

Capitol Pacific Reporting

Court Reporters Since 1978

2401 Bristol Court SW, Suite C-103, Olympia, WA 98502 • Ph: 800.407.0148

ELEVATOR SAFETY ADVISORY COMMITTEE

TRANSCRIPT OF PROCEEDINGS

May 20, 2025



Production:
production@capitolpacificreporting.com

Scheduling:
scheduling@capitolpacificreporting.com

Website:
www.capitolpacificreporting.com

- Full-sized and condensed PDF transcripts
- Hyperlinked word index
- Hyperlinked exhibits
- Bookmarked examinations and exhibits
- Other common file types including:
txt, lef, sbf, mdb, xmef, and PTX e-Transcript
- Exhibits and other files found under the
paperclip icon within Adobe Acrobat (Reader)
- Copy-and-paste while maintaining formatting
- Files accessible via online repository

DEPARTMENT OF LABOR AND INDUSTRIES
STATE OF WASHINGTON

ELEVATOR SAFETY ADVISORY COMMITTEE

TRANSCRIPT OF PROCEEDINGS

VIA MICROSOFT TEAMS

May 20, 2025

Pages 1 through 126

**CERTIFIED
TRANSCRIPT**

Taken Before:

Anna M. Stewart, RPR, CCR

Certified Stenographic Court Reporter

for

Capitol Pacific Reporting, Inc.

(800) 407-0148

www.capitolpacificreporting.com
scheduling@capitolpacificreporting.com



ATTENDANCE

ELEVATOR SAFETY ADVISORY COMMITTEE

Ricky Henderson	ESAC Chair
Garry Wood	Vice Chair, Registered General Contractor Representative
Gerald Brown	Secretary, Chief Elevator Inspector for Washington State
Jan Gould	City of Seattle Representative
Duane Leopard	City of Spokane Representative
Scott Cleary	Owner-Employed Mechanics Exempt from Licensing Representative
John Carini	Building Owners and Managers Representative
Lyall Wohlschlager	Owner-Employed Mechanics Exempt from Licensing Alternate Representative
Carl Cary	Building Owners and Managers Alternate Representative
Jerome Phillips	Licensed Elevator Contractors Alternate Representative
Cory Winchell	Licensed Elevator Contractors Representative
Jason Howerton	City of Seattle Conveyance Program Alternate

ADDITIONAL SPEAKERS

Allen McKenzie	L&I
Daimon Parker	L&I
Shari Reiter-Johnson	L&I



AGENDA

ITEM:	PAGE:
Welcome and ESAC Committee Introduction	05
CMP Project Update	10
Follow Up Divisional Leadership A17-3 Inspection	27
Update on Department Staffing	32
Chief's Report	57
Legislative Updates	85
ESAC Subcommittee Status Updates	107
New/Continued Business and Audience Questions	117



1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

--oOo--

CHAIRMAN HENDERSON: All right. I'm showing that we're at our 9:00, so this is the official Washington State Elevator Safety Advisory Committee meeting.

Looking at our agenda for the day --

MR. BROWN: Wait a minute, Ricky.

CHAIRMAN HENDERSON: Yeah.

MR. BROWN: Is our court reporter here?

CHAIRMAN HENDERSON: Court reporter?

THE REPORTER: Yes, I'm here. Thanks, gentlemen and ladies.

MR. BROWN: Oh, okay. Thank you.

THE REPORTER: You bet.

MR. BROWN: Appreciate it, Anna.

THE REPORTER: Yeah.

MR. BROWN: We just want to make sure that -- we just want to make sure that everybody has intents to identify yourself when you make comments so Anna could hear it. If she needs to follow up on a name or something, she'll jump in and ask because she wants to get all this stuff in the report.

And thank you so much to Anna for being here.

THE REPORTER: Yes, thank you very much.

CHAIRMAN HENDERSON: Thank you, Anna.



1 THE REPORTER: Thank you.

2 CHAIRMAN HENDERSON: All right. First
3 on our agenda is our roll call and introduce the
4 committee members. I'll start with myself. I'm
5 Rick Henderson. I'm the current chair representing
6 licensed elevator contractors.

7 Garry, would you like to introduce yourself?

8 MR. WOOD: Certainly. Garry Wood,
9 currently vice chair, representing the registered
10 general contractors.

11 CHAIRMAN HENDERSON: And Gerald?

12 MR. BROWN: Hi, I'm Gerald Brown -- I'm
13 Gerald Brown. I'm the chief elevator inspector for the
14 State of Washington, and I'm here in the capacity of
15 the secretary member of the committee.

16 CHAIRMAN HENDERSON: Just a sec. Sorry,
17 I apologize, everybody. I'm trying to locate my roll
18 call sheet.

19 MS. GOULD: At the top of agenda.

20 CHAIRMAN HENDERSON: Yeah, I had an
21 organized one that I was using here, and my
22 organization has been gone away.

23 Jan, if would introduce yourself.

24 MS. GOULD: Jan Gould, City of Seattle,
25 SDCI, conveyance program, code advisor.



1 CHAIRMAN HENDERSON: Thank you, Jan.
2 Duane, would you introduce yourself, please.

3 MR. LEOPARD: Hi, everybody, I'm
4 Duane Leopard, City of Spokane representative.
5 Although I can call myself the representative for the
6 east side.

7 CHAIRMAN HENDERSON: Thank you, Duane.
8 Scott?

9 MR. CLEARY: Scott Cleary, MCI. I
10 represent the 270 exemption from licensure,
11 residential, and commercial accessibility.

12 CHAIRMAN HENDERSON: Thank you, Scott.
13 John?

14 MR. CARINI: Good morning. John Carini,
15 Sound Transit, representing building owners and
16 property managers.

17 CHAIRMAN HENDERSON: Thank you, John.
18 Lindsay? Is Lindsay here today?

19 MR. WOOD: She's not here today, Rick.

20 CHAIRMAN HENDERSON: All right. Do we
21 have an alternative for Lindsay representing Lindsay
22 today? Okay.

23 Cory?

24 MR. WINCHELL: Good morning,
25 Cory Winchell, Schindler Elevator, representing



1 licensed elevator contractors.

2 CHAIRMAN HENDERSON: Thank you, Cory.

3 And just also making a note that we are
4 missing a representative from registered architects or
5 professional engineers. That member on the committee
6 is currently vacant.

7 Looking at the membership that is here today,
8 I believe we do have a quorum. We're missing two
9 members of the nine. Lindsay's not here, and then we
10 are missing the vacant position. But we still have a
11 quorum, so I believe that we can continue with our
12 committee meeting.

13 The next item on our agenda is --

14 MS. GOULD: Should we --

15 CHAIRMAN HENDERSON: I'm sorry. Jan?

16 MS. GOULD: Oh, sorry. Jan Gould to
17 Ricky. Can -- let's introduce the alternates. We've
18 always done that in the past.

19 CHAIRMAN HENDERSON: Okay. We can do
20 that. Is -- for the alternatives that are present here
21 today, the current list of alternates that we have.

22 Lyall?

23 MR. WOHLSCHLAGER: Yeah,
24 Lyall Wohlschlager with Mobility Concepts. I'm the
25 alternative for those exempt from licensure and



1 residential and commercial accessibility.

2 CHAIRMAN HENDERSON: Okay.

3 Duke Davis?

4 Okay. Carl Cary?

5 MR. CARY: Yeah, Carl Cary, Fujitec.

6 I'm the alternate for building owners and managers.

7 CHAIRMAN HENDERSON: And Jason Howerton?

8 MR. HOWERTON: Jason Howerton, City of
9 Seattle, conveyance program manager. Alternative for
10 HJs.

11 CHAIRMAN HENDERSON: Thank you.

12 Do we have any other alternates present for
13 the meeting?

14 MR. PHILLIPS: Jerome Phillips is here.
15 I don't know if I'm still on here because I'm not
16 getting emails any more. But I was listed as the
17 alternate for the licensed elevator contractors. And
18 I'm with GBI, and I work for --

19 MR. BROWN: Yeah, we'll make sure you're
20 on there, Jerome.

21 CHAIRMAN HENDERSON: Yeah, that got -- I
22 appreciate it, Jerome.

23 Any other alternates present?

24 Okay. With that said, moving on to the next
25 item on the agenda is -- make sure I'm looking at the



1 right one -- comments regarding the February -- or
2 November 2024 meeting minutes. These are -- were
3 available on the website and also were -- I think I
4 sent them out to everyone on the committee.

5 Has everybody had a chance to review those?
6 I'm looking for a motion to adopt.

7 MR. WOOD: Garry Wood, I motion to
8 adopt.

9 CHAIRMAN HENDERSON: Do I have a second?

10 MS. GOULD: I second.

11 CHAIRMAN HENDERSON: Any discussion?
12 Hearing none, if we could raise your hand to vote to
13 adopt the November minutes.

14 There's Jan. Okay. I see we have a vote of
15 seven, so minutes are adopted for November. If you
16 would lower your hand.

17 The next item on the agenda is the comments
18 and vote on the February 2025 meeting minutes. I'm
19 looking for a motion to adopt the February 2025
20 minutes.

21 MR. LEOPARD: Duane Leopard, City of
22 Spokane. I move to adopt the minutes.

23 CHAIRMAN HENDERSON: Thank you, Duane.

24 MS. GOULD: Jan Gould, second.

25 MR. CLEARY: Scott Cleary -- Scott



1 Cleary, second.

2 CHAIRMAN HENDERSON: Second.

3 MR. CLEARY: Sorry.

4 CHAIRMAN HENDERSON: Any discussion?

5 MR. CLEARY: Yes, repeat, Scott.

6 CHAIRMAN HENDERSON: Yes.

7 MR. CLEARY: I appreciate you getting
8 them out to us. I know in the past sometimes it's been
9 difficult to get us the minutes before the meeting, so
10 I appreciate you getting it to us so we can review them
11 before we vote. Thank you.

12 CHAIRMAN HENDERSON: You're welcome.

13 Any other discussion?

14 Hearing none, call for a vote. Raise your
15 hand to adopt the minutes.

16 And seeing unanimous seven votes, that is
17 adopted. The minutes are adopted.

18 The next item on the agenda and that is our
19 CMP project update. I want to get a review from
20 stakeholders in how the new system is running.

21 Gerald -- first we have the CMS project team
22 and stakeholders on the members for this one. Do you
23 have a -- is this project team members here that can
24 give us an update?

25 MR. BROWN: I believe -- I believe Shari

Page 10



1 was going to take the lead and include the members in
2 different parts.

3 MS. REITER-JOHNSON: I am here this
4 morning, but it was -- I don't have a formal
5 presentation.

6 MR. BROWN: Okay.

7 MS. REITER-JOHNSON: It was mostly just
8 to hear how things were going with folks and answer
9 questions and --

10 CHAIRMAN HENDERSON: Just a real quick
11 moment. For our court reporter, if we would whenever
12 we start speaking, if everybody would state their name.
13 I'm saying this for myself as well, and more so than
14 anybody else, so if we would state our name before we
15 start speaking for the -- for our court reporter, it
16 would be appreciated. Thank you.

17 MS. REITER-JOHNSON: So back to me --

18 CHAIRMAN HENDERSON: Yeah, sorry about
19 that Shari. Go ahead.

20 MS. REITER-JOHNSON: That's okay.
21 Shari Reiter-Johnson, and I'm the technology and
22 outreach program manager for labor and industries.

23 CHAIRMAN HENDERSON: This is Rick
24 Henderson. So you did not have an official report.
25 Was there any other just overall statements you'd like



1 to make on the --

2 MS. REITER-JOHNSON: I don't have any
3 overarching statements. Like, I think primarily we're
4 looking for feedback from folks about what's working,
5 what's not working.

6 We have six folks actively supporting the work
7 right now. I'm working through all the customer
8 questions, getting accounts set up, actively working
9 issues. I have the list of items that I received from
10 Garry and Scott that we're actively working on. And
11 just -- and encouraging folks to give me any feedback
12 about the system either to the CMP training or to me
13 directly. I'll drop my email in the chat again.

14 Right now there's just so much coming at us,
15 it's hard for me to, like, pull together an official
16 report on where we're at, but we definitely are
17 actively working on work stoppage issues first.

18 CHAIRMAN HENDERSON: This is Rick
19 Henderson. Thank you, Shari.

20 Gerald, you have your hand up?

21 MR. BROWN: Yeah, I just wanted to
22 clarify. There's some people that may not have access
23 to the chat. And so if you have a request for
24 information, and you cannot -- able to view the chat or
25 information that's in there, you can reach out to Ricky



1 or me, and we will make sure we get you requested
2 information, if we can help in that way.

3 Thank you. This is Gerald Brown, chief
4 elevator inspector.

5 CHAIRMAN HENDERSON: This is Rick
6 Henderson. Thank you, Gerald.

7 So in following up with that, Gerald and
8 Shari, if you can confirm this for me, for any of our
9 stakeholders that do have issues that they would like
10 to let the department be aware of, the email address
11 that they need to be sending that to, while it's in the
12 chat, just to say it, it's -- the email address is
13 cmptraining@landi.law.gov. Is that correct?

14 MS. REITER-JOHNSON: Yes.

15 MR. BROWN: It says "CMS" in the chat.

16 MS. REITER-JOHNSON: Sorry. Old habits
17 die hard.

18 CHAIRMAN HENDERSON: And, like I said,
19 if you have any issues -- any stakeholders out there
20 that are having any issues getting these responses back
21 to the State, if you reach out directly to me and/or
22 Gerald or your stakeholder representative here on the
23 committee, please reach out to them. Let them know
24 your issues. We will help, assist in trying to move
25 that on upward to the State.



1 Gerald, did you have more of a report or
2 anything that you wanted to give or feedback on the
3 current status of the CMP?

4 MR. BROWN: I don't have a formal report
5 on the CMP itself. We have daily meetings where we
6 talk about our daily work through central office. We
7 have other people that join up on that and try to move
8 things along.

9 We have -- like I mentioned in the earlier
10 meeting, we have a great track record of when things
11 are brought forth and discussed, emails, voicemails,
12 things like that, we bring them to these meetings. We
13 push it to the right people to make changes, and it
14 works out really well as far as things are improving.

15 Also, previous meeting I mentioned that please
16 check your portal for your business to see what's
17 changed. Things are being uploaded into it. We
18 anticipate additional requests that are coming to
19 fruition. I would encourage you to continue to check.

20 I was on the phone yesterday with somebody
21 that had checked something the day before. "Hey, I
22 can't find my invoices. I can't find my permits." And
23 they were there. And so that's -- that's all
24 important, but it would really help us if you do run
25 into things, try to take some screenshots and share



1 that because that's how this great team, CMP team, is
2 addressing these issues, and they can move things on to
3 the vendor, because they have to get in and kind of
4 recreate what you're looking at. And so they're doing
5 a phenomenal job.

6 CHAIRMAN HENDERSON: Shari?

7 MS. REITER-JOHNSON: Thanks, Ricky,
8 sorry. This is again Shari Reiter-Johnson, L&I.
9 Couple -- a couple things, just priority items that we
10 are working on right now is access to, like, permit and
11 plan information in your portal. So that one is with
12 the vendor right now, and we're actively working on a
13 solution to that. So I know that one's come up.

