recommendation as stakeholders and as appointed 17 18 representatives, and the State obviously will take that 19 recommendation and do obviously what the just and legal thing to do is, so I feel strongly we still move forward. 20 21 CHAIRPERSON HENDERSON: All right. 22 Thank you, Carl. Appreciate that. 23 Duane? 24 MR. LEOPARD: This is Duane, City of Spokane. Just a side note too, though, on a lot of this, 25



the State hasn't been able to more or less enforce this because of their system of corrections and 90 days and things like that. They don't have a way of tracking it, you know, is my understanding.

So I know, if we move forward with this recommendation, obviously we have to allow them to implement the new system to keep track of these inspections and corrections.

CHAIRPERSON HENDERSON: This is Rick. I agree with you, Duane, and I think that was one of the items that was going to be addressed in the CMS update that we were talking about because I 100 percent agree with you. That has been one of the topics of discussion in the past and was a linchpin what I understood was going to be the ability of the State to really enforce A17.3.

Is that clear?

MR. CLEARY: Scott Cleary, MCI.

Brian, I may -- I want to be as bold to glean from what you had said or didn't say, that the AAG has already made a determination that the timeline was started back in '18.

If that's the case, then what recommendations from the ESAC -- what influence is that going to have? I'm just -- I know we need to do something, and I agree with



Carl. That's our job, is to be an independent party and advise, but if we're already -- if we're already late, then how do we move forward with it?

I think I would -- myself would like to wait. I think Jan's point, too, is, it's all going to come back to what the State does. I know you don't have to take it completely as what the AAG says, but right now, coming out with a recommendation of doing something which may be completely invalid is kind of a waste of time, in my view.

MR. HORNBACK: This is Brian Hornback.

I'll respond briefly to Scott. So, Scott, again, without disclosing what's in that attorney-client information yet, as you noted, the AAG's opinion or their advice to us is exactly that. It's advice, and we get to determine how we -- what risk we're willing to tolerate and where is the greater risk.

Is there a greater risk in enforcing Option A or is there a greater risk in enforcing Option B? And that's really done on two factors. One is that public safety is always first. So if we enforce it in one way, is the safety -- public safety more or less compromised.

And the second piece of that is -- is, you know, really its effect on the community, our ability to enforce, and it's also about the potential litigation to



1 come back to the Department. So we consider all those in terms of that risk and 2 then make a decision how we're moving forward with it. 3 So I think, as you noted, there's the Department's 4 5 recommendation. 6 You know, we've heard what the City of Spokane does, what the -- you know, City of Seattle, if I've gotten it 7 right, are waiting on the State to choose a direction, so 8 9 to speak. 10 So recognizing all of those things, you know, my 11 intent is to have that conversation internally as quickly I will disclose with -- Gerald's absence is a 12 as we can. 13 little bit indefinite right now. 14 So I'll be working with Candace and the tech specs 15 and supervisors where if in the next week or two, if 16 Gerald is still unavailable, then we'll make a decision to move forward. 17 18 And I hope that helps, Scott. Anything else I can 19 answer or do you need it within --20 MR. CLEARY: Yeah. Thank you. 21 Hey, this is Norm Martin MR. MARTIN: from Schindler Elevator. Can I have comments? 22 23 CHAIRPERSON HENDERSON: Yes. Go 24 ahead. 25 MR. MARTIN: You know, has a Yes.



stakeholder such as BOMA been involved in the discussions of this creating a timeline? Because this is pretty aggressive when it comes to attempting to apply these rules retroactively.

It's not been very successful in most parts of the country, but it has in a couple. So I think there's some

It's not been very successful in most parts of the country, but it has in a couple. So I think there's some challenges for the folks who are paying the bill for this of what is their input and what is their expectations of their ability to be able to comply?

CHAIRPERSON HENDERSON: Thank you,

Norm. We do have representation from building owners.

And, Carl, did you want to speak to that or is that the appropriate here? Building owners and managers?

MR. CARY: Can you repeat the question? I guess what exactly might I be asked to respond here. I guess I've been responding up to this point for building owners and managers, so --

CHAIRPERSON HENDERSON: Yeah. Norm was just asking if BOMA had been brought into the discussion and was made aware.

MR. CARY: Yeah. So I have reached out to BOMA, had a couple of conversations with the local representation. Obviously they have a high level of concern about the financial impact of this and are kind of waiting -- taking a wait-and-see approach at this



1 point. I also participate on the code and utility board for 2 BOMA and discussed in that meeting some months ago. 3 that point and as we're discussing, there was nothing 4 definitive on, well, here is what the State is going to 5 6 So that's why they're kind of waiting to see. 7 that's the best answer I can give at this point. CHAIRPERSON HENDERSON: All right. 8 9 Thank you, Carl. Appreciate that. 10 With that said, if there's any other discussion -or without any further discussion, I see going -- coming 11 12 up, I believe we had an initial motion to move forward on 13 making a recommendation. 14 Was there a second on the motion for the ESAC to 15 make a recommendation to the State on timeline of 16 enforcement? 17 MR. LEOPARD: Duane, City of Spokane. I'll second it. 18 19 CHAIRPERSON HENDERSON: All right. 20 Thank you, Duane. 21 Any further discussion on it? 22 Without any further discussion on it -- Lyall, you 23 have your hand up. 24 MR. WOHLSCHLAGER: That was a mistake. 25 CHAIRPERSON HENDERSON: Oh, sorry



1	about that.
2	All right. So without any further discussion, I'd
3	like to call for a vote from the committee members on a
4	recommendation to move forward with a recommendation to
5	the State a timeline of enforcement following the City of
6	Spokane's example.
7	So if you agree with that, please raise your hand.
8	Melissa, let me know when you've got your vote. All
9	right.
10	Everybody lower their hand.
11	And if you would, any against?
12	Scott, you're against the motion?
13	MR. CLEARY: No. No. I'm against my
14	button that I keep hitting.
15	CHAIRPERSON HENDERSON: I understand.
16	All right.
17	And any abstaining? All right. Melissa, we good
18	with vote?
19	MS. ERIKSEN: We are passed.
20	CHAIRPERSON HENDERSON: Okay. With
21	that said, I believe that concludes our discussion on
22	A17.3.
23	Melissa, yes?
24	MS. ERIKSEN: Thank you. So thank you
25	for the A17.3 conversation, everyone. It is appreciated.



1	With that, I think now is a good time to call for a
2	quick break, allow people to get where they need to be
3	and stand up and get coffee if you need to. So let's
4	come back at 10:00 when we can get the leg updates.
5	Thank you, everyone.
6	CHAIRPERSON HENDERSON: Thank you,
7	everyone.
8	(Recess from 9:48 a.m. to
9	10:00 a.m.)
10	CHAIRPERSON HENDERSON: Let's
11	reconvene and
12	MS. ERIKSEN: All right. Fantastic.
13	I have the agenda on the screen, so now you get to call
14	for Alicia.
15	CHAIRPERSON HENDERSON: I get to call
16	for what?
17	MS. ERIKSEN: Alicia.
18	CHAIRPERSON HENDERSON: Alicia. Thank
19	you.
20	MS. ERIKSEN: You're muted.
21	
22	Legislative Updates
23	Rulemaking Update
24	
25	MS. CURRY: Thank you. Good morning,
	Page 39



everybody. Good to see everybody again.

Quick update on rulemaking this morning. We don't have any new rulemakings in progress, as you're aware. We had the fee corrections rulemaking, which we adopted in October, that corrected the fees from July to January. So essentially we returned the fee schedule to one set of fees that will take effect -- that took effect on January 1st of 2024. So we got those fees corrected.

For legislative updates, session began on January 8th this year. It's a short session, 60 days, and it ends on March 7th. We haven't had any bills that directly affect the elevator program this session. So not much to report.

There were some bills that we were monitoring that were reintroduced, but they haven't gone anywhere.

They're dead, so nothing really to report on leg.

Does anybody have any questions about the rulemaking or leg or -- it's a quick update today.

CHAIRPERSON HENDERSON: I don't see no discussions on that.

MS. CURRY: Oh, I see a hand.

MS. GOULD: Yeah. Jan Gould. Do you know how quickly -- let's just say that the AAG rules set the timelines are past in the WAC rules for enforcing A17.3.



1 How quickly could the WAC rules be opened and -- to 2 address that issue? MS. CURRY: I haven't had any 3 discussion with Gerald. It's been a while since we 4 talked about that, but we could start rulemaking at any 5 6 time if that's the decision that, you know, is being made. 7 On average, I would say a rulemaking -- I mean, it 8 9 just depends on the rulemaking. Right? It could go into 10 effect within like seven to nine months, but, again, it 11 just kind of depends on the rulemaking, what the rule 12 changes are. 13 Does that answer your question, Jan? 14 MS. GOULD: Yes. Thank you. 15 MS. CURRY: Okay. 16 CHAIRPERSON HENDERSON: Scott Cleary. 17 MR. CLEARY: Scott, MCI Elevator. 18 Alicia, could this be done with an interim policy to 19 bridge the time it would take to get it into WAC? 20 MS. CURRY: I have not had any 21 discussions with Gerald about that, to be honest with 22 I really haven't had a chance to even dive deep you. 23 into that, into the A17.3 on what he's thinking. 24 MR. CLEARY: Well, my question, I guess, is more of, is that a mechanism that can be used 25 Page 41



1	if that was the case? Is that is that basically
2	what I would think an interim policy would be for.
3	Correct?
4	MS. CURRY: Yeah. We can certainly
5	have discussions with our AAG to explore the best option
6	for what route to take.
7	MR. CLEARY: Thank you.
8	CHAIRPERSON HENDERSON: This is Rick
9	Henderson.
10	Alicia, quick question, sort of a follow-up to
11	Scott. Is there any precedent, any past record or
12	anything else, any kind of precedents that have been set
13	for situations like that, where there is an interim rule
14	before WAC would be opened up?
15	MS. CURRY: You know, I personally
16	haven't come across this situation, so I really can't
17	answer that.
18	CHAIRPERSON HENDERSON: Okay. I
19	appreciate it though. Thank you.
20	MS. CURRY: We'll definitely I'll
21	have conversations with Gerald about it. Is Gerald here?
22	CHAIRPERSON HENDERSON: No.
23	MS. CURRY: Oh, he's not here. Okay.
24	CHAIRPERSON HENDERSON: Yeah.
25	MS. CURRY: Sorry I'm not able to



1	share much information about that. I just haven't really
2	had conversations with Gerald. It's been a while, so
3	CHAIRPERSON HENDERSON: No worries.
4	Jan, you had your hand up?
5	MS. GOULD: Yes. Jan Gould. I know
6	Brian Hornback is still with us.
7	Can you adopt or can you enforce a policy without
8	having a WAC rule in place?
9	MR. HORNBACK: So this is Brian
10	Hornback. I am going to respond with a tentative I
11	believe so. I think, as long as the policy is supported
12	by WAC rules that are already in place, we can do that.
13	Obviously, you know, very clearly we couldn't enforce a
14	policy that would be in conflict with a WAC rule.
15	MS. GOULD: Jan Gould. Thank you.
16	CHAIRPERSON HENDERSON: Thanks, Jan.
17	Thanks Brian.
18	Scott?
19	MR. CLEARY: Brian, is that Scott
20	with MCI.
21	Is it true or is it the case that, if the WAC is
22	silent on the matter, then a policy can be done before
23	the language can be embedded in the new another WAC?
24	MR. HORNBACK: Brian Hornback. I
25	believe that's correct. Although we have to be a little  Page 43
	rage 45



1 bit cautious about appearing to skirt WAC rulemaking 2 process, timelines, et cetera, by implementing a policy 3 that would later go into WAC. I think that would be a -- there's probably a lot 4 of -- Alicia would kick me really hard if we did 5 6 something like that we shouldn't do, so just so you know. 7 MS. CURRY: I just apologize for not 8 being more up to speed on this. 9 MR. CLEARY: It's okay. I just -- if 10 we're going to need to do something, I think having that 11 much time before we open a WAC up and redo it, it's not 12 going to help solve some of the congestion or moving 13 forward that we have right now. 14 MS. CURRY: Yeah. And I think it's 15 definitely just conversations to be had and, you know, 16 exploring what are our options legally working with the AAG and having our internal conversations. 17 18 CHAIRPERSON HENDERSON: 19 forward to the outcome of those. Any further discussions? Any questions for Alicia? 20 21 If not, I'll move on to the City of Seattle update 22 with Jan. 23 1111 24 //// 25 //// Page 44



City of Seattle Update

MS. GOULD: Jan Gould. Thank you.

The State of Washington is proposing to adopt the 2021 -their version of the building code on March 15th of 2024.
City of Seattle intends to adopt their version, Seattle
Building Code 2021, no sooner than July 1st of this year.

And since the industry stakeholder meeting I had nine, ten months ago, we've add -- made some additions to Chapter 30. We will have another industry meeting, stakeholder meeting, to go over those additional changes to the 2021 Chapter 30.

And the tentative date for 2023 -- excuse me -- 2024

Seattle building code is October/November of two
thousand -- oh, excuse me. I'm so sorry. Let me start
again.

The Seattle Electrical Code and the NEC, the 2023 edition of that, the tentative adoption is October or November of this year. So there may be a timeline where, under the 2021 building code, the 2020 would apply instead of the 2023 for a few months.

And then Seattle intends on adopting the Seattle Building Code 2024 November of 2026. That's a real quick turnaround, and Seattle at that time will adopt at least the 2022 ASME A17.1.



than we anticipated.

15

16

17

18

19

20

21

22

23

24

25

Transcript of Proceedings - February 20, 2024 1 And if there's any additional ASMEs that have been adopt- -- excuse me -- that have been published in the at 2 3 least past six, nine months or so, we may adopt newer versions of those codes. 4 5 Any questions? Ricky? You're muted. 6 CHAIRPERSON HENDERSON: Sorry. Yeah. Jan, this is Rick Henderson. You mentioned earlier 7 8 the -- at the very beginning of this timeline for the 9 State adoption for the State building code. 10 MS. GOULD: Yes. March 15th, 2024. And just like Seattle can't adopt certain codes until the 11 State does, like the National Electrical Code and the 12 13 building codes, so we will be after that date. The very 14 earliest would be July 4 -- targeting July 1st of this

> CHAIRPERSON HENDERSON: This is Rick Henderson. Do you have the timeline when the State is going to be adopting the 2023 NEC?

> year for the 2021 building code, which is a year later

MS. GOULD: We cannot -- again, Seattle cannot or other jurisdictions cannot adopt the 2023 NEC until the State does. So I'm quessing our October/November 2024 will be -- will have to be after the State adopts that NEC and their amendments to 2023 electrical code.