14 We're also working on some invoicing issues
15 that have come up. So the invoice that we currently
16 have is, like, missing an address. It doesn't have the
17 conveyance numbers in a clear, concise kind of list for
18 our customers. It has an incorrect email address.

19 So there's just kind of the myriad of things
20 that we're working on for invoices right now. So those
21 are two of the top things that we're working on.

22 Going forward, as we sort of get the team sort
23 of out of firefighting transition mode and more into
24 product mode, we'll start giving you kind of a list of
25 what the priority items are. We'll be sending a



1 list -- a note out to the lister saying, "Hey, these
2 are the fixes that are coming."

3 You won't have to just keep checking back.
4 You're going get a kind of formal release notification
5 that, "Hey, these are the four things that we fixed
6 this month," and what to look for, updated training
7 materials, all of those kind of things.

8 So look for some more formal clear
9 communication coming to you over the next couple months
10 as we get ourselves organized and get some priority
11 items fixed. So that's how we work on all of our other
12 systems, and we're going to get into that same cadence
13 here as soon as we kind of get out of this firefighting
14 mode these first couple months.

15 CHAIRMAN HENDERSON: This is Rick
16 Henderson. Thank you, Shari.

17 A follow-up question for you, in the chat, I
18 noticed that you put in -- we have two emails. One of
19 them is your email, and then there's the
20 cmptraining@landi.law.gov.

21 And it says for system issues to email it to
22 you or -- is there a difference between -- when you say
23 "system issues," is there specific issues you would
24 like just sent directly to you compared to the training
25 portal?



1 MS. REITER-JOHNSON: This is Shari
2 again. I would say just cc both of them. Just go
3 ahead and email both of them. That way I've got clear
4 visibility in -- in all of the priority items.

5 Currently, though, the ones that I'm looking
6 for to come directly to me are like system enhancement
7 things like Ann Marie's issue that she can't print
8 something. That is something that's clearly lacking in
9 the system and that we need to work with the vendor to
10 get it fixed.

11 If it's, I can't get into my account, or
12 there's a missing permit that was in the old system,
13 isn't in the new, send it to the CMP training, and
14 we'll work through getting that data migration issue
15 addressed.

16 But I just want to make sure I have visibility
17 of everything and that I'm prioritizing things that are
18 work stoppages for you guys.

19 CHAIRMAN HENDERSON: This is
20 Rick Henderson. Thank you, Shari.

21 Scott, you have your hand up?

22 MR. CLEARY: Yeah, Shari, I just want
23 to -- I want to thank you because I know you've got a
24 lot going on, and there's a lot of things. So I
25 never -- I don't mean to be disrespectful when I bring



1 things up. It's just I know you've got a lot on your
2 plate, and you've been really responsive trying to get
3 back in a timely manner, so I truly appreciate that.

4 MS. REITER-JOHNSON: Thank you.

5 CHAIRMAN HENDERSON: Looking to -- this
6 is Rick Henderson -- looking to reach out to our
7 stakeholder group.

8 Anybody here that's in the meeting from the
9 stakeholders that would like to have any feedback back
10 to Shari or Gerald on the program? You guys are the
11 ones that are using this day to day and I think were
12 the best ones to give us some feedback from our side of
13 the portal.

14 Do we have any stakeholders out there that
15 would like to be recognized and talk?

16 Hearing none, the -- one of the things I was
17 curious about that I wanted to talk about, and I know I
18 brought up in that stakeholder portion earlier, but
19 that is once we get past the hurdles of the
20 functionality of the system and some of those, I was
21 just wanting to follow up on is there going to be a
22 look at or a focus on efficiency of the system? And
23 from both -- both sides of the equation, both from the
24 L&I users as well as the stakeholders. Because some of
25 the things I've been hearing about is, you know,



1 repeated functions having to be done on both sides that
2 affect how easy the system is to use, time outs in the
3 system or works lost, items like those.

4 Are those also going to be a focus that we're
5 going to be looking at? Because from a long-term of
6 things, like I said, systems like this, what the hope
7 of it is it's going to create -- you know, make things
8 more efficient. Work time less, not more.

9 Go ahead, Shari.

10 MS. REITER-JOHNSON: Yeah. Yeah, this
11 is Shari. Yes, definitely we want things to be faster
12 and more efficient, more intuitive, easier to use,
13 absolutely.

14 Definitely let me know if there's duplicate
15 things happening. Like, if you see duplication of
16 effort, I need to know about those, so that we can work
17 to eliminate them.

18 Doing an actual, like, time study, absolutely
19 would be down for working on some of that. Like, if
20 your staff has some information about, like, how long
21 it used to take and how long it's taking them now, and
22 then hopefully as we make improvements that it's
23 getting faster, I would love to explore that.

24 I think from an internal perspective, Gerald
25 has some data he's going to share about just how we're



1 doing inspection-wise. And just, you know, are we
2 meeting goals? Are we exceeding goals? Are things
3 getting better?

4 So hopefully those numbers will start to trend
5 up, but I'm open to any suggestions about any other
6 areas to look at. But definitely that's what we want
7 to do. We want it to be quicker, faster, more
8 efficient, easier to use. We don't want you to have to
9 hunt for things. We don't want to have you do things
10 duplicatively. So let me know what's happening with
11 those items, and we'll work to address them.

12 CHAIRMAN HENDERSON: This is Rick
13 Henderson. Thank you, Shari.

14 Cory, you have your hand up?

15 MR. WINCHELL: Yeah, Cory Winchell,
16 Schindler. Just some housekeeping items and some
17 points to address that efficiency. Just some feedback
18 I've gotten is, like, on the dashboard now, it only
19 lists the permit and not the project name, so there's a
20 lot of research being spent to try to figure out where
21 that's going.

22 And then, secondly, like, when, you know,
23 multiple people in offices pull permits, right. But
24 the POC seems to be the only contact that gets the
25 updates instead of the person that actually pulled the



1 permit. I don't know if it's possible to make sure
2 that the person that applied for it also gets it
3 instead of just the POC, because sometimes that POC is
4 not in that office so . . .

5 MS. REITER-JOHNSON: This is Shari.
6 That's great feedback. Generally we've been hearing
7 people are getting more notices than they want right
8 now. So it's good to know that the permit holder needs
9 that information. Definitely.

10 Project name hasn't come up specifically, but
11 project address. So is it both, or would the address
12 help or . . .

13 MR. WINCHELL: Address would help, but I
14 think project name would be ideal, because right now
15 it's just showing the permit number, and then you have
16 go backwards to find it.

17 MS. REITER-JOHNSON: Okay. I have site
18 address in the works right now, but I will look to add
19 a project name as well.

20 MR. WINCHELL: And I think all -- I
21 think these items have been emailed as well, but I just
22 wanted to bring them up since we had the venue today.
23 So thank you --

24 MS. REITER-JOHNSON: Absolutely. Thank
25 you.



1 MR. WINCHELL: -- again. Sorry, Ricky.
2 Cory Winchell with Schindler again.

3 CHAIRMAN HENDERSON: I'm just trying to
4 not get chastised by our court reporter. Just kidding.
5 Just kidding.

6 THE REPORTER: Not at all. One nice
7 thing -- sorry to interrupt -- one nice thing about
8 this platform is your names pop up with your faces each
9 speaker when you come up, so it's okay if you don't
10 introduce yourselves. Sometimes there's a little bit
11 of a lag, but that is nice. I appreciate you looking
12 out for it, Mr. Henderson.

13 CHAIRMAN HENDERSON: No problem. Thank
14 you, Anna.

15 Thank you, Cory. Appreciate that feedback.
16 Sort of following up from some of the earlier
17 discussions on efficiency. I was just curious, and
18 maybe this is a question for Gerald. Is -- or maybe
19 you, Shari. I'm not sure who's the right person this
20 might be up toward is, is there any plans once we get
21 most of the bumps on the road worked out to look at the
22 efficiency side of things from the L&I side to try to
23 make things better? Is that -- are there any plans to
24 address that that we're aware of?

25 Gerald, are you there?



1 MR. BROWN: Yes, yeah. Okay. I had to
2 restart my computer. It took down a little bit ago.

3 Gerald Brown, safety inspector. Yes, the
4 efficiencies are definitely there on the list. We are
5 making things now more efficient now than we were when
6 we first rolled out. Things are becoming a lot easier
7 to work with.

8 We are trying to tackle issues one at a time.
9 Like I said, if you're experiencing some of this stuff,
10 I'm talking about inspectors, I'm talking about our
11 people that are using the portal every day to do their
12 business, if there is something in there that shows up
13 that needs to be addressed or it's just, like, not
14 working right or like the two-step thing we talked
15 about earlier, you know, why am I submitting these
16 twice? That kind of information, if you could
17 screenshot that and send it to those two -- to the
18 email addresses that they had shown. And it will also
19 be in the minutes if you don't have access to the chat.

20 So, yeah, those kind of things, that would
21 help our efficiencies. There are always going to be
22 reviews after so many months of using the system of,
23 okay, this enhancement we need. Or this particular
24 component we need to -- we need to improve on or
25 whatever. Yes, those are constantly going to be part



1 of the system.

2 Any time you roll out something new, there's
3 just things that aren't apparent prior to roll-out that
4 become painfully aware after roll-out, and that's what
5 we're trying to get past, the main points, and quickly
6 fire them like Shari said and actually get about the
7 business of taking care of our customers because that's
8 our goal is to make L&I easier to work with.

9 And we're not -- we understand we're not there
10 yet. But, like I said, from roll-out to now, I think
11 we've seen some marked improvement, and we'll continue
12 to see that. There's still ongoing work, though. We
13 have people working 10, 12 hours a day, weekends,
14 trying to make your needs taken care of. I mean, they
15 are doing a great job, and -- and I'm so proud of this
16 team. We've got -- we've got all the A-team members,
17 and we appreciate that.

18 CHAIRMAN HENDERSON: This is Ricky.
19 Thank you, Gerald.

20 Sort of do we know what time-wise right now
21 where the system currently is? And I know you made a
22 lot of improvements and continuing to make more
23 improvements on this, but do we currently have, like, a
24 before and after, the -- what the old system timeline
25 for a permit compared to the new system timeline for a



1 permit? Comparing old to new system, as it currently
2 stands? Do we have anything?

3 MR. BROWN: I do in my report. I show
4 some information along those lines of what our
5 protection was like before and after and things like
6 that and where we're headed and the improvements for
7 this month which is outside of the quarter, but still.

8 CHAIRMAN HENDERSON: And that could be
9 part of your chief's report later on in the meeting?

10 MR. BROWN: Correct. I've got that cued
11 up, ready to go.

12 CHAIRMAN HENDERSON: Okay. Looks like
13 we've got a little bit for that. So request to
14 share -- I'll try to share that. I have a little bit
15 of a problem sharing that and then having the members
16 all show up so I can see hands raised at the same time.
17 Let me think about that one.

18 MS. GOULD: Jan Gould. Don't share,
19 Ricky.

20 CHAIRMAN HENDERSON: Okay.

21 Any other stakeholders' feedback on the CMP
22 projects? I allowed until -- quite a bit more time for
23 this. I thought there would be a lot more responses
24 back from our stakeholder group and more discussion.
25 So if we have any discussion, we have plenty of time



1 for it.

2 MR. WOOD: We discussed most of it
3 during the stakeholders' meeting, Rick. Do you want to
4 repeat some of those things?

5 CHAIRMAN HENDERSON: If it's relevant to
6 need to be on a recorded transcript, we would like to
7 have it recorded, yes.

8 MR. WOOD: Part of it, Shari's working
9 on a lot of things, but, again, like we mentioned in
10 the stakeholders' meeting, one of the most important
11 things is what she's already mentioned, I believe, was
12 the fact of getting the drawings and the permits
13 together so that when you bring out a permit, you can
14 also have access to the stamped drawings and so on and
15 so forth.

16 And then, of course, accessing deficiencies
17 that might be in the system, being able to find those
18 quickly and properly.

19 I mean, going back to what you mentioned,
20 Rick, I mean, the input that we're getting and that I'm
21 hearing on my end with different folks is the fact that
22 it's taking them probably two to three times as long
23 right now as it was in the old system. The old system
24 was much more streamlined and cleaner as far as the
25 processing. Getting the -- the information in for the

Page 26



1 permits, there's a lot more information required now.
2 And some of it you have, and some of it you don't.
3 Finding -- for, like, in the residential side, some
4 homes don't have homeowners, so what do you put in?
5 The contractor's information. Or, you know, there's
6 just a lot of uncertainty in certain aspects of the
7 information that's being requested.

8 So those are things that are coming into play
9 probably more than anything else. Thank you.

10 CHAIRMAN HENDERSON: Thank you, Garry.
11 Appreciate that.

12 Any other feedback that we'd like to discuss
13 during the normal meeting?

14 Hearing none, moving to the next item on the
15 agenda is follow-up on the A17.3 inspection. This is a
16 very short item on our list, and that is the -- on the
17 website, the new A17.3 policy for inspection still had
18 a watermark draft on page 2 of the document. And there
19 was an item for that to be removed.

20 I did look at the website, and that draft
21 watermark has been removed. So I believe that item is
22 gone on our agenda.

23 Jan, you have your hand up?

24 MS. GOULD: Jan Gould, yes, we know we were
25 not going to open the WAC rule for -- and form that



1 committee this year for WAC rules. But is it possible
2 this year if you get fully staffed that we might start
3 sometime this -- later in the year? When is that --

4 MR. BROWN: Spring of '26.

5 MS. GOULD: Spring of '26. Okay.

6 MR. BROWN: Yeah. That's -- we're all
7 decided was spring of '26 have -- definitely get people
8 up to speed and get this covered.

9 MS. GOULD: Thank you.

10 CHAIRMAN HENDERSON: And this is Rick
11 Henderson. For that, that also included -- what we're
12 talking about is the adoption on the next -- in the
13 code, the next code adoption process.

14 MR. BROWN: Right.

15 CHAIRMAN HENDERSON: Is that correct?

16 MR. BROWN: Yeah, that's A17.1. We were
17 going to look at 2022. 2025 will probably be out by
18 then, but we're not really sure if we were going to go
19 with that particular direction.

20 But we're definitely looking at 2022. We were
21 looking at the new A18.1, the new A90 code for belt
22 lifts. And then we were looking at expanding the RD
23 for existing elevators. So it's going to be a big rule
24 making. We understand that, but it's needed. And when
25 that -- when those -- when that becomes available, we



1 would encourage you if you have recommendations or
2 changes to the existing WAC, we are going to be looking
3 at that.

4 We would also include our residential stuff at
5 that time. It's going to be a short session. We got a
6 good chance we won't get anything through this year,
7 but we should speak to that. But that's what I had
8 along that line.

9 CHAIRMAN HENDERSON: This is Rick.
10 Thank you, Gerald.

11 Scott, you have your hand up?

12 MR. CLEARY: Yeah, thanks. For those
13 that are interested, I gave a presentation to Nathan
14 and Jack Day back when the meetings were in Scottsdale.
15 The ASME meetings to incorporate A90 into the QEI
16 program. So they're now a working subcommittee put
17 together to work on that to get that part of the QEI
18 program.

19 So if there's anybody interested in sitting on
20 that subcommittee with myself, Jack, and a group of
21 others around the country, please email me so you can
22 be incorporated. Our first meeting is going to be
23 towards the end of June. Thank you.