1	CHAIRPERSON HENDERSON: Rick Henderson
2	again. But we don't know what the time is for the State
3	to adopt?
4	MS. GOULD: I didn't get that. I
5	can I can make a phone call, though, see if I can get
6	that before the end of the meeting.
7	CHAIRPERSON HENDERSON: Okay. That
8	would be cool.
9	Scott Cleary?
10	MR. CLEARY: Yeah. Scott with MCI.
11	Just, Jan, I don't know if you regulate belt man
12	lifts A90, but just to let the State know too, I'm the
13	vice chair for that committee, and we've just published a
14	2023 version, and it's radically changed.
15	There's a complete Section 9, which is an MC
16	more or less an MCP requirement for maintenance that kind
17	of mirrors 17186 and 811, and so that's out and
18	published.
19	MS. GOULD: And Brian is next.
20	MR. HORNBACK: Yeah. Brian Hornback.
21	I just want to let Jan Gould know I'm contacting the
22	electrical chief now to see if I can get an answer on
23	what timeline is for that code. Should have that for you
24	shortly.
25	MS. GOULD: Jan Gould. Thank you,



1	Brian.
2	CHAIRPERSON HENDERSON: Thank you,
3	Brian.
4	Duane? I see you have your hand up.
5	MR. LEOPARD: Yes. Thanks. This is
6	Duane, City of Spokane.
7	Scott, can you make sure a copy of that is sent to
8	me, or a link or whatever, you know, access I can get on
9	that document for the belt man lifts?
10	MR. CLEARY: Scott, MCI.
11	Yes. And one thing that everybody needs to
12	understand with belt man lifts and A90, there's no
13	grandfathering. Once it's been adopted by ASME, you've
14	got one year to bring everything up. So there's quite a
15	lot of changes. So I will get you a link to get you
16	visibility of that, Duane.
17	MS. GOULD: Jan Gould.
18	MR. LEOPARD: Appreciate it. Thank
19	you.
20	MS. GOULD: Sorry. Jan Gould again.
21	To answer Scott's original question, State of
22	Washington does any belt man lifts that are in the city
23	of Seattle. We don't adopt that standard.
24	CHAIRPERSON HENDERSON: All right.
25	Thank you, Jan.



1	Brian, I see you have your hand up. Was that
2	intentional?
3	MR. HORNBACK: Nope.
4	CHAIRPERSON HENDERSON: All right.
5	Thank you.
6	MS. GOULD: Jan Gould again.
7	Jason, would you like to add anything to the Seattle
8	notification?
9	MR. HOWERTON: Jason Howerton. Nope.
10	Once again, Jan, you covered it beautifully. Thank you.
11	MS. GOULD: That's it. Thank you very
12	much.
13	CHAIRPERSON HENDERSON: All right.
14	This is Rick Henderson. Thank you, Jan. Appreciate it.
15	Looking at our agenda, moving on to the next item,
16	which we're right on time with, is CMP project update.
17	
18	Needed Points of Discussion
19	CMP Project Update
20	
21	MS. TAYLOR: Good morning, everybody.
22	I am Nicole Taylor, IT project manager here with an
23	update for the project. We've got a slide deck here for
24	you to review as we go along.
25	And we're just going to give you a quick update on Page 49



our project schedule, some accomplishments that have happened since we last came in and presented here, as well as offer -- an opportunity for open discussion, questions and answers, and then we will conclude our presentation with a short readiness poll just to see how everybody is feeling with all the new information.

So just to start off here, just as a reminder, this is our project vision slide. We do bring this every presentation just to reiterate what our focus is for the project.

We are really working hard to make sure we're building trust, focusing on customers, collaborating across multiple programs, multiple lines of business, and we are working very hard to manage scope in order to produce the good working solution as quickly as possible.

So before we get too far into the updates, we did just want to give a Brian Hornback a chance here to comment on the program view.

MR. HORNBACK: Thank you, Nicole. Appreciate it.

They probably heard from me enough already this morning, but I'll just share the program perspective.

The work is going really well. We do acknowledge the October timeline that we're working with now is further out than anyone anticipated and recognized the kind of



challenge that delay creates.

So the project team itself is doing fantastic work, and they've -- and I know we have several of our inspectors who have recently expressed interest in making sure that we're doing -- you know, we're helping out with the testing and get it up and running so that, when it does come onboard, we'll have something that, A, we're knowledgeable about, not trying to learn as we go, and make it something that's hopefully smooth, both for us and all the stakeholders.

So basically the extra time is really -- it's designed to make sure the system is going to work the way it was originally designed and recognizing that it's pretty complex when we have to take and modify and bring in data that we've had for years and bring it into the program and then make sure that all the tools that the inspectors need to be accurate and tracking, you know -- for example, the tracking needed for, you know, as we're discussing the latest -- you know, how are we going to comply with inspections that we're -- when code showed potentially they should have been complied with by or started in 2018? So those are some of the complications we're working with.

Between now and October, there will be a lot of opportunities for both our department staff and for you,





for constituents, to attend training and demonstrations on new systems, ask your question, get training so that everything is smooth for you as well as us.

So that's probably more words than you needed to hear from me, so I'm going to turn the thing back over to the project team and let them share more about those things I just brought up.

MS. TAYLOR: Thanks, Brian. Nicole Taylor. I'll take it back from here. Thank you.

Okay. So as Brian mentioned, we do have a schedule adjustment. So we just wanted to share a little bit more insight, kind of reiterate just what Brian was starting to say there as well around -- we feel very confident in this new go live date.

So we know we did have to push it from January, which we all know we did not go live last month, but we took a lot of time to make sure that we were really gauging the work ahead and make sure that when we announced this new date, that that was something that both ourselves and the vendor could agree on because we do not want to wind up moving that again.

We want to be able to use this date and go forward and everybody plan to it and get prepared. So that has been confirmed, and that is the date we're sticking with.

We've also started to receive some of the product.



So over the last year, we have been working on identifying all of the solutions for all of the different business rules and data points that are collected in current CMS and what's needed in the future.

Since then, the vendor has started doing the development, and they've actually begun releasing pieces of the product back to us with our changes implemented, so we're starting to see the drop-down values. We're starting to see conveyance ID fields, just all of the things that are relevant to this program.

So testing is underway for that, and I'll give a few more updates on other things we've been up to since then.

But, again, just to really reiterate this new time frame really allows us to get it right. We want to make sure we have enough time for training. We want to make sure we have enough time to circle back and do demonstrations and make sure that everybody is feeling ready to roll when that October 8th date comes around.

We don't want folks to, you know, turn the system on in October and then figure out how to do their jobs. We want this to be really smooth, keep business moving, and make sure everybody is prepared.

Just as a reminder, a few of the benefits of this new system: You're going to be able do new permit applications really quickly online, a step-by-step



process.

You'll be able to monitor the status of those applications through your online portal. You can pay for your permits and manage those online, including renewing multiple permits at one time.

You're going to be able to obtain your annual operating certificates online without having to wait for snail mail and the invoicing process. You'll get a quick alert that says it's coming due, and you'll be able to log in and renew multiple or just one and print those as soon as you paid for them.

You're also going to be able to respond to the inspection corrections and request extensions or waivers through the system. And, again, you'll receive alerts and reminders via email as things come due.

So here is a quick glimpse at the project schedule. So as we mentioned, system go live is happening in October. A specific date will be announced as we get closer.

We have to line up different systems and releases all to go at the same time, so it will just -- it will get coordinated as we get closer and we understand what other things are on the books in IT.

So as we work towards that, we're going to be doing some more demonstrations and asking for testers,



especially from the external community in the summer, so you can start to see a lot more of the things that we've already shared with you coming back and showing you how it's really going to work and what it truly is going to look like when you go to use it.

I know the last time we did a demonstration, it was really focused around, imagine that this is how it will look. Right? We kind of showed hypotheticals, and we showed you some examples, but it wasn't the real system that you were going to be getting. So that will come here in the summertime.

We also have our business readiness team, which we have a couple of representatives from external community, as well as a few from the internal program that are part of that team. That work is ongoing, and they're really going to be digging in and helping us here prepare for go live over the next several months.

We are working to, again, integrate this system with multiple other systems so we have our financial systems that this needs to talk to. Those of you who are using My L&I to go in and do any business such as -- I think there's a permit payment system in there, and plan review.

We're hooking up to those logins so you'll be able to use your same logins and get into the new CMP portal,



as well as we're working with a licensed verification with quick cards and Department of Revenue to make sure we've got active licenses in place.

And then over the next several months, we'll be working on testing, as well as that data migration that Brian mentioned. We want to make sure all of your permit information and your inspection history is all mapped over to the new system, as well as we want to make sure that we have plenty of time to create those training materials and hold training sessions close to go live.

We will also be around to help provide some post go-live training and support. So if you start using the system and you have issues, we'll be here to help answer questions.

So getting into what it is we've been doing, this just adds a little bit more detail. We did finalize all of the requirements and solutions with our vendor in January.

So we have 257 requirement solutions confirmed, so that's for multiple business rules and data points.

There's a lot of things that were built in over the years in the current CMS, and it's a complicated book of business. I'm sure you all know.

We did start with 442 requirements. A lot of those were actually determined to be, like, duplicate. We



merged those into that 257. Some of the things were able to be held off on until a future iteration. They were, like, maybe wish list things, but we have 257 things in the hopper and starting to get sent back by the vendor.

Again, we started testing some of this functionality mid-January. We've been through three releases so far. We don't have any major bugs. There's no work stoppages at this point. We just have some small things to clean up with the vendor. Like, they missed a couple of drop-down values here, or there's a couple of things acting a little wonky in a couple other places.

So we're just working through those fixes and making sure that things are going to be ready and in place and ready for you guys to see and start helping to test come this summer.

And as far as data migration, we have a lot of work that's been done with that. We have over 600 migration rules for all of the data points that are coming from the current CMS.

So that's everything related to your payments, your permits, your invoices, the dates you paid them, the amounts you paid, any adjustments. All of that goes into it.

And the next step we have to take with data migration is just getting those documents mapped over.



So we know that, you know -- we scan in a lot of information that you guys send back to us, and we want to make sure that that information is still in the new system so it can be referenced.

So, meanwhile, how are we starting to spark some interest? We are currently adding verbiage to existing letters. So if you guys start to see invoices and letters come to you with new comments on them, we're starting to try to raise awareness in there about this effort.

So there's things on there, like, "Visit our website, lni.wa.gov/cmp." We've also started meetings with BOMA. I think there's a meeting actually today to start trying to increase engagement with building owners and property managers.

We did notice over the previous demonstrations that we did, we had a very low attendance from those two audiences. Great attendance from contractors. We just need to try to help make sure that others know that this is going to be available for them.

So we're reaching out to them specifically to get some help there, but we did want to ask you guys while we're here today, are there any other groups that we should be reaching out to, to try to increase awareness or engagement about this? We want to make sure as many



people know about this new system as possible before October. Any suggestions?

Okay. I'm not hearing anything or seeing any hands, so I'll keep moving. If you do think of a group that would be helpful for us to reach out to, please let us know. We are looking to get in front of anybody that we can.

So that brings us to the end of our updates here and open discussion question-and-answer time. So please go ahead. Raise your hands if you have questions.

Scott?

MR. CLEARY: Two questions. One is, what's the mechanism in place if we find things that are incorrect during the process of going through this?

Like, we -- something is not right on -- what's in CMS for certain conveyances, is there a mechanism in place to correct that in an expeditious manner?

MS. TAYLOR: Yes. Yep. We have a process with our vendor in place where, as soon as those things are identified, then they -- we work to determine the release date that they will -- excuse me -- I'm stumbling over my words.

We work together to confirm the date that they will have that fix in place. We have all of our higher risk items in the beginning here in the early releases. So we



1 can have a lot of that turned around before the 2 summertime. MR. CLEARY: And I have one more. 3 What's your degree of confidence that you'll meet the 4 October date and how much ahead of time will we get if 5 6 that date is going to be kicked to the right again? MS. TAYLOR: We have very high 7 confidence that we're going to hit October. And if we 8 9 were not for some unknown reason, we would let everybody 10 know by August. 11 So there would be plenty of time to make folks aware and adjust training plans, but we have put a lot of 12 13 thought into this and looked ahead at, you know, what the 14 risk is, what could potentially throw us to the right, if 15 anything, again. 16 And it really comes down to what you just touched on, which is testing and making sure that things are set 17 18 up correctly, and we have all of those high risk areas 19 here in the beginning. So we feel confident we can catch those things and get it turned around. 20 21 MR. CLEARY: All right. Thank you. 22 MS. TAYLOR: Ricky? 23 CHAIRPERSON HENDERSON: Yeah. Rick 24 Henderson. Just a quick question and you may have already answered this. I apologize if you had. 25



1 I know in the beginning there was a lot of trials where the -- you had vendors/users would give feedback. 2 They were able to go in and use access to it and give 3 feedback based on that prior to going live. 4 Is that still in place? 5 6 MS. TAYLOR: Yes. We're still going to have people go in and test it and give us feedback 7 before we go live, yes. That's going to start here in 8 9 summer. 10 CHAIRPERSON HENDERSON: That's 11 going --12 MS. TAYLOR: So we'll be looking for 13 I think previously we had a few names. volunteers. 14 we get closer and have some dates outlined for when we're 15 going to launch that and need some help with testing, we 16 will send out a separate communication via the GovDelivery list and look for volunteers. 17 This is Rick 18 CHAIRPERSON HENDERSON: 19 Is there a specific group that you're Henderson again. 20 looking for in that permit? I'm assuming it would be for 21 the people applying for permits would be the -- the main 22 ones that you're looking for? 23 MS. TAYLOR: Yeah. We would want 24 somebody kind of from each role. So we have essentially

three major roles that we have set up in this system for



25

1 contractors, building owners, and property managers. 2 And we would be looking for testers from each 3 audience to -- there's different activities that can happen based on the role, so we want to make sure we have 4 input from all groups on those things. 5 6 CHAIRPERSON HENDERSON: This is Rick. 7 Thank you very much. Appreciate it. 8 MS. TAYLOR: Yeah. Of course. Thank 9 Any other questions? Comments? you. 10 CHAIRPERSON HENDERSON: Well --11 MS. TAYLOR: All right. Well, let me 12 go ahead and go to the next slide here. We have a 13 readiness survey that will be just real quick, and then 14 we can let you guys go for the day. 15 Amy, I'll turn it over to you. 16 MS. REYNOLDS: Good morning, 17 everybody. Amy Reynolds. Thank you so much for your 18 engagement. 19 So I'm here just to pop in and check in with you. This is likely not the first time you've taken this quick 20 21 poll, but it's just designed to kind of gauge what we've 22 shown you, ask you for your kind of temperature right now 23 about, are you getting enough information? What else can 24 we do to help you? How confident are you feeling based

on the updates you've been provided?



25

1	So I'm going to drop that in the chat, and I know
2	that not everybody has access to the chat, so I will work
3	with Melissa to talk about how we might share that more
4	broadly. Thank you, Melissa. She's always been a great
5	source of support.
6	So I think we're just going to pause and give folks
7	two to three minutes. It's very short. It's eight
8	questions total. Seven of them are multiple choice, and
9	the eighth one that's open text, you can skip if you
10	don't have additional feedback that you'd like to
11	provide.
12	Let's give folks to about 10:34 to respond to that
13	survey, and I'll check our results as we're waiting.
14	MS. TAYLOR: All right. 10:34. How
15	are they looking so far, Amy?
16	MS. REYNOLDS: We've got it
17	refreshes pretty often. Let me look at it one more time.
18	Looks like we've got 16 responses right now. So if we
19	want to give folks just one more minute, that will be
20	okay.
21	All right. We have 20 responses. Thank you so
22	much.
23	And for those of you who would rather take it later,
24	you are welcome to. The survey will be open for you
25	anytime this week would be great. Thanks so much for



1 helping us gauge whether or not we're giving you the 2 right information at the right time. We appreciate your 3 feedback. Thanks. Thank you, Amy. 4 MS. TAYLOR: Thank 5 you, everybody. 6 Just to wrap this up here, our next steps, we are 7 going to have some additional sessions and demonstrations 8 coming this summer, as we mentioned. We'll be looking 9 for training volunteers come -- excuse me -- testing 10 volunteers this summer as well. 11 Training team is continuing to work to identify the 12 modules and the -- how we're going to break out the 13 multiple formats. We've heard things like, "We really 14 want, like, self-serve videos, short, quick how-tos. We 15 also want some in-person learning sessions." 16 So we're -- we are underway right now with making plans on getting that all set up and make sure that's all 17 18 working for you. And then we're going to also continue 19 to give updates through our newsletters and through our website. So, again, shameless plug here, go to 20 21 www.lni.wa.gov/cmp to stay up to date on all things CMP. 22 That being said, thank you very much for your time 23 this morning and for having us. Back over to you. 24 CHAIRPERSON HENDERSON: Thank you, 25 everybody. Appreciate it. Appreciate that. Just moving



forward on to our next topic is getting into ESAC
subcommittee status. First one on the list is
"Conveyances in Rental Units" and Jim Norris is the
chair.
Jim, do you have an update for us?

ESAC Subcommittee Status Updates
Conveyances in Rental Units

MR. NORRIS: Good morning. Just a brief update. I'll try to keep us ahead of schedule here.

So our committee says the conveyances in rental units -- what we're talking about is ASME 17.3 Part 10, private residence elevators, and we have two issues that we're addressing.

The first one is the conveyances that are being treated as private residence elevators, but are not actually being used in that manner, whether they're in an Airbnb or a rental unit or whatnot.

And then our other topic we're trying to cover is the resale of homes that have a residential elevator in it. Currently the State in -- requires a permit for inspection on the installation of any conveyance, and then after that, if it's in a private residence, it is



never required to be inspected again unless the customer chooses to request that on their own.

And so we have a -- a -- a floor plan of -- that sort of references the RCW and the WAC and how those apply to what we're talking about. I think we need to add into it the language from the ASME 17.3, which states, "Although private residences are usually exempt from routine inspection, this code will provide a basis for evaluation of existing equipment during resale or exchange of property. It will also be useful when an installation placed out of service is returned to use."

And so those are our goals. We floundered for a while. My fault. Our committee -- all of my committee members have been busy on other committees and job switching and some personal items, so I'm hoping to get fired back up here and incorporate this language from that -- from the ASME into our current document and move forward.

We need to engage the other entities that we're going to infect -- going to affect. Not infect.

Specifically I believe the last time this topic came up, it was shot down by the real estate agencies, and so my limited interaction with dealing with things down at the -- at the legislative level is if anybody complains, it seems like it's not going to pass.



1 So we need to get everybody involved, and so I think 2 that's one reason why it's important for us to have the code applicable to be able to show them as to why we want 3 4 to -- why we want to take these actions. And so that's where we're at. We had talked to the 5 6 insurance commissioner. They were not opposed to it, but 7 they basically represent the insurance companies, and 8 it's -- let the buyer beware as far as they were 9 concerned.

If an insurance company wants to sell you a policy that doesn't address floods, pestilence, and somebody mucking with your elevator, then that's on them. They're going to have to foot the bill.

My other -- main member of the committee are not on today.

Scott, did you have anything you'd like to add today?

MR. CLEARY: No. I think you kind of said everything. Scott with MCI.

But we -- like you said, we've done this for years now. I think we started back in '08, trying to get something and still don't quite understand why you got to have a pest/gutter/roof inspection but nothing for the conveyances.

So hopefully we can use 17.3 Section 10 to put some





10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

1 language in WAC because it just makes a lot of sense. 2 And the requirement to make sure the door thresholds are three quarters is really important. 3 There's been a lot of tort lawsuits back on the east 4 coast, and I know, when I was sitting on the board of 5 6 AEMA, the feds came, the consumer protection agency, and put out letters to all the -- every state and to every 7 governor, requesting that they enforce the three-quarter 8 9 four. 10 And for the states that don't have enforcement on 11 residential, they -- the feds came back and said that we 12 need -- they need to work to the latest version of the 13 17.1, and so there's really no place to go hide. 14 So I think this is the right thing to do, and you've 15 been doing a good job on this subcommittee. I think we 16 just need to get some things tightened up and get it into 17 the WAC. Thanks, Jim. 18 MR. NORRIS: Thanks. Ricky, back to you unless anybody has a question. 19 20 CHAIRPERSON HENDERSON: 21 Question -- or I guess more of a statement than anything. 22 Just wanted to reemphasize here that the driving force 23 behind this is accidents that are happening out in the

There have been -- I think Scott mentioned items





world.

24

25

back on the east coast where, especially in the areas that you were addressing, the Airbnbs, the rentals, where the accidents are happening and how this is very important that this get moved forward to be addressed. It's very obviously a safety issue.

Scott?

MR. CLEARY: Scott, MCI. And that's a really valid point because, if you look at the definition of a residential elevator, it's a single -- a single dwelling -- residence dwelling when you have more or less owner-occupied.

And when you turn it over to an Airbnb where you open it to everybody and anybody in the world, that's when the oversight really needs to be done, and that's what we've seen on some of the accident reports back east is where they haven't been maintained or the interlocks have been jumped out or they haven't been looked at.

So I think you lose -- I think it's the position of the committee -- and, Jim, you can correct me if I'm incorrect -- that we feel, as the ESAC, that you lose that shield of that when you turn it into a commercial piece of property. You lose the residential shield.

So I think that's what we've been looking at, and I think that's extremely important.

CHAIRPERSON HENDERSON: Thank you,



1	Scott.
2	Jan, did you have your hand up?
3	MS. GOULD: Yes. Jan Gould. It's
4	amazing how many AHJs do not enforce or adopt rules for
5	private residence conveyances, so I'm glad we are in this
6	state.
7	CHAIRPERSON HENDERSON: All right.
8	Thank you, Jan.
9	Any other comments? Somebody has their hand up. I
10	think that was Jan.
11	Any other questions related for on the
12	subcommittee for conveyances and rental units?
13	With no other questions there, moving on to the next
14	subcommittee, and this is related to cab interior
15	alterations. I'm the chair on that subcommittee.
16	
17	Cab Interior Alterations
18	
19	CHAIRPERSON HENDERSON: Not a lot
20	of to report on that subcommittee. We have sent out
21	an updated clarification letter for all the subcommittee
22	members on this one.
23	What this is related to for cab interior alterations
24	is, it was brought up in one of the committee meetings
25	where it's been found that after cab interior



alterations, that there are compliance issues related to breaking or terminal testing requirements that end up being related back to balancing of the counterweight because of car changes in weight.

Part of the review, in looking in the update into the letter that went out to the subcommittee members, there is only one alteration requirement that I can see related to this that's in -- identified in A17.1, and that only applies whenever the alteration weight of the car weight and the capacity of the car that combines weight is increased by more than 5 percent.

So just as a quick calculation, I'm looking at items that -- a typical 3,500-pound car that is being installed today, that equals the -- the car weight has to change over 300 pounds before any of those alteration requirements would come into play.

And what we're seeing in the field is that with cab weight changes, less than that is potentially creating issues with compliance with -- complying with code as far as braking requirements and possibly other items, but that's part of what the subcommittee is going to be looking into.

But just in a broad scope of things, it looks like there may be something additionally needed here for the enforcement side on what is required when cab alterations



1 are done if the weight exceeds a certain amount of weight 2 removed to weight added, and I believe that the weight 3 that is the requirement of A.7 alteration is excessive. I don't think that it's going to get to that point 4 before there is issues complying with annual testing, but 5 6 that letter has gone out. We're scheduling next meeting. 7 We're hoping for this week, but it -- within the next few 8 weeks, we're hoping to have a next subcommittee meeting 9 related to this and putting forth a recommendation to the 10 ESAC committee. 11 With that, I'll open it to any questions. Seeing no questions coming up, moving on -- yeah. Perry? 12 13 MR. RYAN: This is Andy Ryan. 14 bring up a comment on the previous subject regarding 15 residential? 16 CHAIRPERSON HENDERSON: Yes, sir. 17 MR. RYAN: Sorry. I couldn't get off 18 mute before. 19 I want to comment on Scott's comment requiring inspections for roofing and gutters and that. I question 20 21 that because I bought three houses over the past couple 22 years and not one of them required an inspection. 23 just discount that comment. 24 CHAIRPERSON HENDERSON: All right.



25

Page 72

MR. RYAN: Requiring inspection for

trams or conveyances, I believe, would be a totally new requirement, not something that's consistent with what happens right now. Thank you.

CHAIRPERSON HENDERSON: Yes, sir. All right.

Perry, you have your hand up.

MR. MCKENZIE: I was just going to ask, when cab companies submit their application for a permit, are they submitting the weight differential or the weight of what they plan to, you know, install versus what's currently there?

They may not know how much the current cab pieces weigh, but they do know what they're installing is going to weigh, and that's, I guess, one way you could mitigate it or speed up the process by knowing the difference, and then we could just go from there if that's -- I don't know if they submit that at the time of permit application to the technical specialist. Maybe somebody can answer that.

CHAIRPERSON HENDERSON: Yeah. I'm not sure, but I know that the City of Seattle has a form that they're putting out that is asking for that exact information, you know, how much weight is being removed and how much weight is being added, but I don't know that that information is going to be available as far as the



1 weight removed at the time of the alteration permit is 2 applied for. A lot of that information, from my understanding, 3 they don't know that until they're in the process of 4 removing it if they weigh that equipment as it comes out. 5 6 That's part of the -- some things that we're definitely need to be talking about. 7 But is anybody here on the call that could respond 8 9 to Perry's question on that? 10 MS. GOULD: Our hand is raised. 11 CHAIRPERSON HENDERSON: With that 12 said, Jan? 13 MS. GOULD: Well, Jan Gould. Norm is 14 in front of me. Then I'll speak. 15 CHAIRPERSON HENDERSON: Oh, sorry about that. 16 17 MR. MARTIN: Thank you, Jan. Norm 18 Martin, Schindler Elevator. I just made the -- hopefully 19 I caught it all, but there was some discussion about 5 percent change of dead weight of car by 5 percent or 20 21 more triggering over issue requirements, and there was 22 consideration within the committee to reduce that 23 threshold to a lower amount, and if so, what's the --24 what's the analysis that's utilized to have that 25 consideration of reducing something that's been in the



standard for maybe 60 years?

CHAIRPERSON HENDERSON: Yeah. This is Rick Henderson. That's a -- I might have misspoke on that one.

We're not -- the subcommittee isn't looking at changing the 5 percent rule for that 87 alteration requirement at all. That is staying within the code.

What the subcommittee is looking at, however, is the reports of what we're seeing and hearing is that cab weight is changed that is nowhere close to that alteration requirement number that is now causing some compliance issues.

The subcommittee, I don't believe, would be looking at requiring that alteration requirements for lower weight. However, we're looking at, one, is there existing code rules there that require compliance if the cab weight is changed at all, what rules apply to verify that items are still in -- everything is still in compliance, and if there's no rules there that address the issues that are being seen, there may be some recommendations additional recommendations, not to alter the existing eight-seven rule, but some recommendations possibly like Perry was mentioning, a form that -- where we, you know -- what is the weight before, weight after.

The options are still in front of us. We haven't



1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

come up with any recommendations yet. Everything is still up for discussion, but to my understanding and my thoughts on this is, we're not planning on making any changes to that alteration requirement that currently exists. It was just a reference that that's the only alteration requirement currently within the code that

would possibly apply, if that makes sense.

Thank you very much. MR. MARTIN:

CHAIRPERSON HENDERSON: Jan?

MS. GOULD: Yeah. Jan Gould. you know, of course, the intent is safe elevators, but majority of the problems are, the older the elevator is and we don't know what that actual car weighs. It could be very different from what that weight of that car was in the capacity when it was installed.

So -- and City of Seattle does request the -require the weight be taken out, and, yes, it can be an estimate and then the weight put in, but we've had too many calls from route mechanics that they get a call. The car is not leveling right. The brake is not holding. And they didn't even know that there was a cab interior alteration. So that's it.

CHAIRPERSON HENDERSON: Thank you,

Jan.



1 Any further comments or discussion on the cab 2 interior alterations subcommittee? With that said, moving on to the next agenda item, 3 "New/Continued Business, Training Updates." Melissa? 4 5 6 New/Continued Business and Audience Questions Training Updates 7 8 9 MS. ERIKSEN: I am so excited for 10 this, and good job, everyone. We were on schedule and 11 now we're ahead. Look at us being overachievers. So trainings, we have a couple coming up that I just 12 13 want to make sure everyone is aware about. The first one 14 is at the end of the month here. 15 Our inspectors and the City of Seattle and possibly 16 the City of Spokane -- I haven't heard yet -- will be attending a training on the pneumatic vacuum elevators. 17 18 So we will make sure that everyone gets a chance to see 19 them up close and personal and get any questions answered so that, going forward, we're able to do the inspections 20 21 that are needed. So that's the first one. 22 The second one is for OEI credit on May 8th and 9th. 23 We will be having our OEI training, and you can sign up 24 for it on the NAESA website or you can send me an email

and say, "Hey, Melissa, I want to join because obviously



25

1 it's so much fun hanging out with you guys." 2 And you'll not only get credits needed for your QEI certifications, you -- if you are a licensed mechanic in 3 the state of Washington and if you attend the entire time 4 in person -- this is not a virtual option -- your --5 6 you'll get your continuing education credits for that as well. 7 So those are the two trainings that we have up and 8 9 coming, and we look forward to having you all there. 10 CHAIRPERSON HENDERSON: Thank you, 11 Melissa. Any questions, comments? 12 MS. GOULD: Yeah. Jan Gould. Just a 13 question: How many of your inspectors are taking the 14 March testing -- I mean, training and testing with NAESA? 15 MS. ERIKSEN: We have six. 16 MS. GOULD: Nice. Thanks. 17 MS. ERIKSEN: Mm-hm. 18 CHAIRPERSON HENDERSON: Where is 19 the -- this is Rick Henderson. 20 Where is the training going to be taking place at? 21 Is it going to be in Olympia? 22 MS. ERIKSEN: Tukwila. We listened --23 We listened to the feedback from the last 24 training, and although it was lots of fun having everyone 25 come to Tumwater, we recognize that Tukwila is very