24 CHAIRMAN HENDERSON: Thank you, Scott.

25 Any other discussion on the current A17.3



1 policy that the department has for A17.3?

2 Just a -- Garry, go ahead.

3 MR. WOOD: Just a question, I guess,
4 more than anything. Has the Department sent this
5 information out to stakeholders? I know it's on the
6 website. It's available. But there's still a lot of
7 confusion to building owners, excuse me, and
8 contractors as to what's going on with 17.3.

9 I've been trying to send most of them that
10 come in contact with me to the website to review the
11 document. But I didn't know if anything had been
12 emailed out or sent out through the system.

13 MR. BROWN: It -- it started with that.
14 We started with the -- the -- got delivery first and
15 then we put it on the website the next day.

16 MR. WOOD: Thank you.

17 MR. BROWN: You're welcome. I think
18 we're up to, like, 4,200 people on that list.

19 CHAIRMAN HENDERSON: Just a question out
20 to the group here, is everybody familiar with the A17.3
21 policy out in there -- from our stakeholders? Anybody
22 have any questions from our group out there on the
23 A17.3 policy?

24 Frank, I see you have your hand up?

25 FRANK: There you go. Sorry. Can you



1 hear me?

2 CHAIRMAN HENDERSON: Yes, sir, we can.

3 FRANK: Okay. Sorry. Is it -- so this
4 is the new adoptions similar to what Oregon's putting
5 out for the adoptions for their adoption in 2030. They
6 put out a big notice. I don't know if it's in line
7 with that. Do you know?

8 CHAIRMAN HENDERSON: This is Rick
9 Henderson. No, the A17.3 policy that we currently have
10 in the state is basically rescinding the A17.3 current,
11 and you're -- if you -- prior to a time frame you're
12 just -- it has the list of items that you're going have
13 to comply with if you're installed prior to -- I think
14 it's 2000, right, Gerald?

15 MR. BROWN: I believe so.

16 CHAIRMAN HENDERSON: And that was -- the
17 addendum and the policy there has the requirements,
18 which was basically a list of the previous WAC rule
19 requirements for existing equipment.

20 And this is going to be during the next code
21 adoption cycle, which is going to be in 2016, like Jan
22 and Gerald were talking about earlier, when the new --
23 we're looking at the next addition of ASME adoption.
24 That's going to get looked at again, A17.3 aspect.

25 Am I speaking to that correctly, Gerald?



1 MR. BROWN: Basically we're just going
2 to put those elevators that were under our WAC rules
3 for 30-plus years back on the same rules, the same
4 things they complied with, the same expectations.
5 Everything will be the same. And we will look at any
6 other items for individual adoption into the A --
7 Part B for existing elevators like door restrictors and
8 things like that that we want to put in, but there will
9 be a standalone as part of Part B, and not readopting
10 A17.3 as well.

11 FRANK: Okay. Thank you.

12 CHAIRMAN HENDERSON: Yeah, Frank, if we
13 got the Oregon requirements correctly, the Oregon is
14 basically they've adopted A17.3, and you have a -- the
15 policies. You have a certain time frame to come into
16 compliance with it. Is that --

17 FRANK: That -- that's right, yeah.
18 Yeah. Thank you.

19 CHAIRMAN HENDERSON: Sure.

20 Any other questions from the group related to
21 the A17.3 policy?

22 Hearing none, we're moving on to the next item
23 on our agenda, which is the update on department
24 staffing.

25 Gerald, do you have something? Give us an



1 update on that.

2 MR. BROWN: Yes, we've got some great
3 news. We have been working closely with our leadership
4 team on our budgeting restrictions we've been under, we
5 had six positions held for a very long time, and now
6 we're down to two.

7 And they have been releasing these on a timely
8 fashion for us to be able to initiate recruitment and
9 get things done. We had one -- I think we started out
10 in Spokane, and we went to Moses Lake.

11 Now we're doing a recruitment -- finishing up
12 a recruitment in Bellingham. I forgot the name of the
13 town. And our next targeted one, I believe, is SeaTac
14 Tukwila. We had an inspector retire. Jim Roberts
15 retired. And we'll be looking at redoing -- or getting
16 that position filled as that becomes available.

17 So the system is working. I'm very optimistic
18 that we are moving forward with getting the inspector's
19 boots on the ground again. And we're going to see
20 constant improvement in our numbers and backlog and
21 everything else as that moves forward.

22 Scotty?

23 MR. CLEARY: So are we currently just
24 filling the positions that are becoming vacant from
25 retirees or are we also --



1 MR. BROWN: No.

2 MR. CLEARY: -- recruiting for the other
3 five or six positions that have been open for a few
4 years?

5 MR. BROWN: Yeah, the whole positions
6 because of the budget crisis and the '21 refund, there
7 were certain positions that were held. And during that
8 time we were able to do some rehiring on retirees, but
9 we couldn't touch those whole positions because of
10 budget restraints.

11 And so slowly but surely we've been -- they've
12 been releasing those positions out so we can get them
13 staffed, and that's what I'm in reference to.

14 But part of that budget concern is replacing
15 retiring inspectors because that's how we get the
16 funding for getting our -- getting fully staffed is --
17 a lot of that is based on other departments and people
18 that are retiring or people -- or positions or things
19 that change doing some restructuring at L&I and things
20 like that. So we are reaping the rewards, and we are
21 indeed getting more and more inspectors, which is
22 great.

23 And so the other great piece of news is we now
24 have a new -- brand new MA3 position that has been
25 filled in our department. And I've invited



1 Katie Vroman who was the successful candidate. A lot
2 of you have dealt with Katie over the last couple of
3 years. She's been part of our essential central office
4 staff, and she'll now be in charge of that staff.

5 And, Katie, can you just come on and introduce
6 yourself and say hi so they -- so they recognize you?

7 MS. VROMAN: Good morning, everyone.
8 I'm Katie Vroman, and as Gerald said, I've been with
9 the State now in the elevators department for about two
10 years. I'm still definitely learning a lot, especially
11 in this meeting. This is the first time I'm coming to
12 this meeting. I'm learning a lot. But I'm up for the
13 challenge, and I'm here to learn and help and do what I
14 can for the program.

15 MR. BROWN: Thank you. And you didn't
16 turn on your camera, but your icon it shows Katie and
17 her dog. And her dog -- the expression on her dog's
18 face looks like he was paid to be there. It's a great
19 shot. Thank you, Katie, for sharing that and
20 introducing yourself.

21 CHAIRMAN HENDERSON: Scotty?

22 MR. CLEARY: Yeah, sorry. I just wanted
23 to confirm that it's -- you had mentioned the word
24 increasing inspectors, and that's not what I thought I
25 heard. What I thought I heard is we're just -- we're



1 attempting to fill the most current retirees' positions
2 to just hold our ground. We're not actually adding any
3 inspectors. We're just trying to do our best to fill
4 positions that have been recently become vacant. Is
5 that right?

6 MR. BROWN: It's a combination of both,
7 Scotty. I know that Brian and Steve have made some
8 comments in there, and I would love for them to step in
9 and help clarify.

10 Brian?

11 MR. HORNBACK: Yes, Brian Hornback,
12 deputy assistant director of field service, public
13 safety. So, Scott, to answer your question is Gerald's
14 right. It's both. Each time there's a vacancy that
15 occurs, we look at the priorities.

16 So Gerald's established a list of priorities
17 based on the current vacancies. When we get a retiree
18 or someone who likes to go for employment elsewhere, we
19 put that into the mix and then figure out where the
20 priorities lie.

21 The ultimate goal is to fill them all.
22 There's question about that. Obviously budget
23 constraints have kept that from -- kept us from doing
24 that and continue to keep us from doing that. So I
25 think we're actually -- we are at a high point of seven



1 vacant positions, and I think, Gerald, am I correct
2 that we're down to four vacant positions, or we will be
3 with the next -- next hire? I'm not sure what the
4 answer to that -- if it's -- if it's three or four
5 right now. So I'd have to go back out and look.

6 But the bottom line is we've made -- Scott,
7 we've made progress on filling one or two positions
8 while continuing to fill the vacancies.

9 Again, if somebody retired, we take a look and
10 figure out the priorities. So it may not be filling
11 that particular position. It might be used to fill --
12 the funds might used to fill a position at a different
13 location that's a higher priority, again, with the goal
14 of getting them all filled.

15 And we've made -- we're -- we are below our
16 high point by a couple positions. Does that answer
17 your question, Scotty?

18 MR. CLEARY: Yes, thank you. I
19 appreciate it.

20 CHAIRMAN HENDERSON: Yes, this is Rick
21 Henderson. I appreciate that, Brian.

22 That is going to follow -- run into the
23 question that I was going to follow up with Scotty's
24 question on, and that is I believe we were at seven
25 vacant positions previously, and did I hear correctly



1 there are currently, as far as inspectors on ground,
2 did I hear correctly that overall there are four open
3 inspector positions right now?

4 MR. BROWN: Yes, there's two and two.
5 There two that are part of the budget bowl, and there's
6 two retirees that we're looking to staff. We're trying
7 to take care of the business needs first. And that
8 Bellingham position was really hard to travel somebody
9 up. That's a long way.

10 And the SeaTac-Tukwila area will be the next
11 Inspector 2 spot, and they're work on releasing that
12 one. It's been real complicated now with the
13 additional hiring and budget restrictions from the
14 governor's office. And Brian and Steve and Tamara are
15 negotiating it carefully to keep all of L&I staffed.
16 And dealing with not just our program, but the other
17 programs too.

18 And so we're in line. We're taking our turn,
19 and it's working. That's the important part. So we're
20 looking at, like I said, two and two.

21 CHAIRMAN HENDERSON: Okay. This is
22 Rick.

23 Brian, you have your hand up?

24 MR. HORNBACK: Yeah, Brian Hornback
25 again. Just real quick for those -- I think we've



1 talked about this previously, but I want to make sure
2 we're really clear on what the governor's hiring freeze
3 was and where the exemptions versus exceptions occur.

4 So inspectors in public safety programs,
5 elevator, boiler, electrical, et cetera, were
6 considered exempt from that hiring -- that hiring
7 freeze.

8 Other positions that we needed to hire, we
9 could request an exception, but we don't have to
10 request that exemption for exempt positions. We do
11 have to document the reason why we choose to hire it
12 anyway. And we are doing that.

13 So then the constraint then becomes it takes
14 us back to L&I's budget constraint. So the governor's
15 freeze doesn't prevent us completely from hiring. It
16 makes us justify each one.

17 And then, again, we're still working through
18 our budget constraints. And we also know, I think --
19 well, I'm assuming most people know that the governor
20 has until today to sign the budget for the next fiscal
21 year. So we -- or next -- I'm sorry, next biennium.

22 We haven't seen anything around what that
23 budget is going to entail for us, or at least nothing
24 specific, and we don't know for sure it's going to be
25 signed. The governor has the option to -- he does not



1 have line-item veto in Washington state, but he has a
2 section veto. So he could look at that budget and take
3 a section and say, "I'm not -- I'm not approving that."
4 We're all still kind of waiting on pins and needles to
5 see that.

6 For this group, just as a little bit of --
7 probably more information than you wish you knew, is
8 the L&I budget cycle, when the State approves our
9 budget, they will get -- the agency will get
10 allocations -- or I should say, allotments from OFM.
11 And that won't come until probably in the neighborhood
12 of September, October. It's just a ballpark. It
13 varies each year.

14 When OFM finalizes everything and gives us our
15 allotments, then the agency has to go through and
16 figure out who's getting what, et cetera.

17 So it takes -- it's not a matter of the
18 governor signing a budget saying, "Here's your money.
19 Have a nice day." There's quite a bit of work and a
20 lag time between those. And lag time will affect our
21 ability to hire. When we know -- we've had more than
22 one conversation with the director, specifically on
23 this topic. The idea is we need to hire, we need to
24 hire, we need to hire.

25 The backlog cannot be brought down. You can't



1 come to Gerald and I say, "What are you doing about the
2 backlog?" At the same time saying, "Hold more
3 positions."

4 So he understands that, making more progress,
5 and, again, we continue to beat the drum on we need to
6 fill all the positions. They were given to us by the
7 legislature because that's the amount that it takes to
8 do the work.

9 So that's kind of our stance, our process, and
10 a little bit about the State budget. Hope I didn't
11 ramble too much.

12 CHAIRMAN HENDERSON: No. This is Rick
13 Henderson. No, thank you, Brian. Much appreciated.

14 And I think the other question I had on -- for
15 personnel, I know Gerald was down, I believe, two
16 support personnel. With Katie, I believe that's good.
17 We dropped one.

18 But are you still lacking in the support
19 personnel portion of the department there -- your
20 department, Gerald, or how is that working? I know we
21 talked about inspectors specifically.

22 MR. BROWN: Right. Okay. In our -- in
23 our support staff at central office, we have permanent
24 positions for three CSS 2s. One MA 3, which Katie is
25 our fantastic, awesome MA 3. And we have fantastic and



1 awesome CSS 2s, and are now down one. So one of
2 Katie's assignments will be finding a replacement for
3 her.

4 We have another open position, administrative
5 assistant for me. And with our new CMP system, we are
6 looking at trying to help out our staff to help them
7 get caught up and get this thing going. And so we're
8 creatively inquiring -- trying to get some help there.

9 Our CMP team has brought five additional team
10 players in to help us with this transition. And many
11 others that I can't name. So we are doing everything
12 we can do to stay that.

13 But as far as the official staffing goes, we
14 are looking at, at least right away, trying to get our
15 CSS 2 replacement in there right away because that's
16 where we really need it.

17 CHAIRMAN HENDERSON: Thank you, Gerald.
18 This is Rick.

19 Was that -- did I follow that correctly that
20 that was three personnel down or two? I lost track.

21 MR. BROWN: Basically right now we're
22 down one CSS 2, one administrative assistant. These
23 are our fully funded positions.

24 We've had two MA 3s before, but one of them
25 was not a funded position. So that's why we had the



1 one MA 3 assigned to our department right now, in
2 particular, just like an action to make full-time
3 employee changes.

4 So like I said, we -- we are trying to take
5 care of the program and take care of our requirements,
6 and as far as the central office staff, that's where
7 we're at.

8 CHAIRMAN HENDERSON: Okay. So if I'm
9 counting right, that was -- without getting into the
10 details of whether they're fully funded or -- and all
11 of that, I think I counted three?

12 MR. BROWN: Yeah. So we're right now
13 short in central office is a CSS 2 and then
14 administrative assistant. Administrative assistant is
15 part of that old box that we have because they're not
16 an elevator inspector. And so they are the ones that
17 are exempt from it. But the other positions we have to
18 really fight for.

19 And so thanks so much to Brian and Steve for
20 making that a priority to get that CSS 2 replaced as
21 soon as position.

22 CHAIRMAN HENDERSON: Okay. Thank you,
23 Gerald.

24 Scott, you have your hand up?

25 MR. CLEARY: Yeah, Scott Cleary.



1 Gerald, I think it would be really helpful for
2 everybody when you give those positions, when you give
3 those acronyms, kind of say what -- kind of explain
4 what the positions are so it would be helpful to know.

5 MR. BROWN: Okay. I'm sorry. I'm
6 sorry. The CSS 2 position, those are the people that
7 answer the phone, they answer the emails. They do the
8 day-to-day work. They take care of licensing. They
9 take care of CMV. They take care of working on
10 renewals, invoicing, mailing. And they make the
11 program work, and it takes so many of them.