1	central for everyone and preferred, and we were able to	
2	do so.	
3	CHAIRPERSON HENDERSON: This is Rick	
4	Henderson. Very cool. Is that going to be off-site from	
5	the L&I?	
6	MS. ERIKSEN: It will.	
7	CHAIRPERSON HENDERSON: It will be	
8	off-site?	
9	MS. ERIKSEN: Mm-hm.	
10	CHAIRPERSON HENDERSON: Thank you,	
11	Melissa. I appreciate that.	
12	MS. ERIKSEN: You're welcome.	
13	CHAIRPERSON HENDERSON: Any other	
14	questions for Melissa on the training?	
15	With that said, that puts us a little ahead of	
16	schedule. Melissa, yes?	
17	MS. ERIKSEN: So since we finished	
18	that, earlier, at the beginning of the meeting, there was	
19	an ask for we have inspectors who have joined us, and	
20	we just want to make sure that we are doing what we can	
21	to establish and build those relationships.	
22	So, Perry, I believe that you're on. Would you like	
23	to help introduce your new inspectors and also, Michael	
24	and David, if you guys are on?	
25	MR. MCKENZIE: Sure. Our first	



1 inspector that came to us recently and is helping out tremendously in Bellevue, we stole from the City of 2 3 Seattle. Literally just stole him. It took a lot of negotiating, but he finally caved in and realized we were 4 the better entity. So, anyway, if -- Troy, are you here? 5 6 Troy? 7 Fighting words. MS. GOULD: Troy Anderson, can you 8 MR. MCKENZIE: 9 put your --MR. ANDERSON: 10 Yeah. There he is. 11 MR. MCKENZIE: Okay. ahead and tell us about yourself, Troy, how long you've 12 13 been inspecting and stuff like that. And Troy is over in 14 the Bellevue area. Go ahead. 15 MR. ANDERSON: Yeah. They gave me 16 Mercer Island, Bellevue. Just did an inspection on a 17 door operator a few minutes ago. 18 But, yeah, went to Puyallup a few years and over at 19 L&I now. And the computer system is -- CMS is a little bit different than ACCELA. ACCELA actually works better, 20 21 in my opinion. But, yeah, so far so good. 22 inspecting elevators, about the same job. 23 Thank you. Good to MR. MCKENZIE: 24 have you, Troy. Doing a fantastic job. So like he said, 25 he's in the Bellevue, Mercer Island, Newcastle area,



1 Newport area. So, anyway, that's your new inspector 2 there. Next one we have is -- Tim Evans is in Auburn --3 4 Auburn/Kent area. Tim, are you here? Can you speak? 5 MR. EVANS: Yep. I'm here. Hi. Tim 6 Evans. I came on with L&I in August, and I have Kent, Covington, Auburn, and then all the way to the water in 7 8 Des Moines. 9 And you love your MR. MCKENZIE: 10 supervisor? 11 MR. EVANS: So much. 12 MR. MCKENZIE: Thank Okay. Awesome. 13 That's Tim Evans. you. 14 Who else do we have here? I can't remember. Is 15 anybody else on that -- I'm missing somebody, I think. 16 MS. ERIKSEN: You have Dwight Dow, but he's -- I don't see him on here. 17 18 MR. MCKENZIE: Yeah. He's not in the 19 Dwight Dow works in the Renton area for us and meeting. 20 is doing a bang-up job, terrific job. 21 So love all the new inspectors. And we also have a 22 new inspector in the Olympia area. Richard Schultz is 23 Took over for Sergey Dolgikh's old route, down there. and so he's doing a fantastic job, but we've got some 24 25 really talented guys so I'm really proud of each and



1	every one of them, so			
2	MS. ERIKSEN: And can we please have			
3	Michael Hatt and David Jaffe pop on and say hello and			
4	quickly introduce yourselves.			
5	MR. JONES: Michael Jones. I have one			
6	new somewhat new, Jamie Rodenhurst. He's not here, of			
7	course, but he's in the Tacoma Region 3 area. He's			
8	getting the hang of it.			
9	I don't have one I'm looking to steal a few from			
10	the City of Seattle as soon as we can, but we'll see how			
11	that goes. That's it. That's all I got.			
12	MR. MCKENZIE: Hey, Michael, do you			
13	have any openings, and if so, where are they in case			
14	anybody has got the word out there that they might be			
15	MR. JONES: Oh, yeah. I got openings			
16	might be coming up in well, I got two, one in Tacoma			
17	right now. I got one in Spokane. I got another one in			
18	Moses Lake/Kennewick area. I also have one in I guess			
19	it would be the Bellingham area that's coming up. It's			
20	not open yet, but we have a guy retiring. So coming open			
21	here soon.			
22	MR. MCKENZIE: Thanks.			
23	MR. JONES: No problem.			
24	MR. HATT: Hi. I'm Michael Hatt, one			
25	of the inspector 1s. Previously worked in residential			



1	stair lifts and now doing the virtual inspections here	
2	for residential installs right now. Did that for quite a	
3	few years and excited to be doing this now. Started back	
4	in, I think, September, if I recall correctly, and just	
5	so far been enjoying working for L&I and getting to meet	
6	everybody here.	
7	CHAIRPERSON HENDERSON: Thank you,	
8	Michael.	
9	I see Duane has his hand up with a question.	
10	MR. LEOPARD: Not so much a question	
11	as I've got a new guy on our staff now I'd like to	
12	introduce.	
13	CHAIRPERSON HENDERSON: Very good.	
14	MR. LEOPARD: For you guys that knew	
15	Tom Smith, he decided to retire this year effective	
16	basically a couple weeks ago. Now we've got John	
17	Kennedy.	
18	John, go ahead and introduce yourself and tell us	
19	about you.	
20	MR. KENNEDY: Hey, my name is John	
21	Kennedy. I recognize a few of the folks here on the	
22	meeting. Hi, Ricky. I worked for TK for under one	
23	name or another for about 30 years, and I, like Duane	
24	says, took over Tom's position beginning of the year, and	
25	I've officially been out, you know, doing it myself for	



1	about a month now. I'm enjoying it.	
2	Thanks for the welcome.	
3	CHAIRPERSON HENDERSON: Good to see	
4	you, John.	
5	Did we have any more new newbies? With that, I	
6	appreciate everybody taking the time and introducing	
7	themselves and saying hi. It's always great to put a	
8	face to the name.	
9	Is there any other items, Melissa, that you had that	
10	you want to touch base on before moving on to the	
11	conversation?	
12	MS. ERIKSEN: Not from me. Let's have	
13	the conversation.	
14		
15	Conversation from Stakeholders	
16		
17	CHAIRPERSON HENDERSON: All righty.	
18	All right. So moving on to the next item here is any	
19	conversation/feedback from the stakeholders in the group.	
20	Pretty much open conversation. Whatever we need to be	
21	bringing up, new topics or old.	
22	Do we have any conversations from the group?	
23	This is a very quiet group. I see no hands. I see	
24	no conversations.	
25	I do want to thank everybody for the participation	
	Page 84	



Transcript of Proceedings - February 20, 2024 1 in the meeting today. It is always -- this workgroup 2 works better whenever we do have feedback and we do have 3 discussions and bring everything out. I am looking forward to continuing this. 4 And I was trying to fill in a little conversation 5 6 there to see if anybody wanted to raise their hand. 7 Seeing none -- Jim? Yes, sir? MR. NORRIS: Sure. I just like to 8 9 touch real briefly on accidents and investigations. 10 know that a lot of companies, the mechanics, everybody 11 tries to -- is worried about finger pointing and whatnot, but I think investigations from the union standpoint are 12 13 strictly, we want to know what happened. Why are we not 14 getting our safety procedures across? You know, what 15 could have been done to mitigate the circumstance? And so I just wanted to kind of get that across to 16 everybody that, when I'm asking questions about a 17 18 situation that happened, I'm not pointing fingers at a

company or anybody.

We just need to, you know, be able to look ourselves in the mirror and go, "What are we doing wrong here? What message are we not getting out?"

And so that's the only point I wanted to bring up. CHAIRPERSON HENDERSON: Appreciate it,

Page 85



Jim.

19

20

21

22

23

24

25

Melissa?

MS. ERIKSEN: I'd like to follow up on what Jim was saying. A lot of the accidents that we receive in the state -- we have two different kinds: It's conveyance related or it's rider related. And the scale definitely falls higher on the rider-related accidents.

So if something does happen due to conveyance relation, I really appreciate, Jim, what you had to say, that it's not about pointing fingers or, oh, someone is getting in trouble. Let's figure out, you know, if there is something that needs to be fixed and go ahead and fix it.

If -- as far as rider accidents are, we can definitely state that most of them happen on escalators, and there are things that you can do to stay safe. I appreciate when companies and buildings speak up to educate people on what's safe and what's not.

Obviously having your arms full and unbalanced, and you're trying to carry the world while you're on an escalator isn't probably the safest way to go.

We do have on our website some tips for rider safety, and it's always an area where we welcome the conversation so that we can partner and make sure that everyone in the state of Washington stays safe.



1 CHAIRPERSON HENDERSON: Thank you, 2 Melissa. 3 I see Jan has her hand up. Jan? Thanks, Ricky. 4 MS. GOULD: Jan Gould. 5 I put my email address in the chat for -- I'm guessing 6 late May, early June, we'll have the -- another 7 stakeholder industry meeting on the new language in 2021 8 Chapter 30. So please let me know if you didn't get an 9 invitation to get in touch. Thanks. 10 CHAIRPERSON HENDERSON: Thank you, 11 Jan. 12 Perry, you have your hand up. 13 MR. MCKENZIE: Yeah. I was going to Perry McKenzie, elevator inspector 14 follow up. 15 supervisor, soon to retire. Just wanted to follow up with what Melissa said. 16 terms of accident investigation -- and I think we would 17 18 be happy to talk to Jim Norris or others if we want to 19 talk off record about maybe what we saw in certain things -- we try to stick -- steer clear of doing 20 21 suppositions and possible other scenarios. We say we're 22 there to inspect conveyance and make sure the conveyance 23 is compliant and that's our job. 24 We can stick our neck out there by giving possible other scenarios of this and the other, but accidents 25



accidents.

other conveyances out there.

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Transcript of Proceedings - February 20, 2024 1 themselves, by and large, are a -- probably the second 2 largest inspection we're going to do besides a brand-new 3 turn on of say a high-rise. They take a lot of time and effort out of the quy's 4 day and, you know, Sea-Tac Airport alone had, as of 5 6 September last year, 280 accidents, so probably well over 7 300 by the end of the year, so -- and that's pretty much 8 300 accidents, at a day apiece, you've got a new route

right there for one inspector just to follow up on

So we just tell our guys, stick with the facts.

Don't try to do any suppositions. We can all say that
the person might have been stupid for what they were
doing, but we're not going to say that.

That's not counting every other city, every

Okay. We're going to say, was it the fault of the conveyance or not? Yes or no. Give us the conditions and was it in code compliance at the time you got there? Was it code compliant when you left? And that's kind of where I leave it at that.

So I just wanted to give those little points out. Thank you.

CHAIRPERSON HENDERSON: Appreciate it, Perry.

Further comments? Conversations? Does it look like
Page 88



1	we're going to be able to give some people some time back	
2	on their day?	
3	With no further conversations, no further feedback,	
4	Melissa, I think I want to do I have a motion to	
5	adjourn? Duane?	
6	MR. LEOPARD: Duane, City of Spokane.	
7	I motion that we adjourn the meeting.	
8	CHAIRPERSON HENDERSON: All right. Do	
9	we see a second?	
10	MR. CARY: I'll second.	
11	CHAIRPERSON HENDERSON: All right.	
12	With no further discussion, everybody have a wonderful	
13	day, and thank you, everyone, for their participation	
14	today.	
15	(Proceedings concluded at	
16	11:12 a.m.)	
17		
18		
19		
20		
21		
22		
23		
24		
25		
	Page 89	



1	CERTIFICATE
2	I, ANDREA L. CLEVENGER, a Certified Stenographic
3	Court Reporter in and for the State of Washington, residing
4	at Olympia, authorized to administer oaths and affirmations
5	pursuant to RCW 5.28.010, do hereby certify;
6	That the foregoing proceedings were taken
7	stenographically before me and thereafter reduced to a typed
8	format under my direction; that the transcript is a full,
9	true and complete transcript of said proceedings consisting
10	of Pages 1 through 90;
11	That I am not a relative, employee, attorney or
12	counsel of any party to this action, or relative or employee
13	of any such attorney or counsel, and I am not financially
14	interested in the said action or the outcome thereof;
15	That upon completion of signature, if required,
16	the original transcript will be securely sealed and the same
17	served upon the appropriate party.
18	IN WITNESS WHEREOF, I have hereunto set my
19	hand this 29th day of February, 2024.
20	
21	anchen Z Clevenger
22	Andrea L. Clevenger, CCR No. 3041
23	(Certified Stenographic Court Reporter)
24	
25	



0	<b>2022</b> 45:25	8
	<b>2023</b> 45:13,17,21 46:19,22,24 47:14	
<b>08</b> 67:21	<b>2023's</b> 8:1	<b>811</b> 47:17
1	<b>2024</b> 4:2 19:4,14 40:8 45:5,13,23 46:10,23	<b>87</b> 75:6
I	<b>2026</b> 19:4 45:23	<b>8th</b> 40:10 53:18 77:22
<b>1,100</b> 19:7	20th 4:9	9
<b>1,200</b> 26:23	<b>24</b> 18:13	
<b>1,300</b> 9:1	<b>25</b> 18:8,12	<b>9</b> 47:15
<b>10</b> 65:14 67:25	<b>257</b> 56:19 57:1,3	90 16:18,22 24:7,8,12,13,19 25:6,8
<b>100</b> 26:23 33:12	<b>270</b> 4:23	26:8,12 33:2
<b>10:00</b> 39:4,9	<b>280</b> 88:6	<b>90-day</b> 24:7
<b>10:34</b> 63:12,14		<b>91</b> 9:5
<b>11:12</b> 89:16	3	<b>9:00</b> 4:2
<b>13</b> 18:6	•	<b>9:48</b> 39:8
<b>150</b> 26:23	<b>3</b> 82:7	9th 77:22
<b>15th</b> 45:5 46:10	<b>3,500-pound</b> 71:13	Α
<b>16</b> 63:18	<b>3,626</b> 8:25	
<b>17.1</b> 68:13	<b>30</b> 45:10,12 83:23 87:8	<b>A.7</b> 72:3
<b>17.3</b> 15:24 26:20 65:14 66:6 67:25	<b>300</b> 71:15 88:7,8	<b>a.m.</b> 4:2 39:8,9 89:16
<b>17186</b> 47:17	4	<b>A17.1</b> 10:7 27:15,18,23 71:8
<b>177s</b> 12:20		<b>A17.1.</b> 27:21 45:25
<b>18</b> 33:22	<b>4</b> 46:14	<b>A17.3</b> 9:13,15 10:9,16 11:6 16:7,8,
<b>19</b> 5:8	<b>4,600</b> 27:6	11 17:23 19:11 20:12 24:24 27:16, 17,23 38:25 41:23
<b>1s</b> 82:25	<b>442</b> 56:24	<b>A17.3.</b> 15:20 16:13 19:9,24 33:16
<b>1st</b> 40:8 45:7 46:14	5	38:22 40:25
2		<b>A90</b> 47:12 48:12
	<b>5</b> 71:11 74:20 75:6	<b>AAG</b> 9:17 13:13 22:25 23:1,5,15 30:7,14 31:10 33:20 34:7 40:23 42:5
<b>20</b> 4:2 63:21	<b>5,000</b> 8:25	44:17
<b>200</b> 26:24	<b>50</b> 27:11	<b>AAG's</b> 30:17 34:14
<b>2000</b> 27:3	6	<b>AAGS'</b> 12:23
<b>2010</b> 18:2,3	<u> </u>	abandonment 19:8
<b>2015</b> 10:9,16,19	<b>60</b> 40:10 75:1	ability 33:15 34:24 36:9
<b>2018</b> 12:17 16:11 51:22	<b>600</b> 27:7 57:17	absence 35:12
<b>2020</b> 45:20	7	abstaining 38:17
<b>2021</b> 45:4,7,12,20 46:15 87:7		ACCELA 80:20