12 For -- in the ratio of our inspector staff,
13 they've been very busy at what they do before CMP came
14 along, and now they're -- these are people that prided
15 themselves on cleaning out that email box a couple of
16 times a day. And these are people that prided
17 themselves on answering every call within so many
18 rings. These are people that are really, really,
19 really taxed when they see that there's a buildup of
20 emails, hundreds of them, and voicemails and things
21 like that.

22 And so this is what we're trying do is we're
23 trying to help turn this thing around so they get
24 the -- more related support. I appreciate everybody
25 offering some grace and patience during this turnover



1 time and helping them. It gets very discouraging, and
2 so -- but thank you for that.

3 But, like I said, right now, it's the one
4 CSS 2 and one administrative assistant position that
5 are fully funded in our program. One is being filled,
6 and one's still on hold.

7 MR. CLEARY: Thank you, Gerald.

8 CHAIRMAN HENDERSON: A quick question on
9 that one, and I know we've got a lot of different
10 things going on here at the same time between looking
11 for some fully staffing and also the CMP.

12 But just an overall question, and I think I
13 know the answer too, but is -- are these two things,
14 issues both sort of working, compounding together to
15 give you more challenges within the department to do
16 the day-to-day job that you guys are doing?

17 And I see Brian has his hand up?

18 MR. HORNBACK: Yeah, I'm going --
19 because I have to jump to the next meeting, I want to
20 just step in here real quick and throw my 2 cents in
21 before I step out of the meeting.

22 Ricky, your question, I think, like you said,
23 you think you know the answer, and I'm assuming you
24 believe the answer is yes.

25 So the short answer is, yes, these things are



1 compounding the ability to do the job in the -- in the
2 elevator program. Everything from the deficiencies,
3 the items that still need to be corrected in CMP to the
4 places where it's not operating the way we had hoped,
5 to the places where we would have liked to have asked
6 for more from the contractor, given more money,
7 et cetera, and make it better.

8 So all of those things are compounding the
9 ability for the staff to do the work. That's part of
10 why Shari Reiter-Johnson has -- has successfully taken
11 some of her team -- they should be doing their work --
12 and is using them, three of them almost full time in
13 the elevator program.

14 So Gerald and I had a discussion yesterday.
15 It's like is this going to be ongoing where we actually
16 have to find a -- you know, submit a budget package and
17 request, you know, I'm going to need three more people
18 because the system is so inefficient. How would we do
19 that?

20 Or is it a temporary condition where, you
21 know, maybe I need get a couple people on a
22 non-permanent basis to try to help out. So that's an
23 ongoing discussion. Recognizing the staff is -- as
24 Gerald said, they're working like crazy. Some pretty
25 challenging hours and really challenging workloads. So



1 fully recognize that and want to make sure we give them
2 some help.

3 And, again, a lot of words to say the short
4 answer to your question is, yes, those things are
5 altogether compounding the ability for staff to do
6 their work and the difficulty.

7 If I can, real quick, my -- Steve Rimus is
8 here. And he's just asked me -- if you see in the
9 chat, he asked me to touch on a topic real quick. And
10 that was around the fund sweep for elevator program.
11 Kind of put me on the spot because I don't remember the
12 exact number for the elevator program.

13 Gerald, do you remember what -- for the 21 V
14 fund? Do you remember what that was?

15 MR. BROWN: I don't. I didn't --

16 MR. HORNBACK: Okay.

17 MR. BROWN: -- I knew that they had done
18 some things in there, but I don't know the extent.

19 MR. HORNBACK: So we do know that in the
20 current budget proposals, there's a -- there is a --
21 well, what we term a "funds sweep," which is really
22 within the legislature's authority to remove funds from
23 the 21 B fund to the -- to the general fund.

24 And so we've had a number of conversations. I
25 was actually one of those rare moments where I was --



1 the second time I was ever up on a hill during some of
2 these discussions, and, you know, I'm recognizing that
3 contractors from across the state, different
4 professions are saying, "Hey, that money was put in
5 there by people buying permits, by people doing this --
6 this, that, and the other thing. So -- but it's
7 dedicated -- it's supposed to be for those programs.
8 And the legislature's doing -- doing different things
9 with it.

10 So I know for certain that those conversations
11 are being and were being pushed to the legislatures
12 before those decisions were made, but those decisions
13 were made to make a fund sweep. I'll see if I get the
14 number for you.

15 I see Seth has dropped that in the -- dropped
16 something in the chat there that might have it. Bottom
17 line, as you can see the number, there's what the
18 amounts, what dates, what the 21 B fund is. That
19 amount is coming from the fund balance, not from our --
20 specifically our operating fund at this point.

21 So we don't know what the impact is. Yeah,
22 that's still -- the budget piece is still going to be
23 what they allocate to us to spend. Will it be more,
24 less than last year, et cetera?

25 From the legislative position, that amount



1 that they take out from that general fund, fund balance
2 is money that should not affect our operating expenses.
3 Or I should say our operating budget. And we made that
4 very clear on a couple of points where we send
5 information back to the lege through our -- through our
6 lege coordinator, Tammy Fallon, and basically let them
7 know this is the impact. They'll take us below X.
8 They'll take us below X. They'll take as low as we
9 need, you know, three months operating expenses, four
10 months operating expenses, et cetera.

11 So I want to make sure you're aware that
12 process is out there, that that's in the current
13 budgets. And, again, it hasn't been signed yet, but we
14 anticipate that that will be a reduction to the overall
15 fund balance.

16 MR. REINMUTH: And, Brian, this is
17 Steven. I'm sorry I can't come on camera because I'm
18 traveling, but I will just note for everybody -- good
19 morning, by the way, that is -- was all of our
20 dedicated public safety accounts were affected by a
21 temporary transfer, which we, as Brian mentioned, we
22 call a fund sweep. So our electrical fund, our
23 plumbing fund, our, you know, 21 B fund, et cetera.

24 And the concerning thing is that, as Brian
25 mentioned, fee payers who buy a permit for a particular



1 service for a particular program are having that money
2 moved to the general fund expense for payment, right,
3 the department of social and health services, the
4 department of ecology. It's frustrating for us and for
5 our customers.

6 So we -- we're not arguing against it or for
7 it. We're just putting it out there for people to be
8 aware. Thank you.

9 CHAIRMAN HENDERSON: Thank you, Steve.
10 Thank you, Brian.

11 So that -- just to be clear, that point, 1 B,
12 that is already taken place, or it is proposed?

13 MR. REINMUTH: So it's -- it's in the
14 governor's budget -- I shouldn't say it's in the
15 budget. It went to the governor to make that sweep.
16 If he signs it, which is anticipated, then that sweep
17 will happen.

18 CHAIRMAN HENDERSON: Okay. And just to
19 put it in my plain language, this will have the overall
20 effect of reducing the available funds available for
21 these departments?

22 MR. HORNBACK: It will reduce the funds
23 in the fund balance, so look at it like a checking
24 account and a savings account, assuming that the fund
25 balance is the savings account, and then from that, the



1 State through the legislative process, the budget
2 process, that the State gives us what our checking
3 account balance is.

4 So it's effectively reducing the check -- or
5 the savings account balance. It may or may not reduce
6 our checking account balance for what we would have to
7 operate with this year. I would anticipate some
8 reduction. We just don't know what it will be.

9 Does that help?

10 CHAIRMAN HENDERSON: Yes. So it will
11 probably, if I'm interpreting that correctly, it would
12 probably have an affect on how Gerald is able to
13 restaff because -- potentially there may be less funds
14 there available for him to be able to do that in the
15 L&I department?

16 MR. HORNBACK: That is a possibility.

17 CHAIRMAN HENDERSON: Okay. That sort of
18 rolls into my next question that I was having
19 whenever -- prior to this, my next question was going
20 to be do we have any idea before we feel that the
21 department would be, for lack of a better term, fully
22 funded to be able to staff fully?

23 MR. HORNBACK: Pertaining to
24 speculation, I get to that, it's going to be exactly
25 that. It's going to be wide speculation. I just don't



1 think I have enough information to answer that for you
2 right now.

3 CHAIRMAN HENDERSON: All right. I thank
4 you. I appreciate that, Brian.

5 MR. REINMUTH: And, Ricky, this is
6 Steve. Sorry again to not be on camera.

7 We would appreciate the opportunity to talk
8 with ESAC for advice regarding a dedicated account
9 fund. Brian and Gerald and Tamara and I have shared
10 with Joel the -- our interest in having a dedicated
11 account that is just out there, right. So that when
12 fees come into the elevator program, they're used for
13 the elevator program.

14 And there has been some history associated
15 with the way it's currently done, and we would
16 appreciate the opportunity, and this may be --
17 encourage us to keep a note in pencil on upcoming
18 conversations about ways that we could share
19 information that would be helpful to your team to make
20 a recommendation.

21 CHAIRMAN HENDERSON: Appreciate that,
22 Steve. That I think is something that has brought up
23 before in previous conversations with ESAC for the
24 department, and I think I'd be looking for more
25 conversations on that.



1 We have several hands here. Jan, then Steve,
2 then Scott.

3 MS. GOULD: Yes. It took, what, 40,
4 50 years to get you in -- the program into the 21 V.
5 What's the likelihood they're ever going to get a
6 dedicated fund such as what electrical has?

7 MR. REINMUTH: Yeah, Jan, this is Steve.
8 Yeah, I hear you.

9 MS. GOULD: This is such bad news. I
10 can't grasp.

11 MR. REINMUTH: Yeah, and, I guess, Jan,
12 the way I'm trying to look at it is glass half full.
13 So if we can say, look, in light of the current budget
14 challenges, here is an example, a real world concrete
15 example of how the fee payers in this really valuable
16 safety program are in a position of, A, having low
17 staffing and lower service levels than any of us would
18 prefer. Here's a concrete example, legislature and
19 others, right.

20 But I hear you in terms of that historical
21 context. That's been very true. And Joel has been a
22 real leader in helping to create dedicated accounts
23 where he can. Because he didn't want general fund,
24 which I should note for everybody, if we had still been
25 in the general fund and not in 21 B, to Jan's point, we



1 would have been in a much more -- a much more
2 complicated world given the budget challenges for the
3 general fund.

4 So we appreciate the 21 B protections and fund
5 structures, but I think there's room for thinking about
6 how we could create a dedicated fund given the history
7 of our inability to deliver customer service for this
8 program over the last several years, at least in the
9 time that I've been leading the division.

10 So great point, Jan. Important to remember.

11 MS. GOULD: Thank you. Agreed. Jan.

12 CHAIRMAN HENDERSON: Thank you, Jan.

13 Scott?

14 MR. CLEARY: Scott Cleary. I agree with
15 all the comments so far, and I agree that we need to go
16 to a dedicated fund. I also think that we need to look
17 at making this committee a board, just like with
18 electrical. Because nothing we do is binding.

19 You guys have been really -- your ears have
20 been open, and you've been listening to us, but still
21 we've got no way of really helping pushing things
22 through. Everything we do is just advisory.

23 So I would -- I would really like some sort of
24 effort into trying to figure out if there's a path
25 forward on that.



1 Thank you.

2 CHAIRMAN HENDERSON: Thanks Scott. And
3 I know we have our 2026, and we're talking about
4 looking at doing a lot of stuff. I'm making notes here
5 of things. A lot of things to make some proposals on
6 coming up here.

7 Any other comments from the stakeholders'
8 discussion on the department staffing?

9 I'll just make a final comment. It is kind of
10 discouraging to hear that with all the gains the
11 department has been trying to make in here in getting
12 the staffing coming up that they just seem to be facing
13 more and more challenges on being able to accomplish
14 the goal is what it appears to be and what I'm hearing.

15 MR. HORNBACK: We agree.

16 MS. GOULD: Jan Gould, especially for
17 public safety.

18 CHAIRMAN HENDERSON: Yes.

19 Okay. Opening up any other comments, feedback
20 related to the department staffing.

21 Hearing none, we are ahead of schedule. The
22 CPM project didn't take nearly as much time as what I
23 thought it would.

24 We have -- it's 10:10 right now, and we have a
25 scheduled 10:30 break. Is everyone here in the



1 community good for us taking the break a little bit
2 early, come back a little bit early, and we'll move on
3 to the chief's report from that?

4 MR. BROWN: Meet back at 10:30, Ricky?

5 CHAIRMAN HENDERSON: Yes, that would be
6 great. I think somebody put us a -- I don't know who
7 did the clock the last time, but if somebody can do
8 that again, that would be great.

9 MS. GOULD: Yes, thank you. Was that
10 you, Gerald?

11 MR. BROWN: That was Rebecca. No, that
12 was Rebecca. She's awesome.

13 MS. GOULD: Rebecca stepped away, but
14 I'll see if I can track one down.

15 CHAIRMAN HENDERSON: So to be clear,
16 we'll meet back at 10:30.

17 MR. BROWN: Okay.

18 (Recess taken.)

19 CHAIRMAN HENDERSON: This is
20 Rick Henderson. Moving on to the next item on our
21 agenda after break is the chief's report.

22 Gerald?

23 MR. BROWN: All right. If I may
24 present. Can you see my screen there, Ricky?

25 CHAIRMAN HENDERSON: I can.



1 MR. BROWN: Okay. So basically what we
2 have here is for January to March, the last three in
3 the column on the far right-hand side that are not
4 grayed-out, this show the numbers -- this was very
5 difficult to put together because we had to go in. I
6 had a great team. Nicole helped on it, Shari,
7 everybody helped on it to get these numbers together,
8 cobbled out of the old CMS, cobbled out of the new CMP,
9 the handwritten reports. Oh, it was -- it was quite
10 the task. And all hands on deck, and everybody did a
11 wonderful job. And I really, really appreciate that.

12 So first of all, let me try to make this just
13 a tad larger.

14 Okay. On the state-wide annual schedule at
15 the top, this is that one that had the bar graph
16 before. I wasn't able to get that, but I did have the
17 numbers that are underneath the bar graph that show
18 this.

19 And so the last -- the last report we had was
20 October to December at our last ESAC meeting, and this
21 one is about January to March and presented, of course,
22 today.

23 But in -- as you can tell, there's an increase
24 in the number of "state-wide annual scheduled" in the
25 top blue line. It shows the "state-wide annual" was



1 completed on the gold line underneath.

2 And I will say that we have a bunch of reports
3 that are still in flux that have not been recorded yet.
4 So these numbers are as close as we could get today,
5 okay. Just so you're aware.

6 And we knew that we would have a reduction in
7 numbers with the new system. People getting used to
8 it, getting out there, getting it done. So the numbers
9 are down, but there's -- but they're steadily
10 increasing. And that's -- that's the anticipation that
11 we looked to see.

12 They threw April's numbers in there just so
13 you kind of get a sneak peek of what April had looked
14 like.

15 But you can tell that there's a pretty good
16 increase, like I said, in April. So you're showing the
17 progression.

18 State-wide -- all other inspections completed.
19 This would represent permitted inspections, turn-ons,
20 alterations, or some people call them modernizations,
21 reinspections, red tag inspections, things like that
22 where red tag removals or decommissioning inspections.
23 You know, there's lot of things that fall into that
24 category of an inspection. And those are kind of tough
25 to figure out.