**accept** 8:6,8 26:8 **accepting** 8:12

access 48:8 61:3 63:2

accessibility 4:25 7:14,15

accident 8:18 69:15 87:17

**accidents** 68:23 69:3 85:9 86:3,7, 14 87:25 88:6,8,10

accomplishments 50:1

accurate 51:17

acknowledge 50:23

**acting** 57:11 **action** 18:20

actions 31:11 67:4

active 56:3 activities 62:3 actual 76:14

add 19:15 45:9 49:7 66:6 67:16

added 72:2 73:24 adding 58:6

**additional** 45:11 46:1 63:10 64:7 75:21

additionally 71:24 additions 45:9

address 27:18 41:2 67:11 75:19

87:5

**addressed** 33:11 69:4

addresses 31:22

addressing 65:16 69:2

adds 56:16 adjourn 89:5,7 adjust 60:12

adjustment 52:11

adjustments 57:22

**adopt** 16:14,15 19:4,13,14 43:7 45:4,6,24 46:3,11,21 47:3 48:23 70:4

adopt- 46:2

adopted 16:7 18:2 23:7 40:4 48:13

adopting 17:22 45:22 46:19

adoption 16:11 20:16 45:18 46:9

adopts 46:24

advice 23:2,5,14 31:10 34:15

advise 34:2 advisor 5:13

advisory 4:10 32:14

**AEMA** 68:6

affect 40:12 66:20

affected 26:20,24 27:4,6

**affects** 19:7 **agencies** 66:22 **agency** 23:13 68:6

agenda 7:22 39:13 49:15 77:3

agent 5:7

aggressive 36:3

**agree** 22:3,24 28:1 29:9 33:10,12,25 38:7 52:20

**ahead** 5:4,9 35:24 52:18 59:10 60:5, 13 62:12 65:11 77:11 79:15 80:12, 14 83:18 86:12

**AHJS** 70:4

Airbnb 65:20 69:12

Airbnbs 69:2 Airport 88:5 alert 54:9 alerts 54:14

**Alicia** 39:14,17,18 41:18 42:10 44:5, 20

alter 75:21

**alteration** 19:11 71:7,9,15 72:3 74:1 75:6,11,14 76:4,7,23

**alterations** 70:15,17,23 71:1,25

alternate 5:17 7:13 alternates 5:25 amazing 70:4

amendments 46:24

amount 21:20 72:1 74:23

amounts 57:22

Amy 62:15,17 63:15 64:4

analysis 74:24

**Anderson** 80:8,10,15

**ANDREA** 4:2 **Andy** 72:13

announced 52:19 54:18

**annual** 8:25 17:9,13 20:25 24:5,6,23 54:6 72:5

annuals 17:15 answers 50:4 anticipate 31:4

anticipated 46:16 50:25

anytime 63:25 apiece 88:8

apologize 14:24 30:19 44:7 60:25

appearing 44:1
appears 21:10
appendage 15:9
applicability 30:18
applicable 20:19 67:3
application 73:8,18
applications 53:25 54:3

applied 74:2 applies 71:9

apply 36:3 45:20 66:5 75:17 76:8

applying 61:21

**appointed** 18:4 32:17 **appreciated** 38:25 **approach** 17:10 36:25 **approve** 11:17 14:1,6

approved 14:8 approximately 8:24

**area** 80:14,25 81:1,4,19,22 82:7,18,

19 86:23



areas 60:18 69:1 arguing 18:18 arguments 18:15

arms 86:19

**ASME** 10:13,18 27:3 45:25 48:13 65:14 66:6,17

**ASMES** 46:1

**aspect** 28:6,11,20 **assuming** 61:20

**attempting** 13:18 36:3

attend 52:1 78:4

attendance 7:5 58:17,18

attending 77:17

attorney-client 30:21 34:13

attrition 25:18 Auburn 81:3,7 Auburn/kent 81:4

audience 62:3 77:6 audiences 58:18

**audio** 6:20,21 7:16 **August** 60:10 81:6

automatic 25:5

**automatically** 16:15 24:13 25:4,23, 24

average 41:8

aware 28:20 36:20 40:3 60:11 77:13

awareness 58:9,24 Awesome 81:12

В

**back** 7:16 9:22 10:10 12:17,22 13:17 17:24 22:9,14,18 23:16 33:21 34:5 35:1 39:4 52:5,9 53:7,16 55:3 57:4 58:2 64:23 66:16 67:21 68:4,11,18 69:1,15 71:3 83:3 89:1

backlog 9:4,5 balancing 71:3 bang-up 81:20 base 15:12 84:10

based 27:7 61:4 62:4,24

**basically** 12:17 14:13 18:4 20:13 26:7 31:17 42:1 51:11 67:7 83:16

**basis** 66:8

beautifully 49:10

began 40:9

**beginning** 46:8 59:25 60:19 61:1 79:18 83:24

**begun** 53:6

Bellevue 80:2,14,16,25

**Bellingham** 82:19 **belt** 47:11 48:9,12,22

benefits 53:23

**bet** 17:17 **beware** 67:8

**big** 14:14 24:17,18

biggest 12:21 13:3

**bill** 36:7 67:13

**bills** 40:11,14

**bit** 15:25 17:25 24:11 35:13 44:1 52:11 56:16 80:20

board 37:2 68:5

**bold** 33:19

**BOMA** 36:1,19,22 37:3 58:13

**book** 10:19 56:22

**books** 54:23

**bottom** 27:2,7,13,14,16,19

bought 72:21 brake 76:21 braking 71:20 brand-new 88:2

break 39:2 64:12

breaking 71:2

**Brian** 6:9 12:22 13:12 14:21,22 15:6, 11 22:17,22,23 23:21 30:12,14 31:14,23 32:10 33:19 34:11 43:6,9, 17,19,24 47:19,20 48:1,3 49:1 50:17 52:8,10,12 56:6

**bridge** 41:19

**briefly** 34:12 85:9

**bring** 28:8,18 48:14 50:8 51:14,15 72:14 85:3,23

bringing 9:9 84:21

brings 8:13 59:8

**broad** 71:23

broadly 63:4

**brought** 15:16 19:20 20:17 28:7,13, 22 36:19 52:7 70:24

Brown 6:3

budgets 26:10

**bugs** 57:7

**build** 79:21

**building** 5:17 19:4 21:7,14,20 25:13 26:4 36:11,13,17 45:5,7,14,20,23 46:9,13,15 50:12 58:14 62:1

**buildings** 19:7,9 25:9 86:17

**built** 56:21

bumped 20:3

**business** 5:7 50:13 53:3,21 55:12, 21 56:20,23 77:4,6

**busy** 66:14 **button** 38:14

buyer 67:8

C

**cab** 70:14,17,23,25 71:17,25 73:8,12 75:9,17 76:22 77:1

calculation 71:12

calculus 29:4

**call** 4:11 7:21 12:1 13:25 15:8 23:2 25:7 38:3 39:1,13,15 47:5 74:8 76:20

called 12:19

calls 76:20

camera 6:15.18

**Candace** 22:22 23:24,25 24:1 25:20 35:14



capacity 71:10 76:16

capital 21:15 capture 7:4 captured 7:6

car 71:4,10,13,14 74:20 76:14,15,21

cards 56:2

care 7:20 15:3 18:10.20

Carini 6:8

**Carl** 5:16,20 6:7 21:5,6,25 29:9,18 32:11,13,22 34:1 36:12 37:9

carried 8:12 carry 86:20

**Cary** 5:16 6:7 21:6,7 29:19,24 32:12 36:14,21 89:10

**case** 20:1 24:8 33:23 42:1 43:21 82:13

catch 60:19

caught 74:19

causing 75:11

cautious 44:1

**caved** 80:4

**CCR** 4:3

central 79:1

certificates 54:7

certifications 78:3

cetera 44:2

**chair** 4:17,25 5:1 29:21 47:13 65:4 70:15

CHAIRPERSON 4:8,16 5:3,14,19, 23 6:3,9,13,17,21 7:2,10,17 8:4,10 9:25 10:5,23 11:12,22,25 12:5,11 13:23 14:7 15:2,5,10 16:3 17:4,8,14, 18 19:18 20:8 21:24 22:5,21 23:20, 25 26:14 27:12,22 28:2 29:7,22 30:3,11 31:14 32:9,21 33:9 35:23 36:10,18 37:8,19,25 38:15,20 39:6, 10,15,18 40:19 41:16 42:8,18,22,24 43:3,16 44:18 46:6,17 47:1,7 48:2, 24 49:4,13 60:23 61:10,18 62:6,10 64:24 68:20 69:25 70:7,19 72:16,24 73:4,20 74:11,15 75:2 76:10,24 78:10,18 79:3,7,10,13 83:7,13 84:3,

17 85:24 87:1,10 88:23 89:8,11

challenge 51:1 challenges 36:7

**chance** 11:9,14 41:22 50:17 77:18

change 71:14 74:20

changed 47:14 75:10,17

changing 75:6

**Chapter** 45:10,12 87:8

chat 24:2 63:1,2 87:5

check 62:19 63:13

chief 11:18 47:22

chief's 8:13,17 9:11

choice 63:8

choose 23:6,10 32:8 35:8

chooses 66:2 circle 53:16

circumstance 85:15

**cited** 22:3

**city** 5:12,21 16:1,6,10,14 17:3,25 18:2 19:8,13 24:5 27:18 29:10 32:24 35:6,7 37:17 38:5 44:21 45:1,6 48:6, 22 73:21 76:17 77:15,16 80:2 82:10 88:10 89:6

clarification 11:5,19 70:21

clarifications 9:22 10:3 clarified 14:12

clarifies 10:17 clarify 17:5

clean 57:8

clear 33:17 87:20

Cleary 4:22 8:9 11:10,20 12:3,15 13:22 14:5 15:22 22:7,8 23:24 28:25 33:18 35:20 38:13 41:16,17,24 42:7 43:19 44:9 47:9,10 48:10 59:12 60:3,21 67:18 69:7

•

**CLEVENGER** 4:3

clients 21:14

**clock** 17:6 20:16,17,23 21:11

close 56:10 75:10 77:19

closer 54:19,22 61:14

CMP 49:16,19 55:25 64:21

**CMS** 19:22 20:5 33:11 53:4 56:22 57:19 59:15 80:19

Index: capacity..completeness

07.10 00.10 00.1

coast 68:5 69:1

**code** 5:13 10:16,18,19 18:2,12 19:5 20:18 23:7 27:21 37:2 45:5,7,14,17, 20,23 46:9,12,15,25 47:23 51:20 66:8 67:3 71:19 75:7,16 76:7 88:18,

codes 16:15 46:4,11,13

codified 12:17 coffee 39:3

collaborating 50:12

collected 53:3 combines 71:10 comfortable 29:15

**comment** 15:21 30:5,9 50:18 72:14, 19,23

**comments** 8:1 35:22 58:8 62:9 70:9 77:1 78:11 88:25

commercial 4:24 7:14 69:21

commissioner 67:6

**committee** 4:10,11,14,18 5:5,25 7:21 11:2,11,13,14,16 13:21 14:25 20:9 21:2 23:4,16 29:15 30:13,19 31:25 32:6,14 38:3 47:13 65:13 66:13 67:14 69:19 70:24 72:10 74:22

committees 66:14

communication 61:16

**community** 23:17 34:24 55:1,13

**companies** 5:10 13:4 67:7 73:8 85:10 86:17

company 67:10 85:19

complains 66:24

complete 47:15

completed 9:5

completely 34:7,9

completeness 17:22



Index: complex..demonstrations

complex 51:14

**compliance** 13:16 20:18 23:9 28:12,13,22 71:1,19 75:12,16,19

88:18

compliant 87:23 88:19

complicated 56:22

complications 51:22

complied 51:21

comply 10:15 36:9 51:20

complying 71:19 72:5

compromised 34:22

computer 80:19

concept 22:4

concern 12:21 36:24

concerned 10:18 67:9

**conclude** 9:10 50:4

concluded 89:15

concludes 38:21

conditions 88:17

confidence 60:4,8

confident 52:13 60:19 62:24

confirm 59:23

confirmed 52:24 56:19

conflict 43:14

congestion 44:12

consideration 74:22,25

considered 28:10

consistent 73:2

constituents 52:1

consumer 68:6

contacting 47:21

continue 64:18

continuing 64:11 78:6 85:4

contractors 58:18 62:1

**conversation** 9:20 13:19 23:5 30:20 35:11 38:25 84:11,13,15,20

85:5 86:24

conversation/feedback 84:19

**conversations** 9:16 36:22 42:21 43:2 44:15,17 84:22,24 88:25 89:3

**conveyance** 5:13 53:9 65:24 86:5,8

87:22 88:17

**conveyances** 59:16 65:3,8,13,17

67:24 70:5,12 73:1 88:11

cool 47:8 79:4

coordinated 54:22

**copy** 48:7

**Corey** 5:10

corner 19:5

**correct** 12:5 29:12,23 42:3 43:25

59:17 69:19

corrected 40:5,8

correction 16:17 17:6 20:24

corrections 17:11,13 33:2,8 40:4

54:13

correctly 60:18 83:4

**council** 19:13

**count** 14:3

countdown 20:15

counterweight 71:3

counting 88:10

country 36:6

**couple** 13:17 25:9,17 26:3 36:6,22

55:13 57:9,10,11 72:21 77:12 83:16

**cover** 10:6 65:21

covered 19:17 49:10

Covington 81:7

create 56:9

creates 51:1

creating 36:2 71:18

credit 77:22

credits 78:2,6

critical 19:23 30:8

crux 24:21

**current** 9:9 53:4 56:22 57:19 66:17

73:12

**CURRY** 39:25 40:21 41:3,15,20 42:4,15,20,23,25 44:7,14

customer 66:1

customers 13:5 50:12

D

data 27:10 51:15 53:3 56:5,20 57:16,

18,24

**date** 23:7,12 45:13 46:13 52:14,19, 22,24 53:18 54:18 59:21,23 60:5,6

64:21

dates 57:21 61:14

**David** 79:24 82:3

**Davis** 6:23

day 7:18 62:14 88:5,8 89:2,13

days 13:18 16:18,22 24:7,8,12,13,19

25:6,8 26:8,12 33:2 40:10

dead 40:16 74:20

deal 24:17.18

dealing 27:18 29:11 66:23

**decide** 31:25

decided 83:15

decision 22:12,14 35:3,16 41:6

decisions 9:18

deck 49:23

**deemed** 28:12

deep 41:22

defeats 21:22

**defer** 32:7

**deficiency** 21:11 30:2

defined 19:10

definition 69:8

definitive 37:5

degree 60:4

delay 31:11 51:1

demonstration 55:6

demonstrations 52:1 53:17 54:25

58:16 64:7



Index: department..essentially

**department** 22:10 31:1 35:1 51:25

56:2

Department's 35:4

depends 41:9,11

Dermott 7:3

**Des** 81:8

designed 51:12,13 62:21

**detail** 56:16

determination 33:21

determine 34:16 59:20

determined 56:25

development 53:6

difference 73:15

differential 73:9

difficult 17:1

difficulties 7:19

dia 27:9

digging 55:16

directed 11:2

direction 32:7 35:8

directly 40:12

director 19:12

disapproved 14:9

disclose 35:12

disclosing 34:13

discount 72:23

discretion 25:3,25 26:2

discuss 15:12,17

discussed 28:6 29:25 30:22 37:3

discussing 37:4 51:19

**discussion** 8:11 12:3,6,13 13:24,25 14:16 21:3 22:7 23:21 28:3 29:14 30:6 33:13 36:20 37:10,11,21,22 38:2,21 41:4 49:18 50:3 59:9 74:19

76:2 77:1 89:12

**discussions** 13:9 18:24 28:4 36:1 40:20 41:21 42:5 44:20 85:3

distributed 11:7

dive 41:22

**doable** 28:15

document 48:9 66:17

documents 57:25

Dolgikh's 81:23

door 10:10,15 16:12 18:8 68:2 80:17

**Dow** 81:16.19

driving 22:19,25 68:22

drop 63:1

drop-down 53:8 57:10

**Duane** 5:21,24 15:23 16:5,10 17:16, 20 24:23 26:15,18 29:10 32:23,24 33:10 37:17,20 48:4,6,16 83:9,23

89:5,6

due 28:23 54:9,15 86:8

**Duke** 6:23

duplicate 56:25

duplicated 27:23

dwelling 69:10

**Dwight** 81:16,19

Ε

earlier 23:23 46:7 79:18

earliest 46:14

early 59:25 87:6

east 5:22 68:4 69:1,15

**easy** 10:6

edition 45:18

**editorial** 10:8,12,17

educate 86:18

education 78:6

effect 34:24 40:7 41:10

effective 83:15

effort 58:10 88:4

eight-seven 75:22

eighth 63:9

electrical 45:17 46:12,25 47:22

**elevator** 4:9,18,19,23 5:7,10,11,18 12:16 32:5 35:22 40:12 41:17 65:22 67:12 69:9 74:18 76:13 87:14

**elevators** 5:8 10:8,15 18:5,7,19 26:23 27:3 65:15,18 76:12 77:17 80:22

email 20:2 54:15 77:24 87:5

**emails** 30:16

embedded 43:23

emergency 13:20

end 47:6 59:8 71:2 77:14 88:7

**ended** 10:9

ends 40:11

**enforce** 19:1,2 31:2 33:1,15 34:21, 25 43:7,13 68:8 70:4

enforced 11:6 12:18,24

**enforcement** 10:21 13:15 14:14 15:13,20 19:11,21,23 20:12 28:9 29:11,17 31:17,20 37:16 38:5 68:10 71:25

**enforcing** 15:24 16:8,12 20:22 27:21 34:18,19 40:24

**engage** 66:19

engagement 58:14,25 62:18

enjoying 83:5 84:1

entire 78:4

entities 66:19

entity 80:5

**equals** 71:14

**equipment** 20:19 25:16 66:9 74:5

**ERIKSEN** 8:20 9:15 20:4 38:19,24 39:12,17,20 77:9 78:15,17,22 79:6, 9,12,17 81:16 82:2 84:12 86:2

errata 9:22 10:3,7,13,17

**ESAC** 4:13,17 11:2 13:9 15:14 22:14 31:21 33:24 37:14 65:1,7 69:20 72:10

escalator 86:21

escalators 86:15

essentially 40:6 61:24



Index: establish..generated

establish 79:21
estate 66:22
estimate 76:19
evaluation 66:9
Evans 81:3,5,6,11,13
exact 26:25 73:22
examples 55:9
exceeds 72:1
excessive 72:3
exchange 66:10
excited 77:9 83:3
excuse 16:16 45:13,15 46:2 59:21
64:9
exempt 66:7
exemption 4:23 7:13

exists 76:5
expect 26:11
expectations 36:8
expeditious 59:17
expensive 16:21
expertise 32:6
expired 20:17 21:19
explore 42:5

existing 58:6 66:9 75:16,22

explore 42:5
exploring 44:16
expressed 51:4
extensions 54:13
external 55:1,13
extra 16:12 25:6 26:9 51:11

extremely 22:17 69:24

F

face 25:15 84:8 factors 34:20 facts 88:12 falls 86:6 fantastic 39:12 51:2 80:24 81:24 fault 66:13 88:16 favor 25:13 February 4:2,9 feds 68:6,11 fee 40:4,6 feedback 31:18 61:2,4,7 63:10 64

**feedback** 31:18 61:2,4,7 63:10 64:3 78:23 85:2 89:3

**feel** 21:3 29:15 32:15,20 52:13 60:19 69:20

feeling 50:6 53:17 62:24

fees 40:5,7,8 feet 18:8,12,13 field 71:17 fields 53:9 Fighting 80:7 figure 53:20 86:11

fill 85:5 filling 5:1 final 22:12 finalize 56:16 finally 80:4

financial 21:16 36:24 55:19

fine 24:20 29:19 fines 24:9,12,16 25:23

finger 85:11

**find** 59:13

**fingers** 85:18 86:10 **finished** 25:21 79:17

fire 18:2,3 25:10 fired 66:16

fit 21:15

five-year 20:15 21:10,23 23:8 30:1

**fix** 24:7 59:24 86:12

fixed 86:12 fixes 57:12

**floods** 67:11 **floor** 66:3

floundered 66:12

flow 29:5 focus 50:9 focused 55:7 focusing 50:12

**folks** 36:7 53:19 60:11 63:6,12,19 83:21

follow 21:9 86:2 87:14,16 88:9

follow-up 42:10

**foot** 67:13

**force** 22:19,25 68:22 **form** 19:14 73:21 75:23

**formats** 64:13

forward 11:5,18 14:1,10,15,18,19 15:1,15,19 20:11 21:4 29:12,18 30:12 32:20 33:5 34:3 35:3,17 37:12 38:4 44:13,19 52:22 65:1 66:18 69:4 77:20 78:9 85:4

foul 14:23 found 70:25 frame 53:14

front 59:6 74:14 75:25

full 86:19 fun 78:1,24 functionality 57:5

future 16:2 53:4 57:2

G

game 28:22 Garry 5:1 6:1 14:6

gather 23:15 gauge 62:21 64:1 gauging 52:18

generated 24:12

gave 80:15



**Gerald** 6:3 8:14 11:2 13:19 14:2,11 15:1 20:11 21:9 29:17 30:20 31:5 32:5 35:16 41:4,21 42:21 43:2

**Gerald's** 14:19 35:12

**give** 13:10 15:25 16:19 19:25 21:13 23:1 24:19 26:5,8 28:2 37:7 49:25 50:17 53:11 61:2,3,7 63:6,12,19 64:19 88:17,21 89:1

giving 64:1 87:24

**glad** 70:5 **glean** 33:19

glimpse 54:16

**go-live** 56:12

**goals** 66:12

**good** 14:20 15:23 28:4 38:17 39:1, 25 40:1 49:21 50:15 62:16 65:10 68:15 77:10 80:21,23 83:13 84:3

**Gould** 5:12 6:2,11,15,25 9:24 12:8 17:19 18:22 27:1,20 28:1 30:6,10 40:22 41:14 43:5,15 45:3 46:10,20 47:4,19,21,25 48:17,20 49:6,11 70:3 74:10,13 76:11 78:12,16 80:7 87:4

Govdelivery 61:17

governor 68:8

grace 32:7

grandfathering 48:13

granted 25:11

**great** 9:6,8 22:11 29:1,6 58:18 63:4, 25 84:7

greater 34:17,18,19

**group** 11:4 59:4 61:19 84:19,22,23

groups 58:23 62:5

**guards** 16:22

**guess** 13:14 31:2 36:15,16 41:25 68:21 73:14 82:18

guessing 46:22 87:5 guidance 11:18 13:10

gutters 72:20 guy 82:20 83:11

guy's 88:4

**guys** 8:21 9:5,7,8 24:4 32:4 57:14 58:2,7,22 62:14 78:1 79:24 81:25 83:14 88:12

## Н

**half** 18:17

hand 12:7,9,14 14:2,8,21 15:6,7 21:5 22:1 23:23 26:16 30:4 37:23 38:7,10 40:21 43:4 48:4 49:1 70:2,9 73:6 74:10 83:9 85:6 87:3,12

handle 22:25

**hands** 14:9 32:11 59:3,10 84:23

hang 82:8 hanging 78:1

happen 28:5,15 62:4 86:8,15

happened 50:2 85:13,18

happening 28:3,4 54:17 68:23 69:3

**happy** 87:18

hard 13:4 44:5 50:11,14

Hatt 82:3,24

**hear** 6:18 7:7,8,10 15:23 22:18 52:5

heard 35:6 50:21 64:13 77:16

hearing 59:3 75:9

**held** 57:2

**helpful** 16:2 59:5

helping 51:5 55:16 57:14 64:1 80:1

helps 35:18

**Henderson** 4:8,16,17 5:3,14,19,23 6:3,9,13,17,21 7:2,10,17 8:4,10 9:25 10:5,6,23 11:12,22,25 12:5,11 13:23 14:7 15:2,5,10 16:3 17:4,8,14,18 19:18,19 20:8 21:24 22:5,21 23:20, 25 26:14 27:12,13,22 28:2 29:7,8,22 30:3,11 31:14,15 32:9,21 33:9 35:23 36:10,18 37:8,19,25 38:15,20 39:6, 10,15,18 40:19 41:16 42:8,9,18,22, 24 43:3,16 44:18 46:6,7,17,18 47:1, 7 48:2,24 49:4,13,14 60:23,24 61:10,18,19 62:6,10 64:24 68:20 69:25 70:7,19 72:16,24 73:4,20 74:11,15 75:2,3 76:10,24 78:10,18, 19 79:3,4,7,10,13 83:7,13 84:3,17 85:24 87:1,10 88:23 89:8,11

hey 24:18 35:21 77:25 82:12 83:20

Index: Gerald..implement

hide 68:13

high 26:24 27:10 36:23 60:7,18

high-rise 88:3

higher 59:24 86:6

history 17:25 56:7

**hit** 16:5 60:8

**hitting** 38:14

hold 56:10

holding 76:21

homes 65:22

honest 41:21

hooking 55:24

hope 23:19 35:18

hoping 66:15 72:7,8

hopper 57:4

**Hornback** 13:12 14:22 15:4,8 22:23 30:15 31:23 34:11 43:6,9,10,24 47:20 49:3 50:17,19

houses 72:21

how-tos 64:14

**Howerton** 6:24 18:24 19:16 26:17 27:5 49:9

huge 24:20 25:9

hydraulic 10:8,11,14

hypotheticals 55:8

I

**ID** 53:9

idea 25:22

identified 59:20 71:8

identify 64:11

identifying 53:2

imagine 55:7

impact 21:16 29:5 36:24

impacted 27:11,17

implement 33:7



implemented 53:7

implementing 23:18 24:22 44:2

important 13:8 22:17 31:9 67:2

68:3 69:4,24

in-person 64:15

including 54:4

incorporate 66:16

incorrect 59:14 69:20

increase 58:14,24

increased 71:11

indefinite 35:13

independent 34:1

industry 45:8,10 87:7

infect 66:20

influence 33:24

**inform** 13:5

information 22:24 30:14,21 34:14

43:1 50:6 56:7 58:2,3 62:23 64:2

73:23,25 74:3

initial 21:13 37:12

input 36:8 62:5

insight 52:12

inspect 87:22

inspected 66:1

**inspecting** 80:13,22

**inspection** 9:11 23:13 54:13 56:7

65:24 66:8 67:23 72:22,25 80:16

88:2

**inspections** 8:25 9:2,3 12:19 17:9,

13 20:25 24:5,6,24 33:8 51:20 72:20

77:20 83:1

inspector 21:12 80:1 81:1,22 82:25

87:14 88:9

**inspectors** 25:3 26:1 29:3 51:4,17

77:15 78:13 79:19,23 81:21

**install** 73:10

installation 27:8 65:24 66:11

installed 27:3 71:13 76:16

installing 73:13

installs 83:2

insurance 67:6,7,10

integrate 55:18

intend 19:13

intends 45:6,22

intent 21:13 35:11 76:12

intentional 49:2

interaction 66:23

interest 9:7 51:4 58:6

interesting 26:6

interim 41:18 42:2,13

**interior** 70:14,17,23,25 76:22 77:2

interlocks 69:16

internal 44:17 55:14

internally 35:11

introduce 4:14 9:21 79:23 82:4

83:12,18

introduced 6:12

introducing 84:6

Introduction 4:13

introductions 4:11 7:21

invalid 34:9

investigation 87:17

investigations 85:9,12

invitation 87:9

invoices 57:21 58:7

invoicing 54:8

involved 36:1 67:1

**Island** 80:16,25

issue 10:10,13 21:21 24:4 41:2 69:5

74:21

**issued** 24:16

issues 6:18,21 24:22 56:13 65:15

71:1,19 72:5 75:12,20

item 7:22 12:12 22:3 49:15 77:3

84:18

items 14:17 16:13 19:20 24:24

28:12 33:11 59:25 66:15 68:25

71:12,20 75:18 84:9

iteration 57:2

J

jack 27:16

jacks 27:2,7,13,14,19

**Jaffe** 82:3

**Jamie** 82:6

Jan 5:12,15 10:1 12:7,8 15:25 17:18, 19 18:21,22 19:15,17 23:22 27:1,19, 20 28:1 30:4,5,10 40:22 41:13 43:4, 5,15,16 44:22 45:3 46:7 47:11,21,25 48:17,20,25 49:6,10,14 70:2,3,8,10 74:12,13,17 76:10,11,25 78:12 87:3, 4,11

Jan's 34:5

**January** 40:5,8,10 52:15 56:18

**Jason** 6:2,24 18:24 19:15 26:16

27:1,12 49:7,9

**Jim** 5:6 6:23 8:7 11:24 22:1,2,6 65:3,

5 68:17 69:19 85:7,25 86:3,9 87:18

**job** 9:8 34:1 66:14 68:15 77:10 80:22,24 81:20,24 87:23

**jobs** 53:20

**John** 6:8 83:16,18,20 84:4

join 77:25

joined 79:19

Jones 82:5,15,23

July 40:5 45:7 46:14

jumped 69:17

**June** 87:6

jurisdictions 46:21

K

keeping 32:12,14

Kennedy 83:17,20,21

Kent 81:6

kick 44:5

kicked 60:6



**kind** 13:3 15:14,25 17:10 19:1 27:9, 10 30:8 31:6 34:9 36:24 37:6 41:11 42:12 47:16 50:25 52:12 55:8 61:24 62:21,22 67:18 85:16 88:19