1 With the new system, the reporting feature of
2 it is not working as well as they would like. How's
3 that? It got a giant data dump, and it showed, like,
4 81,000 inspections. And I didn't want to preview a
5 report that said we did 81,000 inspections during this
6 time period. So through filtering and everything else,
7 they were also to provide these numbers to us.

8 The state-wide presented the annuals on time.
9 Remember the little yellow line that was going across
10 the bar graph to show, you know, how we were doing.
11 You know, if you start out on the far left-hand side
12 for last July, which is part of this fiscal year that
13 we're in, you know, it's down to 38 percent.

14 And you go over to the far right-hand
15 partogram, which is showing that we actually
16 accomplished in the reporting that we have, 56 percent
17 so far in April. But still you're seeing 353646.

18 This talks about the great work of our
19 inspectors and their diligence to try and get in to get
20 things done. The new system brings up tickets, so they
21 have access to those so we can get that done.

22 The "state-wide target percentage of annuals
23 on time," which is also that yellow line, our goal was
24 to -- as far as meeting the state auditor's office, the
25 goal was to get at least 50 percent done. There's a



1 couple of times there that we exceeded that.

2 But the 50 percent on time, this is a window
3 of time where the set number of inspections were done
4 on the -- on the month or the month before or after an
5 inspection was done the previous year.

6 And because of our backlog, the guys were out
7 getting all of them done, everything done that they
8 can. And that puts this anticipated line that's in the
9 30s and 40s percent, that will slowly bring that up so
10 we're no longer just targeting 50 percent. We actually
11 hit 56 percent so far in April -- in April's report.

12 And so that -- that line has always been a
13 concern to the committee, and I can appreciate that.

14 Ricky?

15 CHAIRMAN HENDERSON: Yeah. I just
16 wanted to clarify with you there, Gerald, on this one.
17 If we're looking there at the state-wide percentage of
18 annuals on time, that's sort of in the pink background?

19 MR. BROWN: Right.

20 CHAIRMAN HENDERSON: Does that
21 represent -- is that 38 percent of all scheduled or the
22 targeted schedule? That's what I've always been
23 confused of.

24 MR. BROWN: The anniversary date of the
25 inspection. Does that explain?



1 CHAIRMAN HENDERSON: So that's not a --
2 so there's no factor of half, 50 percent on time?
3 That's an overall percentage of 100 percent?

4 MR. BROWN: Well, no, actually, out of
5 the 50 percent that they had targeted -- because when
6 we went in for this report, we were down in the
7 40 percent numbers when we had the Deloitte survey.

8 CHAIRMAN HENDERSON: Yeah.

9 MR. BROWN: And that time they -- you
10 know, the goal was, okay, we need to get you up to at
11 least 50 percent with these measures that the
12 department signed off on at the time -- this is before
13 Gerald's time.

14 And so when I got here, I was more of the
15 thinking of let's get them all done, you know. Let's
16 not focus on 50 percent. Let's focus on 100 percent.
17 And so that's why if you look at "state numbers
18 scheduled" and the "state numbers established," if you
19 go down that line, we've tried to exceed that, like, in
20 July, you know. We're talking about 38 percent.
21 Annual scheduled inspections, 888.

22 Well, the team went out and did 1,205. They
23 didn't stop at 888. They hit that. You know, we're
24 only going to do the ones we did last year. Because
25 that's not trying to knock down the backlog.



1 CHAIRMAN HENDERSON: Right.

2 MR. BROWN: And so whenever I see that
3 number down lower than the 50 percent, and I see the
4 number higher above on the scheduled and accomplished
5 and completed, higher than that, then it's optimistic
6 that we're making the turn.

7 And then the budget crisis happened,
8 everything happened, and so it drove it back down to
9 the 35, 36 percent in January, February with the system
10 changeover and stuff. These numbers are really kind of
11 skewed in the last -- the first quarter of the year.
12 So -- but we're seeing 35, 36, 46, now 56, so that
13 portion of it is optimistic on how hard everybody's
14 been working.

15 CHAIRMAN HENDERSON: A quick question,
16 follow-up, and I'm just -- and I see Scotty has his
17 hand up. I'll get to you in just a second, Scott.

18 I just want to have one follow-up question on
19 this one. And I want to -- because it still gets very
20 confusing to me sometimes on this chart.

21 I'm just going pick the column there for July.
22 So 888 scheduled, and 1,205 were actually completed?

23 MR. BROWN: Right.

24 CHAIRMAN HENDERSON: But if we look at
25 the percentage of annuals completed on time is only



1 38 percent. Well, if you -- you know, just the way my
2 brain automatically would look at it, well, if the 888
3 were scheduled, but we did more than that, you would
4 think the percentage would be higher.

5 But if I'm understanding correctly, rather --
6 the reason why the percentage of annuals on time is so
7 low is because while they did have 1,205 annuals, that
8 means that there were a lot of them that they were
9 completed that were past due. Does that -- am I
10 thinking that correctly?

11 MR. BROWN: Yeah, they were past due, or
12 they were -- it does go out a month before, a month
13 after an inspection, especially in, like, single
14 buildings. Like, you know, they're trying to get them
15 all caught up and do them at the same time -- same area
16 at the same time.

17 You know, they're using their heads on where
18 they go and scheduling, and they -- and this is obvious
19 that they're exceeding what was on the expected last
20 year, you know, the schedule be an anniversary date of
21 a single inspection.

22 Are those 888 -- were they all done in that
23 1,205? I don't think so. I think the guys are just
24 out getting everything inspected they possibly can and
25 not just focusing on, I'm only going to do what I did



1 last year. And this is proof of it --

2 CHAIRMAN HENDERSON: Yeah.

3 MR. BROWN: -- for that month that we're
4 seeing.

5 CHAIRMAN HENDERSON: Okay. And one last
6 question. I apologize, Scotty. I'll get back to you
7 after this one.

8 That 38 percent number, that is a percentage
9 of the target goal of 50 percent on time?

10 MR. BROWN: That's correct. That --
11 that's -- it also reflects our -- you know, that would
12 also pick up what we would consider to be like a
13 backlog, that kind of thing.

14 Now, if you'll notice that 379 in that July
15 column, other -- all other inspections completed.
16 Well, we all know that when we take an inspector off
17 his route -- route -- off of his annual -- I've got to
18 quit saying route because they don't have routes.

19 But if we take a guy off his annuals, and we
20 put him on a new turn-on inspection, I've got one
21 inspector that can normally go out and four, five, six
22 inspections a day doing one because it takes all day or
23 several days to do that 20-story building, or it's
24 taking him all day to do a 3 to 5 stop High Drive. You
25 know, it's time-consuming. The reinspections the --

Page 64



1 you know, those kinds of things.

2 So when I see those numbers there, that is the
3 reason that the state annual completed column isn't
4 even higher than what it's showing. It's because
5 that -- now, that's called business. We are required
6 to take care of business. It's part of our business
7 needs to be there to take care of your needs as a
8 contractor to make sure our inspector's there on time
9 for your inspections and that you have him for the
10 whole period of the inspection. He doesn't go, "Well,
11 it's been an hour. I'm out of here." You know, we're
12 not that -- we're not that way.

13 We want to make sure that we're there for the
14 completed inspection. We're having a productive
15 inspection, and sometimes it takes all day. Sometimes
16 it takes several days.

17 We have guys that are on projects where we're
18 rolling in to a string of powerized stuff, and their
19 numbers show eight for the whole week. Well, yeah,
20 because they've been there, right, with your guys
21 shoulder to shoulder, getting these testings done on
22 these higher jobs, and they're just -- they're more
23 time consuming, right. So . . .

24 CHAIRMAN HENDERSON: Yeah. Okay. Thank
25 you. Thanks, Gerald, for explaining that.



1 Scott?

2 MR. FARRELL: Yeah, Scotty Farrell.

3 Hey, so I'm -- how is this on the very top line, the
4 state-wide annual schedule, how is that information
5 gathered on the -- as far as scheduled? Because I know
6 in the new system, it says scheduled regardless if it's
7 actually scheduled or not.

8 MR. BROWN: Yeah, this was back in July.
9 That was the old CMS system, and it automatically
10 generated a new ticket. As soon as you were done, and
11 you mark complete, you look at your inspection cue, and
12 there was next year's ticket. Remember that? The good
13 old days. But, anyway, you remember that. That's what
14 this is. This was auto-generated annual tickets that
15 were done on the day that you submitted and closed out
16 your inspection report on July 15th for the Baker
17 building. You completed Car 1742 or whatever. As soon
18 as you hit complete and turned in the report, it
19 auto-generated a new ticket for next year for July
20 the 15th for next year. And that's what that 888
21 represents.

22 MR. FARRELL: Okay. I guess what I'm
23 confused because --

24 MR. BROWN: That was --

25 MR. FARRELL: I'm confused because if



1 that was the case, the line right below that says
2 state-wide annuals completed, say, in July is 1,205.
3 If there were 1,205 completed, shouldn't that 888 be
4 1,205, then, because there was 1,205 completed? Does
5 that mean that there would have been 1,205 scheduled
6 for the next year?

7 MR. BROWN: No, that meant the guys
8 didn't stop inspecting. As soon as they hit the ones
9 they did last year, they don't do any more that were on
10 their cue. That's all they're doing is what's on their
11 cue that was due that day. This is showing that people
12 were out there just inspecting everything they can
13 during their 8 or 10 hours a day that they're scheduled
14 to work. They're out there knocking them out, getting
15 all of them done. They're not just paying attention to
16 this is in my cue. This is all I have to do. We're
17 not there. That's -- that's what that shows. This
18 is -- this is just a really weird report -- sorry to
19 call it that. But, anyway, that's -- that's the only
20 report -- the only generation report that we have that
21 shows up. It's more guarded.

22 MR. FARRELL: Okay. So then it would
23 be -- would it be an accurate statement to say that top
24 line is -- in July, there were 888 annuals due that
25 month. And for August, there's 1,064 due for their



1 annual that month and so on?

2 MR. BROWN: Right, right. In July,
3 because of the holidays and stuff, it's 888. You get
4 into August, you had 1,064. This was just the number
5 of inspections that were completed during that month
6 that auto-generated a ticket. That's what the 888 is.
7 The 1,205 represents you guys did work getting that --
8 getting things done and not stopping inspections with
9 the number that you had in your cue that were due that
10 month.

11 MR. FARRELL: Okay. Thank you.

12 CHAIRMAN HENDERSON: Norm? Norm, you
13 have your hand up?

14 MR. MARTIN: I do, thank you. Chief,
15 just maybe anybody who on this call appreciates what
16 you're going through, it's me. There's only so many
17 folks, right, that you have available.

18 And I know I haven't been out to state for a
19 couple years, but I assume the same kind of growth I
20 saw ten years ago, eight years ago, four years ago,
21 three years ago is still similarly going on. And as
22 such, I think manufacturers and installers need to
23 appreciate the fact that your department focuses on
24 getting new equipment up and running. I mean, it's a
25 being economic development issue, right.



1 So to put it in perspective, then, and for
2 others, if for a moment, just a scenario, if you had no
3 new work to inspect, how much would your backlog -- how
4 many of your annuals could you have completed if you
5 didn't have to assign any inspector hours to new
6 equipment? I mean, I know it's a big giant question.

7 MR. BROWN: You can take that 379 in
8 that July column, Norm, and per every one of those, you
9 probably could have had three to six inspections done
10 per every number that's in the 379.

11 So yes, it would be substantially more. But
12 we don't have just annual inspectors. We have
13 everything inspectors.

14 And a lot of times this -- you know, those
15 numbers and that 1,205 represents a lot of windshield
16 time for our, you know, East side inspectors. It
17 represents a lot of -- it's just a lot of time to get
18 them done.

19 But, yes, you're right. Had that 379, if you
20 were to take that and multiply it times 3 to 5, you
21 would probably have a realistic count to add to
22 state-wide annuals completed because these guys are
23 inspection machines. I mean, they do a great job.
24 Thank you for bringing that up.

25 CHAIRMAN HENDERSON: One other -- this



1 is Rick Henderson. One of the things I notice on the
2 chart, and I guess this is one of the things that
3 always has confused me a little bit. But I notice that
4 we don't have -- just like for a calendar year or a --
5 whatever type of a full year the department goes by,
6 you know, how many were scheduled for this year and how
7 many was actually completed for the year. It's on a
8 month-by-month grading, if I'm looking at it. We don't
9 have a full, you know -- you know, say, 30,000 was
10 scheduled for this year, but 20,000 were completed,
11 something like that.

12 MR. BROWN: Right.

13 CHAIRMAN HENDERSON: And I noticed
14 somebody put in the chat -- does anybody know here how
15 many -- what's the total number of conveyances for the
16 state?

17 MR. BROWN: Shari, do you remember what
18 number we've been using for the new CMP? It's
19 18,000-something?

20 MS. REITER-JOHNSON: That's the number
21 that I have in my head is 18,000.

22 MR. BROWN: Okay. Yeah.

23 CHAIRMAN HENDERSON: So overall --

24 MR. BROWN: 22 on the books, but 18,000
25 at hand.



1 CHAIRMAN HENDERSON: So it would be kind
2 of nice to know out of the 18,000 that were scheduled
3 for the calendar year, how many were actually
4 completed? Because that's a -- that might be of --
5 something that would be good to see, then maybe more of
6 a justification for, you know, the department needing
7 more staffing because new terms, like you said there,
8 we are pursuing new inspections as priority over
9 annuals, and they're not going go away.

10 While they may -- they're going to fluctuate,
11 depending upon the economy and everything else.
12 They're not going to go away.

13 Any other feedback from the group?

14 MR. BROWN: This new system has a ton
15 more reporting options to give just that information.
16 It's not -- you know, one of the priorities right now
17 is trying to keep everybody's doors open. But this
18 thing has, like, ten times more reports available than
19 the old one did.

20 And so this -- this is -- there's good news
21 coming as far as reporting goes, and to answer
22 questions like you just asked, Ricky. They spent --
23 they spent their money wisely, as far as the reporting
24 section. It's just now after the data dump, we've just
25 got to go through it and do the filter.



1 But it has amazing dates in it that will help
2 make all these reports personally so much quicker and
3 easier than having a whole team do it because it makes
4 things clearer.

5 CHAIRMAN HENDERSON: Yeah, because
6 that's a -- that is a drain on manpower, having to pull
7 stuff like this. You know, if you've got a system that
8 can just do it on a couple clicks generated
9 automatically rather than having to pull everything by
10 hand. Huge difference. I totally get that.

11 MR. BROWN: Yeah, and you can look at
12 the note in there about February, March, where we had
13 pulled the inspectors off their inspection areas for
14 annuals. And, you know, they were in training,
15 training, training, training. So a lot of hours.

16 CHAIRMAN HENDERSON: One other question
17 for me on that one, and this goes back on to the
18 50 percent on time goal. You did a -- I think you
19 mentioned it earlier, but that goal, did you say that
20 came from the state auditor?

21 MR. BROWN: That was off that Deloitte
22 survey thing, and one of the reactions back from the
23 auditor's office was we need to -- we need to have the
24 program with the needed changes produced.

25 The fact they're at least getting half of them



1 done instead of the 40 percent that was brought up
2 during the Deloitte thing. And that's where that
3 number came from, and this is part of the state
4 auditor's office to make sure that we are -- that was
5 just one of the conditions of the report.

6 And so it keeps showing up on this chart, and
7 that's great. It's nice to know where we're at. But
8 it has so much more to do with scheduling and completed
9 than it does -- well, it's actually being inspected.
10 Because, you know, it's like, you know, normally, we --
11 if you look in the July, August, September, the first
12 quarter of this biennium or the -- of this fiscal year
13 that we run -- we run from July to June and so . . .

14 CHAIRMAN HENDERSON: One other
15 follow-up, and I think -- I know the Stellar audit was
16 prior to your --

17 MR. BROWN: Stellar --

18 CHAIRMAN HENDERSON: I'm sorry, Gerald,
19 say that again.

20 MR. BROWN: I think I meant Stellar, not
21 Lloyd, but it's kind of hard. Both of their names
22 appeared.

23 CHAIRMAN HENDERSON: But the -- and I
24 don't know if you can answer this or not, but is
25 anybody on ESAC committee here remember that being



1 discussed, this feedback on the Stellar audit as that
2 being the goal? I don't recall it from discussion.

3 Jan, you've got your hand up there. I know
4 you've been here for a while.

5 MS. GOULD: Yeah.

6 CHAIRMAN HENDERSON: Can you recall any
7 of it?

8 MS. GOULD: That I can't remember. But
9 I do wonder is if the elevator program has ever asked
10 an associated, you know, attorney general if that's
11 legit to go for 50 percent when the RCW says
12 100 percent.

13 MR. BROWN: Absolutely.

14 MS. GOULD: So I -- and that was, like,
15 2016 that somebody made that decision, right, and it's
16 never been re-looked at. Anyway. That's it.

17 CHAIRMAN HENDERSON: That's right.
18 That's very good feedback on that one, Jan. I know
19 it's been brought up before.

20 Scott?

21 MR. CLEARY: Yeah, I was part of that
22 audit too, and I don't member that really being a
23 thing. But to me, that was never brought up to ESAC.
24 One of the things that was in the Stellar audits was
25 that ESAC wasn't involved in program decisions like



1 this.

2 To me, I mean, who -- how did this precipitate
3 out that only 50 percent is acceptable? I understand
4 that, you know, resources, but to me, that just really
5 skews all the statistics by using that as your baseline
6 for acceptance.

7 I mean, statute says 100 percent, right.
8 RCW 787 requires that you put an effort in to meet
9 100 percent, and to be able to cut it right in half, to
10 me, what was the thought process behind that? Because
11 that wasn't really a big thing in the audit resourcing
12 and being able to give the tools to your inspectors to
13 get out there and get it done and having enough
14 resources.

15 Because, like Ricky brought up, I don't know,
16 last year that if you look at the Stellar audit, the
17 percentages are about the same of amount of work that
18 needs to be done versus how many inspectors that you
19 have and how many inspectors that you need.

20 Now we're in a budget shortfall for what I
21 would think is probably fiscal -- a responsibility on
22 the State's part. Puts more pressure on your
23 department and on these inspectors to get things done.
24 But I don't think the answer is cutting down the
25 requirements. So just kind of curious on when that was



1 done and -- because it was never brought up to ESAC.

2 MR. BROWN: Right. I will tell you
3 right now, in my own whole team or the people that are
4 on it right now have never heard me say, "Get out, get
5 half of them done." Okay? They have only heard me
6 talk about, "Let's get them all done. Let's do what we
7 can. Get through this new system."

8 And our goal is to have this be a tool to
9 accomplish our goal of meeting the State requirement of
10 100 percent. The only time this 50 percent thing comes
11 up is during this meeting. There -- this has no
12 bearing on the direction of this chief who's sitting in
13 this chair with me and this program.

14 Our goal is to -- is public safety and getting
15 every one of them done that we possibly can. They've
16 never --

17 MR. CLEARY: Gerald, this --

18 MR. BROWN: -- specifically say, "Go out
19 and get half of them."

20 MR. CLEARY: No -- Scott. Sorry, I
21 don't think this comes from your department or your
22 inspectors. They all -- you're all working really hard
23 to do things done. To me this seems like it's an upper
24 manage -- you know, kind of a numbers game. And to me
25 it does -- it doesn't always look good to you and your



1 department that that's what -- you guys have been
2 working really hard. So my comments aren't towards
3 you. It's towards the upper management all the way up
4 and how they -- how the number game is being played.
5 So don't misread what I said to you and your inspectors
6 in your department.

7 It is, to me, I've been part of ESAC since
8 '07. I was chair a couple times, vice chair. These --
9 it was never brought to any of us. Has anybody -- you
10 know, Jan or anybody that's been ESAC for a long
11 time --

12 CHAIRMAN HENDERSON: Thank you.

13 MR. CLEARY: Yeah, I -- I -- just like I
14 said, it's -- you know, I'm just curious about, you
15 know, how this precipitated out of upper management and
16 maybe if Steve is still -- I mean, he can kind of talk
17 towards that.

18 MR. BROWN: This was -- this was before
19 our time.

20 MR. CLEARY: Oh, I know that. And
21 that's -- like I said, it's not a reflection on your
22 inspectors review. It's an upper management numbers
23 game, in my view.

24 CHAIRMAN HENDERSON: This is Rick
25 Henderson. I think this may be a good topic for us to



1 bring up in our ESAC meetings if the ESAC committee
2 would like to request that that be dropped out of the
3 report and just use straight numbers. I'll bring that
4 up. I have that as a topic for next committee meeting.

5 What do you think about that, Scott?

6 MR. CLEARY: Yeah, that would be good
7 because, you know, I don't want the department to get a
8 black eye on -- on something that they're trying to do.
9 I just -- it's -- we've talked about this, and it's
10 kind of been the elephant in the room that no one's
11 really discussed. So I agree that we need to give some
12 visibility, and, you know, it just would be nice for
13 everybody to fully understand and have a target that
14 makes sense.

15 I like what you brought up, Ricky, about
16 having a working total for the whole year, what
17 percentage of totals and that kind of stuff so we just
18 don't see month to month because -- see, because a good
19 point was brought up when we talked about you have a
20 lot of other things on your plate. You know, a lot of
21 new turn-ons, a lot of alts, and that kind of stuff.
22 That all plays into it.

23 So it would be nice to see not only what on
24 annuals is getting done, but what else you're doing to
25 compare that our numbers are down for this month, but



1 we also -- our numbers are up for the new turn-ons are
2 up. So that would be really nice to have a chart that
3 integrates everything that you're doing because it
4 gives visibility to all the stakeholders, right.

5 Maybe it's much better than everybody or I
6 think, but we don't get those numbers, and we need that
7 visibility to kind of understand. You guys are working
8 with the short staff, and there's a lot going on. We
9 get that. A lot of -- a lot of geographical areas,
10 especially on the east side. It takes a lot of window
11 time to get from point A to point B.

12 So it would nice to have some other matrix put
13 into this so we all kind of understand what's going on.
14 I don't think any of this has anything to do with, you
15 know, me thinking that you're not doing your job. You
16 know, having 900-plus units that you have to do annuals
17 on, you know, look at the hours in a day and that kind
18 of stuff. It's going to be hard to hit those targets.
19 So, you know, let's figure out what the right target
20 is, and then integrate all the other things, make a
21 difference why those aren't being met, not just cutting
22 everything in half.

23 CHAIRMAN HENDERSON: Right.

24 MR. BROWN: Well, I agree. Thank you.

25 CHAIRMAN HENDERSON: Thank you, Scott.



1 Thank you, Gerald.

2 Any other feedback or questions, comments on
3 the chief's report?

4 MR. BROWN: I have to chat with the
5 inspectors talking about travel time and traffic and
6 everything else we got going there. Most inspectors
7 have over 900 units on their route. The ones that are
8 drivers, the numbers look lower. But there's just as
9 many hours or more with the windshield side, so there's
10 a lot of factors.

11 CHAIRMAN HENDERSON: Windshield time is
12 always hard to keep up.

13 MR. BROWN: The other part that I wanted
14 to share was we were talking about permits and delays
15 and the times and what -- you know, how many days that
16 we are an average.

17 So the CMP team put this together for me, and
18 they did a great job. I'm going to try to bring their
19 note in at the bottom here. Trying to get this
20 report -- like you said, a lot of stuff was done on
21 paper. We had a period of time where we shut down both
22 systems. We shut down the old CMS, and we shut down
23 the new CMP.

24 So when we started it up, it was -- it had the
25 data load that we needed. And so all of this



1 information is based on gathering from those three time
2 periods, the CMS, the manual, and the new CMP for
3 this -- for this quarter.

4 And so the old CMS fine review is an average
5 about 5.42 days. The transition tracker, which is when
6 people would mail the stuff in. We would put it up on
7 an Excel sheet, and the inspectors would go in -- or
8 the site specs would go and grab those -- those reports
9 or those permits and start processing them. And it
10 slowed it down a bit to 6.74 days.

11 The new CMP system -- now, remember this is
12 during our transition period, the roll-out, everything
13 else, all those factors, all of the sort of -- the main
14 points that we're all aware of, it went to 7.56 days.

15 It shows the maximum numbers on the side, but
16 that's where we're waiting for information back from
17 the customers, and, you know, try to get things right.

18 All systems -- you know, all systems overall,
19 six and a half days. When you file a permit it shows,
20 you know, 30 days on there before we get in and get
21 stuff processed and get it done.

22 We usually get it done under ten days, and
23 this is well within those standards. But this speaks
24 to the high quality that we're seeing from our teams,
25 from everybody that's pushing the permits and put it in



1 a list, in the cue for the tech specs until you get
2 your permits back. It was your first plans from them.

3 You know, and then down below it, it talks
4 about how long it -- you know, how tedious it was to do
5 the manual logging and stuff.

6 So hopefully at our next meeting, we'll be
7 able to utilize some of new reporting features and get
8 that taken care of so we can have a little bit more
9 accurate reporting. The reports will not probably look
10 the same. But this is good information. This answers
11 some of the questions from our previous meeting, and
12 then also reflects what we have here.

13 CHAIRMAN HENDERSON: This is
14 Rick Henderson. Just looking at it, the average time
15 there looks like right now we're about two days longer
16 for a permit with the new system than with the old.
17 Hopefully we have a goal of making it the opposite
18 direction, making it two days less than the old system,
19 something to make it more efficient.

20 MR. BROWN: One of the things that this
21 does not reflect, Ricky, was our old MA 3s that we had.
22 They would intercept these permits before it ever made
23 it to this chart, and they would deny the permits and
24 send it back saying, "Hey, these plans, you know,
25 you're asking us to review plans, and they're not



1 here."

2 A lot of that stuff the previous MA 3s would
3 go through, filter back, and then they would push it to
4 the tech specs as paid for, permits paid for, all the
5 attachments are there. And then push it to the tech
6 specs. That was the old system.

7 The new system, you do it online yourself.
8 There's a lot of things you have to fill out in there.
9 And this takes place with the stuff that the previous
10 MA 3s would deny before it ever got to the tech spec.
11 Or if it ever got to the tech spec, he would reach out
12 and ask for more information.

13 And so what we had to do before is we had to
14 deny the permit. And as soon as we denied the permit,
15 the old plans portal where everybody would put stuff
16 into, you couldn't add anything into it until it had
17 been denied.

18 Well, now if we deny it, it's gone. It's --
19 you have to re-file the permit, ask for a refund for
20 the footage you can get back, that that kind of thing.

21 And so now instead of denying it those 49, 25,
22 28 days, that kind of stuff, what we called on -- what
23 we call on that is a hold. A permit hold. So we send
24 out a correspondence back to the people that are
25 pulling the permit saying, "Hey, I need you to shoot a



1 layout, or, hey, I need to get the door detail" or
2 whatever they're asking for, and it gives you a period
3 of time to respond back and to get that done.

4 And so that's why we put a 30-day clock.
5 Hopefully we get some kind of response back within
6 30 days, and it starts the clock over again.

7 And so that's why we want to streamline this
8 to be able to serve more customers more efficiently.

9 MA 3 is a -- it's a management analyst 3.
10 There's MA 3, 4, 5, 6s that have different duties and
11 assignments. They have different assignments. In
12 our -- in our central office, we have three CSS 2s.
13 Those are customer service specialists, the 2 rating,
14 and they have a certain amount of work that they can
15 do. The categories of the work that's required or
16 outlined for this is part of the collective bargaining
17 agreement. So I can't work somebody out of scope from
18 their job position.

19 So the MA 3s, the management analyst 3. And
20 our MA 3 is tasked to handle staffing for central
21 office. They do their payroll in time, their vacation,
22 all that stuff. And they do the hiring and that kind
23 of thing. Sorry. I use acronyms. I shouldn't. But
24 thank you for bringing that up, Scott.

25 CHAIRMAN HENDERSON: And this is



1 Rick Henderson. Just looking at our agenda and our
2 time schedule, it looks like we're running a little bit
3 over on this.

4 Do you have more on the report?

5 MR. BROWN: That's it. That's all.

6 CHAIRMAN HENDERSON: That was it? Okay.

7 Any questions for Gerald on that one before we
8 move to the next topic on the agenda?

9 Which brings us to legislative updates. Is
10 Alicia present?

11 MS. CURRY: Yeah, hi, Ricky.

12 CHAIRMAN HENDERSON: Hi.

13 MS. CURRY: Good morning -- good
14 morning, everybody. I'm Alicia Curry. I'm the FSPS
15 senior policy manager, and I appreciate the opportunity
16 to give everybody an update today.

17 I just wanted to give a status update on the
18 two elevator bills that were introduced this last
19 session. I know there were a lot of concerns about
20 these two bills, SB 5156 and HB 1183.

21 On April 27th, legislative session officially
22 ended. Originally when both these bills were
23 introduced, they included the same provision to amend
24 the elevator statute that would be require the
25 department to adopt in rule by March 31st, 2026,



1 standards for cities and counties that would allow all
2 passenger and freight elevators to meet the current
3 global safety and related standards, so the
4 International Standardization Organization, ISO
5 standards, or the North American standards, and also
6 allow passenger elevators no larger than those that
7 accommodate a wheelchair in apartment buildings no
8 higher than six stories and with no more than 24 units.

9 So during session, HB 1183 was amended, and it
10 did completely remove that elevator provision from the
11 bill. So that, you know, alleviated our concerns
12 regarding HB 1183. And that bill did pass, and it
13 takes effect July 27th.

14 But SB 5156 still has that elevator provision
15 in it. And just to give everybody kind of a status of
16 where 5156 is at, the bill did pass the Senate, but
17 because it didn't pass the House, it was returned to
18 the Senate rules committee. And all bills from an odd
19 year are automatically reintroduced the next year, so
20 this next session it will be 5156 again, and it will
21 start in Senate rules. It will not need go through the
22 Senate policy or the fiscal committees in the Senate.
23 It will be eligible to be pulled to the Senate floor on
24 day one.

25 So just letting everybody know that we can



1 expect again to see SB 5156 next session. And as I
2 know more as we get closer to session, I'm happy to
3 share more of an update with everybody. But that's
4 kind of where the bill is at at the moment.

5 Does anybody have any questions or comments on
6 the two bills, or, I guess, the one bill now? I think
7 we're in the clear for 1183.

8 CHAIRMAN HENDERSON: Yeah. So just --
9 this is Rick Henderson. So just to be clear on that
10 one, were you -- next session we're going to be seeing
11 a similar bill coming through, we're going to have to
12 be addressing the same issue again next year?