**kinds** 9:1 86:4 **knew** 83:14

**knowing** 73:15

knowledgeable 51:8

L

**L&i** 11:3 55:21 79:5 80:19 81:6 83:5

labor 28:11 laborers 28:14

Lake/kennewick 82:18

language 43:23 66:6,16 68:1 87:7

large 88:1 largest 88:2 late 34:2 87:6

latest 51:19 68:12

**LAU** 24:1 25:19

launch 61:15

law 30:25 32:16

lawsuits 68:4

leadership 9:17

**learn** 51:8

learning 64:15

leave 88:20

left 88:19

**leg** 39:4 40:16,18

legal 22:10 32:19

legally 44:16

legislative 39:22 40:9 66:24

**Leopard** 5:21 16:9 17:7,12,17,24 25:2,21 26:22 32:24 37:17 48:5,18 83:10,14 89:6

**letter** 11:1,7,9,15 12:13 14:1,11 30:25 31:8,16,21,22 32:15 70:21

71:6 72:6

letters 58:7,8 68:7

letting 31:6

level 13:9 36:23 66:24

leveling 76:21

license 4:18

licensed 5:7 56:1 78:3

licenses 56:3

licensure 4:23 7:14

lifts 47:12 48:9,12,22 83:1

light 17:2 limited 66:23

linchpin 33:14

**lines** 50:13

link 48:8,15

linked 19:21

**list** 5:4 7:15 9:4 57:3 61:17 65:2

listened 78:22,23 Literally 80:3

litigation 34:25

live 52:14,16 54:17 55:17 56:10

61:4,8

Ini.wa.gov/cmp. 58:12

local 5:8 36:22

lock 10:10,15 16:12 18:8

log 54:10

logins 55:24,25

long 25:9 31:11 43:11 80:12

longer 16:23

looked 60:13 69:17

lose 15:9 69:18,20,22

lot 11:4 13:8 14:13,16 25:15 26:23 28:4 32:25 44:4 48:15 51:24 52:17 55:2 56:21,24 57:16 58:1 60:1,12 61:1 68:1,4 70:19 74:3 80:3 85:10

86:3 88:4

lots 78:24

love 81:9,21

low 58:17

lower 14:8 38:10 74:23 75:14

Lyall 6:5,11,14,17 7:7,12,18 37:22

М

Index: kind..MC-

made 9:18 33:21 36:20 41:7 45:9

74:18

mail 54:8

main 61:21 67:14

maintained 69:16

maintenance 47:16

major 19:11 21:15 26:11 57:7 61:25

majority 20:19 76:13

**make** 6:4 8:7,22 13:5,9,19 21:8 22:12 28:15,19 29:19,24 30:22 35:3, 16 37:15 47:5 48:7 50:11 51:9,12,16 52:17,18 53:14,15,17,22 56:2,6,8 58:3,19,25 60:11 62:4 64:17 68:2 77:13.18 79:20 86:24 87:22

makes 13:4 23:19 32:3 68:1 76:8

making 25:13 30:23 37:13 51:4

57:12 60:17 64:16 76:3

man 47:11 48:9,12,22

manage 50:14 54:4

manager 18:25 49:22

managers 5:17 21:8,14 36:13,17

58:15 62:1

Mandi 6:23

manner 14:18 59:17 65:19

mapped 56:7 57:25

March 40:11 45:5 46:10 78:14

**mark** 6:22

marshal 18:3

Martin 35:21,25 74:17,18 76:9

masonries 19:7

materials 28:11,14 56:10

**matter** 43:22 **mayor's** 19:12

**MC-** 47:15



**MCI** 4:22 12:15 15:22 22:8 28:25 33:18 41:17 43:20 47:10 48:10 67:19 69:7

**Mckenzie** 73:7 79:25 80:8,11,23 81:9,12,18 82:12,22 87:13,14

MCP 47:16

mechanic 4:18 78:3

mechanics 5:7 76:20 85:10 mechanism 41:25 59:13,16

meet 60:4 83:5

meeting 4:9 7:22,23 8:1,6,8,12,13 15:17 28:7 37:3 45:8,10,11 47:6 58:13 72:6,8 79:18 81:19 83:22 85:1 87:7 89:7

meetings 14:17 58:12 70:24

**Melissa** 7:4,5 8:14 14:3 15:2 38:8, 17,23 63:3,4 77:4,25 78:11 79:11, 14,16 84:9 86:1 87:2,16 89:4

member 67:14

**members** 4:11 5:5,25 11:11,13,14, 16 38:3 66:14 70:22 71:6

**mentioned** 30:12 46:7 52:10 54:17 56:6 64:8 68:25

mentioning 75:23

Mercer 80:16,25

merged 57:1

message 85:22

method 20:21

methods 20:14

Michael 79:23 82:3,5,12,24 83:8

mid-january 57:6

migration 56:5 57:16,17,25

mind 4:20 16:5 28:20 32:13,14

**minute** 63:19

minutes 7:22 8:2,6,8,12 63:7 80:17

mirror 85:21 mirrors 47:17

missed 57:9

missing 6:1,8 81:15

misspoke 75:3

mistake 10:9,12,18 37:24

mitigate 73:14 85:15

Mitsubishi 5:17

Mm-hm 78:17 79:9

modifications 21:15

**modify** 51:14

**modules** 64:12

Moines 81:8

moment 28:3

monitor 54:2

monitoring 10:10,16 16:12 18:9

40:14

month 52:16 77:14 84:1

months 37:3 41:10 45:9,21 46:3

55:17 56:4

morning 39:25 40:2 49:21 50:22

62:16 64:23 65:10

Moses 82:18

**motion** 8:6,8,11 11:20 29:20,25 37:12,14 38:12 89:4,7

motions 14:6

**move** 15:14,19 29:12,25 32:20 33:5 34:3 35:17 37:12 38:4 44:21 66:17

moved 69:4

**moving** 11:5,17 14:1,10,15,17,19 20:11 21:4 29:18 35:3 44:12 49:15 52:21 53:21 59:4 64:25 70:13 72:12

77:3 84:10,18

mucking 67:12

**multiple** 50:13 54:5,10 55:19 56:20

63:8 64:13

Murphy 7:3

mute 72:18

muted 9:24 39:20 46:5

Ν

NAESA 77:24 78:14

**names** 61:13

National 46:12

NEC 45:17 46:19,22,24

neck 87:24

**needed** 25:25 29:20 49:18 51:18

Index: MCI..odd

52:4 53:4 71:24 77:21 78:2

negotiating 80:4

New/continued 77:4,6

newbies 84:5

Newcastle 80:25

**newer** 46:3

Newport 81:1

newsletters 64:19

Nice 78:16

Nicole 49:22 50:19 52:8

non-annual 9:2

noncompliance 22:16 24:10

**Norm** 35:21 36:11,18 74:13,17

76:11

**Norris** 5:6 8:7 11:24 22:2 65:3,10

68:18 85:8 87:18

note 32:25

noted 30:2 34:14 35:4

notice 14:21 58:16

noticed 20:1

notification 49:8

**November** 8:1 45:19,23

number 27:9 75:11

numbers 26:25 27:2

0

obtain 54:6

occasions 26:3

**October** 12:17 19:3 20:3 40:5 45:18 50:24 51:24 53:18,20 54:18 59:2

60:5,8

October/november 45:14 46:23

odd 27:15



off-site 79:4,8 owner-occupied 69:11 **Perry** 72:12 73:6 75:23 79:22 87:12, 14 88:24 offer 50:3 owners 5:17 21:7,14 25:13 36:11, 13,17 58:14 62:1 Perry's 74:9 office 19:12 owners/managers 21:20 person 78:5 88:14 officially 83:25 personal 66:15 77:19 older 76:13 Ρ personally 42:15 **Olympia** 78:21 81:22 perspective 50:22 **paid** 54:11 57:21,22 onboard 51:7 pest/gutter/roof 67:23 part 16:18 18:3 21:7 23:4 26:13 29:4 ongoing 55:15 30:13 55:14 65:14 71:5,21 74:6 pestilence 67:11 online 6:13 53:25 54:3,4,7 participate 37:2 **phone** 47:5 **open** 44:11 50:3 59:9 63:9,24 69:13 participation 84:25 89:13 72:11 82:20 84:20 physically 28:21 partner 86:24 opened 41:1 42:14 piece 34:23 69:22 parts 16:23 36:5 pieces 53:6 73:12 openings 82:13,15 party 34:1 operate 26:7 **place** 43:8,12 56:3 57:13 59:13,16, 19,24 61:5 68:13 78:20 pass 27:8 66:25 operating 54:7 **places** 57:11 **passed** 38:19 operator 80:17 **plan** 14:19 18:14 25:8 26:5,8 52:23 past 4:25 12:24 28:7,16,23 33:14 opinion 13:14 30:17,24 34:14 80:21 55:22 66:3 73:10 40:24 42:11 46:3 72:21 opportunities 51:25 planned 21:22 Path 23:6 opportunity 50:3 planning 21:16 25:11 76:3 patience 8:22 opposed 67:6 **plans** 16:1 17:2 18:16 60:12 64:17 pause 63:6 opt 16:20 play 28:12 71:16 pay 54:3 option 23:10,11 34:18,19 42:5 78:5 plenty 56:9 60:11 paying 36:7 option-based 23:5 plug 64:20 payment 55:22 options 23:13 44:16 75:25 pneumatic 77:17 payments 57:20 options-based 23:2 **point** 23:10 24:15 25:3,7,15 26:2 penalized 24:25 order 13:15 26:10 50:14 29:1,6 31:13 34:5 36:17 37:1,4,7 penalties 25:2,5,23 26:3 57:8 69:8 72:4 85:23 ordinance 16:14 penalty 24:9 pointed 12:12 original 48:21 **people** 16:20 18:18 39:2 59:1 61:7, pointing 85:11,18 86:10 originally 51:13 21 86:18 89:1 points 49:18 53:3 56:20 57:18 88:21 outcome 44:19 percent 9:5 27:11 33:12 71:11 **policy** 41:18 42:2 43:7,11,14,22 74:20 75:6 outdated 25:16 44:2 67:10 percentage 17:21 outlined 61:14 poll 50:5 62:21 period 23:8 24:25 outstanding 12:19 pop 62:19 82:3 permit 53:24 55:22 56:6 61:20 65:23 overachievers 77:11 portal 54:3 55:25 73:9,17 74:1 oversight 69:14 portion 9:11 permits 29:1 54:4,5 57:21 61:21 owner 26:4 posed 10:24 permitted 9:2



Index: off-site..posed

Index: position..reduce

position 69:18 83:24

possibly 71:20 75:23 76:8 77:15

post 56:11

potential 27:7 34:25

potentially 51:21 60:14 71:18

pounds 71:15 practical 29:11

precedent 42:11 precedents 42:12

preferred 79:1 prepare 55:16

prepared 52:23 53:22

present 6:22

presentation 20:5 50:5,9

presented 17:3 50:2

**pretty** 13:8 19:16 27:23 36:2 51:14

63:17 84:20 88:7

previous 14:16 58:16 72:14

previously 61:13 82:25

primary 6:8 print 54:10

**prior** 61:4

private 65:15,18,25 66:7 70:5

privilege 30:21

problem 24:20,21 82:23

problems 6:20 76:13

procedures 85:14

proceedings 4:3 89:15

process 16:18 21:9 44:2 54:1,8

59:14,19 73:15 74:4

produce 50:15

product 52:25 53:7

**program** 5:13 9:18 18:25 19:6 26:21 27:11 40:12 50:18,22 51:16 53:10

55:14

programs 50:13

progress 30:23 40:3

**project** 19:22 20:2 49:16,19,22,23 50:1,8,10 51:2 52:6 54:16

pronounced 6:24

**property** 21:14 58:15 62:1 66:10

69:22

proposes 19:4

proposing 45:4

protection 68:6

protocol 14:23

proud 81:25

provide 21:16 56:11 63:11 66:8

provided 62:25

**proxy** 14:6

public 34:20,22

published 46:2 47:13,18

pulling 20:23

purpose 21:22

**push** 52:15

**put** 10:25 11:1 12:9 20:11 24:2 60:12 67:25 68:7 76:19 80:9 84:7 87:5

**puts** 79:15

putting 23:12 29:15 72:9 73:22

Puyallup 80:18

Q

QEI 77:22,23 78:2

quarter 8:24

quarters 68:3

**question** 10:14 14:14 17:20 21:2 24:14,23 26:18 28:24 36:15 41:13, 24 42:10 48:21 52:2 60:24 68:19,21

72:20 74:9 78:13 83:9,10

question-and-answer 59:9

**questions** 10:25 11:3 14:13 24:2 31:18 40:17 44:20 46:5 50:4 56:14 59:10,12 62:9 63:8 70:11,13 72:11, 12 77:6,19 78:11 79:14 85:17