13 MS. CURRY: Yeah, 5156 will be
14 reintroduced -- automatically reintroduced next
15 session.

16 CHAIRMAN HENDERSON: Okay. And do
17 you --

18 MS. CURRY: And I -- oh, sorry, Ricky.

19 CHAIRMAN HENDERSON: Go ahead. No, no,
20 go ahead.

21 MS. CURRY: I was just going to mention
22 that I'm going to put the link in the chat so everybody
23 can see the status of the bill on the legislature's
24 website.

25 CHAIRMAN HENDERSON: Question for those



1 of us who aren't fluent in all the workings behind the
2 scene and everything, the current language of the bill,
3 is it still going to be fluid? It's going to go
4 through processes that could change the language from
5 where it's at currently before it moves forward to be
6 voted, or is it pretty much the same process as what we
7 went through this past year?

8 MS. CURRY: You know, I'm not sure about
9 that, if there could be amendments to it before it's
10 reintroduced or if it's reintroduced as is.

11 Do you know, Tom? Would it be introduced
12 probably as is?

13 MR. MCBRIDE: Yeah, I think you got it
14 right, Alicia.

15 MS. CURRY: Yeah.

16 MR. MCBRIDE: Reintroduced as is and
17 then it goes through the process where it could be
18 further amended and changed.

19 MS. CURRY: Right, yeah. Thank you.

20 CHAIRMAN HENDERSON: Thank you, Don.

21 Any further discussion or questions for Alicia
22 on that one?

23 Norm?

24 MR. MARTIN: Yes, is it possible for
25 updates to this particular -- you know, potential bill



1 to be distributed through your normal distribution
2 process, that you have to give stakeholders heads-up?

3 MS. CURRY: I can certainly share
4 another status update with everybody in February at the
5 February meeting of where it's at. I know we normally
6 don't send out through, like, gov delivery, you know,
7 what's going on with a bill. But you can also
8 certainly sign up on the legislature's website to have
9 emails sent to your email address that will keep you up
10 to speed on everything's that's happening with the bill
11 hearings and all that good stuff.

12 MR. MARTIN: Thank you.

13 MS. CURRY: Does that answer your
14 question?

15 MR. MARTIN: I'm just hoping you would
16 say yes.

17 MS. CURRY: To see if we were sending
18 out gov delivery notices for all the bill stuff?

19 CHAIRMAN HENDERSON: I think there is a
20 way that you can go in and ask for any changes or it
21 could get emailed to you directly if you -- is there a
22 link that you could share with that, or does that make
23 any sense what I'm asking for, Alicia?

24 MS. CURRY: Sure, to, like, submit
25 written comments and sign up to testify and all of that



1 or just to receive, like, the regular -- you know, to
2 follow a bill, essentially.

3 CHAIRMAN HENDERSON: Yeah, I think it's
4 just per the link that was dropped there in the chat --

5 MS. CURRY: Yeah.

6 CHAIRMAN HENDERSON: -- right there
7 is -- everybody can just click on the link to get the
8 email notifications on that specific bill?

9 MS. CURRY: Yeah, I think you have to
10 sign up for it. It's been a long time. I'm not sure
11 if you have to have a password and all of that. But I
12 will certainly send the link that will direct people
13 there to the -- to where it's at on the legislature's
14 website so that you guys can do that.

15 CHAIRMAN HENDERSON: Thank you, Alicia.
16 Jan, you have your hand up?

17 MS. GOULD: Yeah. It's pretty easy. Go
18 to Google. Type in "SB 5156 space 2026," and it will
19 pop up. And you can sign into -- you have to create a
20 password, and you can sign in to have the bill -- you
21 know, any kind of movement sent to you. And you can
22 sign up there in support or neutral or opposed to a
23 bill, and lots of stuff you can do so . . .

24 And you can get ahold of your legislators.
25 There's a list of the sponsors for the bill. So --



1 yep.

2 MS. CURRY: Thank you, Jan. If all else
3 fails, use Google.

4 CHAIRMAN HENDERSON: Hey, Alicia, I
5 may -- I dropped something in the chat there. You
6 might double check, but when I clicked on the link that
7 you dropped in for the second bill -- Meagan already
8 did the same thing, it looks like.

9 MS. CURRY: Thank you. So right there.
10 I only look at that page, you know, all day long
11 so . . . For all these bills.

12 CHAIRMAN HENDERSON: Well, I will -- the
13 only thing I will say is be careful what you sign up
14 for because you will get blasted with emails if you're
15 not careful. All right.

16 MS. CURRY: And to answer Daimon's
17 question, what is L&I's current position on SB 5156, as
18 an agency, we are neutral on the bill.

19 CHAIRMAN HENDERSON: I'm going to
20 respond to that. From the ESAC's position, we did put
21 a letter forth to the department the ESAC's position on
22 it.

23 MS. CURRY: Yeah.

24 CHAIRMAN HENDERSON: Which we did not
25 support it.



1 Scotty, you have your hand up?

2 MR. FARRELL: Oh, yeah, sorry. This is
3 Scott Farrell. You had answered my question. I was
4 going to ask what the ESAC's position was.

5 And another thing, it seems like we -- we
6 didn't get a lot of representation from the ESAC or
7 elevator department on these last bills that were
8 tentatively going go through. Is that going to change?
9 Is ESAC going to get more involved?

10 CHAIRMAN HENDERSON: We will get as
11 involved as much as we can. Like, on both of them, we
12 sent letters, and we reached out. I know Tom McBride
13 helped us on this one. We reached out to NEASA to --
14 for support. There were a lot of things going on in
15 the background that we were reaching out to groups.
16 Everybody that we -- that we -- I could think of,
17 anyway, to give us some support and background on it.

18 We'll continue to do that if there's more that
19 we can do. You know, to me this is very much a
20 degradation of safety items out there in the field for
21 us. Having two separate code requirements, a national
22 and a US code running at the same time, it seems not
23 the right way to go.

24 But I don't know if that answers your question
25 or not. But that's -- that's what we did in the past



1 that you may not have been aware of.

2 Jan, you have your hand up?

3 MS. GOULD: Yeah. Lindsay LaBrosse did
4 the most amount of work. Like, for myself, I had to do
5 what I was doing to do as a private citizen because our
6 mayor -- even though our building official was opposed
7 to the bill, the mayor was neutral because of housing.
8 So you can do a lot as a private citizen.

9 And, yes, the ESAC will do more this
10 go-around. But sometimes if you're limited, like,
11 Ricky works for a company, don't know what that
12 company's position is, but anybody could do it as an
13 individual not representing another company or city.

14 CHAIRMAN HENDERSON: Tom, you have your
15 hand up?

16 MR. MCBRIDE: Yeah, thanks, Ricky. I do
17 want to thank the ESAC for weighing in. Certainly
18 understand the agency's limitation on its ability to
19 weigh in on the legislation. That's not always its
20 role. So it was really helpful to have ESAC out there
21 and that letter on the record early on in the process
22 that could be referred to and the emphasis on safety.

23 And that bill was moving fast. It was
24 complex, and it was taking on big issues, and they
25 weren't -- we didn't think they were taking the



1 necessary time to study it carefully. So that might be
2 something that comes up over the interim as well in
3 preparation for 2026, as Alicia referenced, since the
4 bill will be alive next year.

5 So thanks to the ESAC for weighing in on that.

6 CHAIRMAN HENDERSON: And like Tom was
7 saying -- everybody is saying here, I think ESAC is
8 still going to stay involved on this one to keep an eye
9 on it as much as we can.

10 Jan, you have your hand up? Is that --

11 MS. GOULD: Yes. One more comment on
12 that is the harmonization between ASME and ISO and EN,
13 they're a long ways off. But I was in the main
14 committee meeting last week listening in, and there are
15 less than 38 works groups to try to harmonize, but they
16 are the long ways off.

17 CHAIRMAN HENDERSON: Yeah, it's a very,
18 very complex item that I think it would be -- well, I
19 think it would be a mistake to try to do it in
20 Washington state on our own, try to deal with that.

21 MS. GOULD: One more thing, Jan Gould,
22 but for the 2027 for the IBC, they have introduced --
23 it's the same gentleman, Steven Miller, has language of
24 adding ISO and EN in United States, so we've already
25 given comment. Not in support for the city. But,



1 yeah, he's not giving up so . . .

2 CHAIRMAN HENDERSON: Well, and I think
3 it would be a much better move on his part if he was
4 trying to get moved -- if it was just the size of the
5 elevator that was an issue, you know, stay with the
6 ASME requirements. That's not an ASME requirement for
7 the gurney. That's -- that's a building code
8 requirement just for the gurney size.

9 MS. GOULD: Yeah -- Jan Gould -- though
10 it's all about money. He's a developer.

11 CHAIRMAN HENDERSON: Any more comments
12 on the Senate and House bill? We're getting a little
13 bit behind on that. We've still got that state -- or,
14 excuse me, the City of Seattle, City of Spokane.

15 Okay.

16 MS. GOULD: If any --

17 CHAIRMAN HENDERSON: I'm sorry --

18 MS. CURRY: If anybody does want to look
19 at the fiscal note also, you can go to that page, the
20 link that I -- that I sent you and the fiscal note is
21 there so you can see, you know, the fiscal impacts as
22 well. So it's posted on the page.

23 CHAIRMAN HENDERSON: Thank you, Alicia.

24 MS. CURRY: Yeah. And I just have a
25 couple of other things to touch on, Ricky.



1 CHAIRMAN HENDERSON: Okay.

2 MS. CURRY: I can be really quick.

3 CHAIRMAN HENDERSON: Please.

4 MS. CURRY: So just getting to agency
5 request legislation, just a real short, you know,
6 update on status with that, that we're still, you know,
7 in the very early stages of the process for, you know,
8 what we're looking at to consider for agency request
9 concepts for the next session.

10 You know, and one idea that has been brought
11 up was the Class B permits. And for many of you this
12 might be familiar. We looked at that concept, I
13 believe, as far as back as, like, 2017. So that was
14 just an idea that was brought up to possibly revisit
15 that concept.

16 And that looking back in some of the
17 documents, because I've had to look back. It's been a
18 few years ago. That concept originally when we were
19 working on it and had shared it was allowing eligible
20 elevator companies to perform minor alterations or
21 installations at residential incline chair lifts
22 without, you know, requiring an inspection before
23 putting equipment into operation. And so that proposal
24 was to establish the criteria for an elevator company
25 to become eligible and maintain eligibility to purchase



1 Class B permits, like, based on their pass rate for
2 alteration inspections.

3 And then once they were able to demonstrate
4 eligibility, they could purchase, you know, a book of,
5 like, Class B permits. This was, like, ten permits per
6 book, which was kind of similar to what the electrical
7 program does for their Class B permits. So that's just
8 one idea. We're just thinking of possibly going back
9 and revisiting.

10 I mean, again, very, very early stages for
11 concepts. Still need to have conversations. I don't
12 know if there's any thoughts on that.

13 Looks like, Scott, you have your hand up?

14 MR. CLEARY: Yeah, that's a good point.
15 I think we need to revisit that. Also I think we need
16 to revisit or visit doing IVIBs for residential VPLs
17 and some of the other equipment. That will take some
18 of the pressure and time off of some of the inspectors.

19 The IBID program for stair chairs has been --
20 has been a great success. I don't think there's any
21 argument. It didn't lessen safety. It helps with the
22 resourcing. So I think we need to start really looking
23 into that again too. Thank you, Alicia.

24 MS. CURRY: Uh-huh.

25 CHAIRMAN HENDERSON: Yeah, I think



1 revisiting the Class B permit concept, I think, is a
2 great idea. It's something that's been in the back of
3 my mind ever since it was proposed and went away. I
4 think it's -- and I have some thoughts of it. I think
5 we may have -- that's something I'd like to bring up in
6 our ESAC committee meeting is the ways that we can help
7 move that process forward.

8 Thank you, Alicia. I appreciate that.

9 MS. CURRY: Thanks. Yeah, I appreciate
10 the feedback on that.

11 And then just really quick, status on the rule
12 making -- we currently have the rule making in progress
13 to, you know, increase the fees by the fiscal growth
14 factor of 6.41 percent. That's the fiscal growth
15 factor rate for fiscal year 2026.

16 And we're also looking to do some cleanup work
17 to the fees. Currently there are 13 rules that have
18 fees in them. And so what we're looking to do with the
19 draft language is to create a new section and
20 consolidate those permit and inspection fees into this
21 one section, kind of one fee schedule so that all of
22 the fees are really in two places. You would go to --
23 I think it's WAC 0922 for the licensing fees. So folks
24 can go there to take a look at those fees. And then
25 there would just be a second place where people would



1 go to get the fees, and that would be the new section
2 that would be consolidating those permit and inspection
3 fees.

4 So that's one of the things we're looking at
5 just to make the rules easier to use so that people
6 don't have to go to 13 different places to get the
7 fees. So that's a change we're also considering in
8 that rule making.

9 We're looking to -- we're planning on filing
10 the proposed rules June 6th, so we are getting close to
11 kind of the deadline for that. And holding a public
12 hearing on July 8th, which would be, again, a virtual
13 and in person public hearing, in person at L&I
14 headquarters. And then if we were to adopt the rules,
15 we'd be looking at a date of September 2nd with an
16 effective date of those rules for October 3rd. So
17 we're just working on kind of finalizing that language
18 at the moment.

19 Does anybody have any questions on the fees,
20 rule making, or any feedback? Much appreciated.

21 CHAIRMAN HENDERSON: All right. Hearing
22 none.

23 Alicia, do you have any more on your report?

24 MS. CURRY: No, that was it for today.

25 CHAIRMAN HENDERSON: All right. Thank



1 you much, Alicia.

2 MS. CURRY: Thanks, everybody.

3 CHAIRMAN HENDERSON: Jan, that brings us
4 to the City of Seattle update.

5 MS. GOULD: Yeah, not much. Last
6 meeting I made a promise to have a -- to reestablish
7 the cab alterations, which I have not done, and I'm
8 hoping another ESAC member will reach out to cosponsor,
9 because we're just so busy, and it's a very, very
10 important subject to get safe elevators after, you
11 know, a cab has been altered.

12 Still working on our director's rule in
13 conjunction with Seattle Fire about sprinklers related
14 to elevators. We won't be allowing, other than those
15 that were installed originally as FT 1-rated belts that
16 have sprinklers in the hoistway now, we won't be
17 allowing any non-FT 1-rated belts on a major mod. We
18 term that as a controller upgrade. We'll be asking
19 them to pull all the sprinklers related to the elevator
20 machine room, top of hoistway, and pit.

21 And then the latest discussion is Seattle now
22 has a requirement with the adoption of the 2021 Seattle
23 Building Code of annual testing of shunt trips. It's
24 our first time we've had that in rule, and we're
25 getting a lot of request from people that are realizing



1 how expensive that's going to be.

2 And then year after year that are asking if
3 they can remove sprinklers without having a major mod.
4 And so far the discussion with the Seattle Fire
5 Department is if these elevators don't have smoke
6 detectors tied to a fire alarm panel and made Phase 1,
7 Phase 2 recall, those would not be allowed to have
8 sprinklers removed. It might be something that they'll
9 mod the elevator.