**quick** 10:7 16:6 30:3 39:2 40:2,18 42:10 45:23 49:25 54:8,16 56:2 60:24 62:13,20 64:14 71:12

**quickly** 15:13 35:11 40:23 41:1 50:15 53:25 82:4

quiet 84:23

R

radically 47:14

raise 14:2 38:7 58:9 59:10 85:6

raised 32:11 74:10

**RCW** 66:4

reach 59:5

reached 36:21

reaching 58:21,24

readiness 50:5 55:12 62:13

ready 53:18 57:13,14

real 10:7 15:12 16:5 30:3 45:23 55:9

62:13 66:22 85:9

realized 80:4

reason 24:3 60:9 67:2

recall 83:4

receive 52:25 54:14 86:4

received 13:17

receiving 31:9

recently 51:4 80:1

**recess** 39:8

recognize 78:25 83:21

recognized 10:12 50:25

recognizing 23:1 35:10 51:13

recommend 15:19 21:9 29:17

**recommendation** 15:14,18 20:10 21:4,8 23:3,11 29:16 30:1,13 31:8, 16,20 32:1,3,17,19 33:6 34:8 35:5

37:13,15 38:4 72:9

recommendations 33:23 75:21,22

76:1

reconvene 39:11

record 42:11 87:19

redo 44:11

reduce 74:22



Index: reducing..schedule represent 4:23 67:7 **Rick** 4:17 10:5 19:19 27:13 29:8 31:15 33:9 42:8 46:7,17 47:1 49:14 representation 36:11,23 60:23 61:18 62:6 75:3 78:19 79:3 representatives 32:18 55:13 **Ricky** 5:2 7:8 9:21,24 11:10 21:18 representing 5:6,10,16 21:7 29:6 46:5 60:22 68:18 83:22 87:4 request 13:13 54:13 66:2 76:17 rider 86:5,14,22 rider-related 86:6 requesting 68:8 require 75:16 76:18 **righty** 84:17 required 10:15 18:4,12 23:1,7 66:1 rise 18:8,11 71:25 72:22 risk 34:16.17.18.19 35:2 59:24 60:14,18 requirement 10:11 20:18 27:19 47:16 56:19 68:2 71:7 72:3 73:2 Rodenhurst 82:6 75:7,11 76:4,7

requirements 27:16 56:17,24 71:2, 16,20 74:21 75:14

requires 65:23 requiring 17:22 72:19,25 75:14

resale 65:22 66:9

residence 65:15,18,25 69:10 70:5

residences 66:7

residential 4:24 7:14 65:22 68:11 69:9.22 72:15 82:25 83:2

residual 15:9 resolved 10:14

respond 25:1 31:24 34:12 36:16 43:10 54:12 63:12 74:8

responding 36:16

response 13:17,21 31:5

responses 63:18,21

**results** 63:13 retire 83:15 87:15

retiring 82:20

retroactively 36:4

returned 40:6 66:11

Revenue 56:2

review 8:18 11:9,15 49:24 55:23

**Reynolds** 62:16,17 63:16

Richard 81:22

role 32:14 61:24 62:4

roles 61:25

roll 4:11 7:21 53:18

roofing 72:20

route 42:6 76:20 81:23 88:8

routine 66:8 **RPR** 4:3

**rule** 41:11 42:13 43:8,14 75:6,22

rulemaking 39:23 40:2,4,17 41:5,8, 9,11 44:1

rulemakings 40:3

rules 36:4 40:23,24 41:1 43:12 53:3 56:20 57:18 70:4 75:16,17,19

running 51:6 **Ryan** 72:13,17,25

S

**safe** 18:19 25:14 76:12 86:16.18.25

**safest** 86:21

safety 4:9 34:20,22 69:5 85:14 86:23

**scale** 86:6 scan 58:1

**scenarios** 87:21,25

**schedule** 40:6 50:1 52:10 54:16 65:11 77:10 79:16

reducing 74:25 reemphasize 68:22

reference 10:10 76:6

referenced 58:4

references 66:4

refreshes 63:17

**refused** 26:4.5

Region 82:7

regulate 47:11

reintroduced 40:15

reiterate 50:9 52:12 53:13

reject 26:9

**related** 10:8 57:20 70:11,14,23 71:1, 3.8 72:9 86:5

relation 86:9

relationships 79:21

release 59:21

released 10:7.13

releases 54:20 57:6 59:25

releasing 53:6 relevant 53:10

remember 81:14

**REMEMBERED** 4:1 reminder 50:7 53:23

reminders 54:15

removed 72:2 73:23 74:1

removing 74:5 renew 54:10 renewing 54:4

rental 65:3,8,13,20 70:12

rentals 69:2 **Renton** 81:19 repeat 36:14

report 8:13,17,18 9:11 30:8 40:13,

16 70:20

reports 69:15 75:9



scheduling 72:6
Schindler 5:11 35:22 74:18

schizophrenic 13:6

Schultz 81:22

**scope** 50:14 71:23

Scorecard 8:18

**Scott** 4:20,22 11:13 12:2,12,14,15 13:13 14:12 15:21,22 16:4 22:7,8 28:24,25 33:18 34:12 35:18 38:12 41:16,17 42:11 43:18,19 47:9,10 48:7,10 59:11 67:16,19 68:25 69:6,7

Scott's 48:21 72:19

**screen** 39:13 **Sea-tac** 88:5

**Seattle** 5:13 16:1 19:4,6,8 24:5 27:4 35:7 44:21 45:1,6,14,17,22,24 46:11,21 48:23 49:7 73:21 76:17 77:15 80:3 82:10

section 10:11 47:15 67:25

self-serve 64:14

sell 67:10

**send** 13:13 14:10 26:2 32:15 58:2 61:16 77:24

sends 14:25

sense 23:19 32:3 68:1 76:8

separate 61:16

**September** 83:4 88:6

**Sergey** 81:23

**service** 25:10 66:11 **session** 40:9,10,12

sessions 56:10 64:7,15

**set** 26:10 40:6,23 42:12 60:17 61:25 64:17

shameless 64:20

**shape** 19:14

**share** 9:19 27:2 30:20 43:1 50:22 52:6.11 63:3

shared 55:3 sharing 9:16 **shield** 69:21,22

short 40:10 50:5 63:7 64:14

**shortly** 31:6 47:24

**shot** 66:22 **show** 67:3

showed 51:20 55:8,9

showing 55:3 shown 62:22

side 5:22 32:25 71:25

**Sight** 16:22 **sign** 77:23

significant 21:19

**silent** 43:22

similar 20:22 21:9

**simply** 16:16

**single** 27:2,7,13,14,16,19 69:9

sir 13:22 72:16 73:4 85:7

sitting 4:20 68:5

situation 42:16 85:18

situations 42:13

**skip** 63:9

skirt 44:1

slide 49:23 50:8 62:12

**small** 57:8 **Smith** 83:15

smooth 51:9 52:3 53:21

smoothly 8:21

solution 50:15

snail 54:8 solicit 32:3

**solutions** 53:2 56:17,19

**solve** 44:12

sooner 22:14,18 45:7

**sort** 42:10 66:4 **sounds** 23:11 **source** 63:5

**spark** 58:5

**speak** 20:7 35:9 36:12 74:14 81:4

Index: scheduling..states

86:17

SPEAKER 6:5,19 specialist 73:18

**specific** 54:18 61:19

**specifically** 58:21 66:21

**specs** 35:14

**speed** 44:8 73:15

**Spokane** 5:22 15:23,24 16:6,7,10 18:1,2,7,19 20:22 21:10 25:12 29:10 32:25 35:6 37:17 48:6 77:16 82:17 89:6

**Spokane's** 25:22 38:6

staff 51:25 83:11

**stage** 28:22

**stair** 83:1

**stakeholder** 36:1 45:8,11 87:7 **stakeholders** 4:24 11:1,4,8,11

13:11 16:2 32:17 51:10 84:15,19

**stance** 20:22

**stand** 16:21,25 39:3 **standard** 48:23 75:1

standpoint 85:12

**start** 4:10 41:5 45:15 50:7 55:2 56:12,24 57:14 58:7,14 61:8

**started** 7:7 12:25 19:6 20:16 23:8 33:21 51:22 52:25 53:5 57:5 58:12 67:21 83:3

**starting** 17:5 20:23 52:12 53:8,9 57:4 58:5,9

starts 21:11 30:1

**state** 4:10,18 10:25 12:22 15:19 16:7,15 19:2,10,21,22 20:20 21:4 22:9 24:11 29:2,5 31:18,19 32:18 33:1,15 34:6 35:8 37:5,15 38:5 45:4 46:9,12,18,22,24 47:2,12 48:21 65:23 68:7 70:6 78:4 86:4,15,25

stated 21:18 statement 68:21 states 66:7 68:10



**status** 54:2 65:2,7 **stay** 64:21 86:16

**staying** 75:7 **stays** 86:25 **steal** 82:9

**steer** 87:20

step 8:5 16:9 17:24 57:24

step-by-step 53:25

stepped 18:13 stepping 18:18

**steps** 64:6

**stick** 87:20,24 88:12 **sticking** 24:15 52:24

stole 80:2,3

stoppages 57:7

strict 30:25

strictly 85:13

strongly 32:20

**stuff** 16:21 80:13

stumbling 59:22

**stupid** 88:14

**subcommittee** 65:2,7 68:15 70:12, 14,15,20,21 71:6,21 72:8 75:5,8,13 77:2

subject 72:14

submit 32:1 73:8,17

submitted 25:8

submitting 73:9

successful 36:5

suggestions 59:2

summer 55:1 57:15 61:9 64:8,10

summertime 55:11 60:2

sunseted 13:1

**supervisor** 81:10 87:15

supervisors 35:15

suppliers 29:6

support 56:12 63:5

supported 43:11

**suppositions** 87:21 88:13

survey 62:13 63:13,24

switching 66:15

**system** 19:22 20:7 33:2,7 51:12 53:19,24 54:14,17 55:9,18,22 56:8, 13 58:4 59:1 61:25 80:19

systematic 17:10

**systems** 52:2 54:20 55:19

Т

Tacoma 82:7,16

takes 7:20

taking 18:20 20:21 36:25 78:13,20

84:6

talented 81:25

talk 9:22 10:6 15:18 55:20 63:3

87:18,19

talked 19:12 41:5 67:5

**talking** 10:24 15:13 33:12 65:14 66:5 74:7

targeting 46:14

**Taylor** 49:21,22 52:8,9 59:18 60:7, 22 61:6,12,23 62:8,11 63:14 64:4

team 51:2 52:6 55:12,15 64:11

tech 35:14

technical 7:18 32:5 73:18

temperature 62:22

ten 45:9

tentative 43:10 45:13,18

terminal 71:2

terms 35:2 87:17

terrific 81:20

test 57:14 61:7

testers 54:25 62:2

**testing** 51:6 53:11 56:5 57:5 60:17 61:15 64:9 71:2 72:5 78:14

text 7:1 63:9

thankfully 8:21

thing 13:3 32:20 48:11 52:5 68:14

Index: status..Tom

things 9:23 12:16,25 16:22,24 17:1 18:9,20 22:15 23:15 25:14 33:3 35:10 52:7 53:10,12 54:15,23 55:2 56:21 57:1,3,8,10,13 58:11 59:13,20 60:17,20 62:5 64:13,21 66:23 68:16 71:23 74:6 86:16 87:20

thinking 41:23

Thompson 6:10

thought 23:22 60:13

thoughts 76:3

thousand 45:15

three-quarter 68:8

threshold 74:23

thresholds 68:2

throw 25:22 60:14

Throwing 21:2

thusly 21:21

tightened 68:16

**Tim** 81:3,4,5,13

time 16:17 17:5,6 19:6 20:16,23,24 21:11,14,19 22:3,15 24:25 25:6,9,11 26:9 29:2,3 34:9 39:1 41:6,19 44:11 45:24 47:2 49:16 51:11 52:17 53:13, 15,16 54:5,21 55:6 56:9 59:9 60:5, 11 62:20 63:17 64:2,22 66:21 73:17 74:1 78:4 84:6 88:4,18 89:1

**timeline** 10:21 12:21 13:2,14,15 14:14 15:13 16:19 28:9,23 30:1,18 31:7,17,20 33:21 36:2 37:15 38:5 45:19 46:8,18 47:23 50:24

**timelines** 28:16 30:8 40:24 44:2

times 20:25 tips 86:22

**TK** 4:19 83:22

**today** 4:25 6:4,23 7:18 15:17 40:18 58:13,23 67:15,17 71:14 85:1 89:14

tolerate 34:16

**Tom** 83:15



Transcript of Proceedings - February 20, 2024 Tom's 83:24 unbalanced 86:19 tools 51:16 understand 13:10,20 38:15 48:12 54:22 67:22 topic 9:6 10:24 28:18 65:1,21 66:21 understanding 12:23 15:24 22:12 topics 33:13 84:21 27:24 33:4 74:3 76:2 tort 68:4 understood 33:14 total 26:19 63:8 underway 53:11 64:16 totally 73:1 **UNIDENTIFIED** 6:5,19 touch 15:12 84:10 85:9 87:9 union 85:12 touched 60:16 unit 65:20 track 17:1 33:7 **units** 26:19 65:3,8,14 70:12 tracking 19:24 33:3 51:17,18 unknown 60:9 **training** 52:1,2 53:15 56:9,10,12 unreinforced 19:7 60:12 64:9,11 77:4,7,17,23 78:14, 20,24 79:14 update 9:13,15 15:25 19:25 33:11 39:23 40:2,18 44:21 45:1 49:16,19, trainings 77:12 78:8 23,25 65:5,11 71:5 trams 73:1 updated 70:21 treated 65:18 updates 39:4,22 40:9 50:16 53:12 tremendously 80:2 59:8 62:25 64:19 65:7 77:4,7 upgraded 18:7,8 25:17 **trials** 61:1 triggering 74:21 upgrades 18:4 25:10 26:4,11 trouble 86:11 **URM** 19:6 **Troy** 80:5,6,8,12,13,24 utility 37:2 utilized 74:24 true 43:21 trust 50:12 V Tuesday 4:1 **Tukwila** 78:22.25 vacuum 77:17 Tumwater 78:25 valid 69:8 turn 52:5 53:19 62:15 69:12,21 88:3 values 53:8 57:10 turnaround 45:24 vendor 52:20 53:5 56:17 57:4,9 59:19 turned 60:1,20 vendors/users 61:2 type 26:4

8,18 72:1,2 73:9,10,23,24 74:1,20 75:10, 15,17,24 76:15,18,19 whatnot 25:13 65:20 85:11 whichever 32:7 **WIA** 6:8 Winchell 5:9.10

verbiage 58:6 verification 56:1 **verify** 75:17 version 18:3 45:5,6 47:14 68:12 versions 46:4 versus 73:10

view 34:10 50:18 virtual 78:5 83:1 visibility 48:16 vision 50:8 Visit 58:11 volunteers 61:13,17 64:9,10 vote 8:1 11:17,21 12:1,9 14:1,6 38:3, voting 29:16 W **WAC** 40:24 41:1,19 42:14 43:8,12, 14,21,23 44:1,3,11 66:4 68:1,17 wait 30:7 34:4 54:7 wait-and-see 36:25 waiting 19:1 35:8 36:25 37:6 63:13 **waivers** 54:13 wanted 15:18 25:10 28:8,18 52:11 68:22 85:6,16,23 87:16 88:21 **Washington** 4:19 45:4 48:22 78:4 86:25 **waste** 34:9 **water** 81:7 website 58:12 64:20 77:24 86:22 week 30:16 35:15 63:25 72:7 weeks 72:8 83:16 weigh 73:13,14 74:5 weighed 30:24 weighs 76:14 weight 32:16 71:4,9,10,11,14,18

Index: Tom's..Winchell

vice 5:1 47:13

videos 64:14



**typical** 71:13

typically 17:15 20:24

unavailable 35:16

U

Index: wind..years

wind 52:21

wit 4:4

Wohlschlager 7:8,12,13 37:24

wonderful 89:12

wonky 57:11

word 31:3 82:14

words 52:4 59:22 80:7

**work** 4:19 14:19 20:7 22:15 25:1 29:13 50:23 51:2,12 52:18 54:24 55:4,15 57:7,16 59:20,23 63:2 64:11 68:12

worked 10:24 82:25 83:22

workgroup 85:1

**working** 8:21 9:4,8 14:15 35:14 44:16 50:11,14,15,24 51:23 53:1 55:18 56:1,5 57:12 64:18 83:5

works 80:20 81:19 85:2

world 68:24 69:13 86:20

worried 19:3,8 85:11

worries 43:3

wrap 64:6

write 17:12 18:4 24:16,24

**write-up** 16:17

written 17:6,9,11 20:24 21:11

wrong 85:21

www.lni.wa.gov/cmp 64:21

Υ

**year** 16:21 18:16 20:3 27:8 40:10 45:7,19 46:15 48:14 53:1 83:15,24 88:6,7

**years** 12:25 16:16,19,20 17:20 18:6, 17 21:13 25:17 51:15 56:21 67:20 72:22 75:1 80:18 83:3,23