10 That's all I've got. And Jason said he didn't
11 have anything unless you've changed your mind. Thanks.

12 CHAIRMAN HENDERSON: Carl, I see you
13 have your hand up. Do you have a question?

14 MR. CARY: Yeah, just want to confirm,
15 Jan -- thanks for the great update. So as part --
16 you're saying so as part of a modernization or, you
17 know, at the owner's direction, if they wanted to
18 remove, say, sprinklers in the overhead with traction
19 elevator that's, you know, not belted, so not the FT 1,
20 they could do that without pulling a permit specific
21 for that. Is that what I heard?

22 MS. GOULD: Not for elevators. There's
23 discussion of how that will happen because it can be up
24 to -- because about the only thing the elevator
25 mechanic is going to do is stand by. And when you turn



1 the power off, when you need it back on, they'll turn
2 it on.

3 So that's in discussion with, you know -- the
4 Seattle Fire Department has a form. Jason, do you
5 remember the -- code modification form that they may be
6 able to alter to just have a check box that -- and send
7 it to us so we have that documentation so that we can
8 add that to our program and have a little comment box
9 and activities that sprinklers are removed.

10 Our concern is that they're going to leave
11 pieces there. They're just going to disconnect them,
12 and the Seattle Fire Department is -- you know, they
13 want -- we want that gone. We don't want to give the
14 fire department a false sense that that ball valve
15 still works.

16 And what we wanted to do is make it mandatory,
17 but I asked Ardel Jalal, our building official, unless
18 that's supported by code NFPA -- excuse me, NFPA 13 or
19 NFPA 72, that we may not be able to tell them that they
20 have to remove, but right now on major mods, we have a
21 99 percent, if not more, of sprinklers being removed.

22 Currently, the elevator company lets the
23 building owner know. They talk to their insurance
24 company to remove them, and that's our process now.
25 That may change with the adoption of the director's



1 role.

2 MR. CARY: Thank you.

3 CHAIRMAN HENDERSON: Thank you, Jan.

4 Any more discussion for Jan?

5 Hearing none, Duane for update for City of
6 Spokane.

7 MR. LEOPARD: Duane Leopard, City of
8 Spokane. I don't have much to really talk about except
9 that about -- we were scheduled in July to go to a new
10 system. It's been moved out to November now. So as
11 soon as the State figures out what they're doing, then
12 they can come let us know.

13 Actually, I don't expect a hard transition.
14 We've been -- I've been involved in several meetings
15 and -- and the new -- for the new system. We're going
16 to try to keep things the same as far as permits and
17 everything else. We should turn them over very
18 quickly. But like the State, I do anticipate a lot of
19 hiccups. But we'll have somebody ready to notify, and
20 we'll get it fixed right away.

21 As far as sprinklers, by ordinance, Spokane
22 will not allow installation of non-FT 1-rated belts.
23 And old mods and whatnot, basically I gave them a
24 choice. If you want to leave the sprinklers, great.
25 But you have to install a shunt trip protectors and



1 everything else, or they take them out. It's up to the
2 building. We don't have any requirements one way or
3 the other.

4 That's about all I got. Any questions?

5 MS. GOULD: Jan Gould. Are you going to
6 the same system as the State, or are you anticipating
7 some of the same challenges?

8 MR. LEOPARD: No, it's not the same
9 system as the State. It's called Lama with one L.
10 It's a city-wide software application that not only
11 integrates elevators, but also fire department
12 buildings, and the engineering department, the police
13 department, everything.

14 A lot like Casella does to try to incorporate
15 all of these agencies together with the same
16 information. So it should be interesting.

17 Like I said, we've been working hard on
18 inspection processes, permits, things like that. I'm
19 looking forward to seeing what happens. I think with
20 the team that we have with the City working on our side
21 of things, by "our" I mean building elevators, boilers,
22 plumbers, electrical. It's looking pretty good.

23 It should roll out in a -- in a good process,
24 but there's always going to be hiccups because you can
25 only test and plan for certain things sitting at a



1 desk.

2 CHAIRMAN HENDERSON: Scott, I see you
3 got your hand up. Do you have a question for Duane?

4 MR. CLEARY: Yeah. Yeah, Duane, Scott
5 with MCI. It may be a good time to introduce the new
6 staff member that you have?

7 MR. LEOPARD: I introduced him last
8 time. Tom, turn on your --

9 MR. CLEARY: Did you?

10 MR. LEOPARD: -- your phone.

11 Or Mike -- Mike Rowe. Basically my alternate
12 for the City of Spokane. I'll sit in the office, and
13 he gets -- he gets distracted sometimes.

14 How long have you been with us now, Mike?
15 About four months? Five months?

16 MR. ROWE: Yeah, about four -- four,
17 almost five months now.

18 MR. LEOPARD: Well, he's doing a great
19 job. So he's taken on the north side and the
20 challenges with it. And I've still got the south side.
21 Looking forward to catching up on a lot of our own
22 stuff now.

23 CHAIRMAN HENDERSON: Very good. Any --
24 like I said, very -- very happy to have him here with
25 us.



1 Is there any other discussions for Duane? Any
2 other -- if not --

3 MR. LEOPARD: No questions? That was
4 quick and easy.

5 CHAIRMAN HENDERSON: Yes, it was. Well,
6 it works out. We're running a little bit late here,
7 but that gets to the next item on the agenda.

8 ESAC subcommittee status updates, and, Garry,
9 this brings up the conveyances in rental units. Do you
10 feel -- want to give us a quick update on that one?

11 MR. WOOD: Absolutely. We had very good
12 committee meetings, a lot of good input from homeowners
13 such as Bob McLaughlin, Amy Brine. We had input from
14 the realtor's side, Mary Goury. I'm not exactly sure
15 what her title was.

16 We put together what we feel is a very solid
17 document that we want to push up to the State.
18 Obviously we sent it out to all of this -- the ESAC
19 members to review and to go through and make sure if
20 there's any questions before, obviously, the vote.

21 But in a nutshell, what we're trying to
22 accomplish is, one, if you sell your home and it has a
23 conveyance in it, that it needs to be inspected at
24 least one year -- inspected by test -- inspected and
25 tested by an elevator mechanic just as if it was a new



1 installation and certified that way with the
2 information that would get sent back to the State.

3 But basically it has to be tested one year
4 prior to the sale of the home so that it's deemed safe
5 and can be transferred to new ownership.

6 The other part of the document is in reference
7 to short-term rentals. If you take your single-family
8 residence, you turn it into an Airbnb or some type of a
9 short-term rental, that you have to have it inspected
10 similar to a commercial elevator. You'd have to have
11 annual inspections done by the State, have an MCP, have
12 the maintenance records, the whole nine yards, because
13 it's -- it's open to the general public at that point.

14 And so those are really the two main issues or
15 items that we try to address during the meeting.

16 Again, there were concerns for both. Mr. McLachlin was
17 kind enough to provide some documentation that I sent
18 out that was kind of a flyer concept that, you know, if
19 this does go through, the State can use something
20 similar to get the information out to parties. We have
21 to communicate with the people that it's going to
22 impact as much as possible.

23 And we also -- Rick Henderson, obviously, was
24 very helpful in putting everything together for
25 comparison from existing to new WAC changes that it's



1 going to require if indeed that it goes through so that
2 everybody could compare, if they wish to do so.

3 So thank you for that, Rick, as well.

4 And Lindsay LaBrosse did a great job, you
5 know, helping with the vice-chair portion of it,
6 putting things together. Again, we had a lot of good
7 input from everyone, so, you know, Lindsay did put --
8 just for, you know, reference, right, because Lindsay
9 couldn't be here today. She did put her vote for yes
10 to move this forward, if that's acceptable to put forth
11 during the voting period.

12 CHAIRMAN HENDERSON: Looking -- and just
13 a point of clarification on that one. I think you did
14 say this, but just a clarification on for both of those
15 items where it's being sold or it's being used as a
16 short-term rental, it would require an annual -- or an
17 inspection by the State and testing by a licensed
18 elevator mechanic.

19 MR. WOOD: The sale of the home, not
20 licensed -- not done by an elevator inspector, there's
21 a form that the L&I would create, with our help, of
22 course, that the mechanic would provide back to the
23 State because the inspectors are already overworked,
24 and they have enough to do. So we felt that if a
25 licensed elevator mechanic went in and did all the



1 testing, signed off on it, that that would be -- and
2 sent that form back to the State, that that would
3 suffice, rather than an annual inspection by an
4 elevator inspector who's not going to be there for
5 anything but to observe the testing anyway.

6 CHAIRMAN HENDERSON: Okay. Jan, you had
7 a question?

8 MS. GOULD: Yes. Are you going to share
9 the document today with the group?

10 MR. WOOD: We sent it out to everybody.

11 MS. GOULD: No, I'm talking about
12 public. Anybody that's attended?

13 MR. WOOD: We could, I would imagine.

14 MS. GOULD: Yeah.

15 MR. WOOD: I mean, it's -- it's fairly
16 detailed, but we could certainly -- Rick, would you
17 mind bringing up -- sharing the one without all of the
18 changes, the comparisons to the WAC, just the one that
19 the committee came up with?

20 CHAIRMAN HENDERSON: I'll just pull that
21 up real quick.

22 MR. WOOD: Thank you.

23 MS. GOULD: Don't want to show the
24 one -- Jan Gould -- that's integrated with the WAC?

25 MR. WOOD: No, because that's a much



1 longer form, very integrated, and I know we're running
2 a little bit behind on time. But, I mean, we can
3 certainly send it out to everybody -- anybody that
4 might want to look at it and review it.

5 CHAIRMAN HENDERSON: Yeah, and part of
6 the -- of this is -- keep in mind also this is going to
7 be a pretty fluid document right now because, if I'm
8 understanding it correctly, and Gerald may speak to
9 this, one of the goals that we're going to have here is
10 to get the -- a proposal in front of the AG to review
11 because I know there's several people have concerns
12 that while we're trying to maintain this within just
13 the RCW rule change -- or, excuse me, the WAC changes,
14 that it may actually require some RCW language changes.
15 And that's what -- part of what we were wanting to make
16 sure we move forward on this next step on this process
17 is to get it to the department so the AG can review.

18 I'll get that here so I can share.

19 And I know we're running pretty late here. I
20 know I can't drop this into the chat because not
21 everybody can download from the chat. I don't know if
22 they're going to have time to go through this in
23 detail, but part of the items here is we're going to be
24 adding definitions, modifying for private residence
25 conveyance, and also definition for accessible and/or



1 operable by the public.

2 There's going to be modifications of
3 296-96-01000.

4 As well as 1045 residential elevator
5 inspections and fees.

6 MR. WOOD: Yeah, we're not changing the
7 fees. We're just detailing it, where to find them.

8 CHAIRMAN HENDERSON: And just to give
9 you another quick look, this is other document that
10 went to the department that unmodified language,
11 removed language, blue underlined language, red I
12 believe to be the proposal for new definitions.

13 And, of course, this is -- a lot of it is just
14 maintaining the old definitions and renumbering new
15 definition for private residence conveyance.

16 MR. WOOD: Because we're trying to
17 incorporate all powered conveyances, not just
18 residential elevators.

19 CHAIRMAN HENDERSON: Yeah. One slight
20 modification here to 1000. Follow the new definition.

21 And modify the language here for annual
22 operating fees.

23 And this is where we get into the root
24 language here of requiring testing requirements. It's
25 being sold for the purpose of bed and breakfast. Maybe

Page 111



1 I'm adding a little bit here.

2 MR. WOOD: Part of -- go ahead. Go
3 ahead. What were you saying? I'm sorry.

4 CHAIRMAN HENDERSON: I was just going
5 to -- I may be overlooking something here, Garry,
6 please speak up if I am.

7 MR. WOOD: No, you're not overlooking
8 anything. Ultimately, what our objective was at the
9 end of the day is safety. There's a lot of conveyances
10 out there that people can work on themselves, and it's
11 allowed in the state. They can do their own
12 maintenance. They can hire anybody off the street to
13 do their own maintenance. And then they pass the
14 elevator on to somebody else either via short-term
15 rental or a sale.

16 And we want to make sure that when that
17 happens, that it's safe to do so. It's important.
18 There is a Form 17 that the realtors use that makes a
19 seller -- or not makes, but requires a seller to fill
20 out a document that says the septic's working fine, and
21 the electrical system's working fine, to their
22 knowledge, of course, and everything else.

23 And there's spot that they can put elevators
24 in there. And it's not required by our -- it would
25 require an RCW code change to change that form, but the



1 form is it's built currently in such a way that it
2 would be real simple for them to put the conveyance in
3 there and the seller mark yes or no, to their
4 knowledge, of the safety of that equipment. And that's
5 really kind of what we're after. We're not after to
6 cause a lot of problems or to cause a lot of expense.
7 But, ultimately, at the end of the day, make sure that
8 the conveyance is safe when it's transferred or used in
9 a different way such as a short-term rental.

10 Jan's got a question?

11 CHAIRMAN HENDERSON: Jan? You're muted,
12 Jan.

13 MS. GOULD: Sorry. The work committee
14 that did this work was amazing. They had a couple of
15 owners that had conveyances. A realtor was involved,
16 and it was a lot of hard work, and they did an amazing
17 job. So thank you, Garry.

18 MR. WOOD: Thank you, and thanks to
19 Lindsay and the rest of the committee as well. Rick
20 was a big part of trying to help with the language
21 parts of it as well.

22 MS. GOULD: Yes.

23 MR. WOOD: So it was really a team
24 effort across the board. And, Jan, your input was
25 valuable as well. And we do -- again, we just had



1 really good input, really good discussions, and feel we
2 put together a document that has all the right intent.

3 We just have to make sure that the legalities
4 shake out with the State and such. So we'll need to
5 vote on it, obviously, to move it forward. And like I
6 mentioned, Lindsay is one vote yes, if we can accept
7 that.

8 CHAIRMAN HENDERSON: She's -- honestly,
9 I understand that one as well. I don't see any issues
10 with that. Even without, we have the majority, so it's
11 going to move forward even without, I'm pretty sure.
12 We'll see how it goes.

13 I just want to say I do also appreciate the
14 subcommittee's work. It had a lot of support from
15 stakeholders in this one, which I'm very encouraged to
16 see, and it was great to have that.

17 With that said, any further discussion on this
18 before we move for a vote to move this forward to the
19 department, for the department to forward it to AG for
20 review?

21 Gerald?

22 MR. BROWN: I'll make a qualification
23 here first. As soon as this vote takes place and I get
24 that information, my immediate goal is to send it to
25 the tech specs for review to have them run through all



1 the WAC and RCWs and everything else, to have them do
2 an initial review, and then come back if they have any
3 questions, either to the committee or include those
4 comments into the AG review.

5 This will probably not be part of
6 agency-sponsored legislation for the upcoming short
7 term. That's not the session you want to take
8 something new like this through.

9 And we'd also like to have our tag committee
10 review it when we do the rest of your WAC rules update
11 in the spring. I want to make sure we get this thing
12 drilled down so when it goes to the head of advisory
13 group, as far as our rule making process, that they
14 have everything already answered. This is what we're
15 doing, and so they can vote it up or vote it down.

16 That's the goal is to go through and involve
17 all the stakeholders in this, and not just try to slip
18 it through on agency-sponsored legislation.

19 CHAIRMAN HENDERSON: I totally concur on
20 that one. We want to make sure that we get this right
21 before we -- right the first time.

22 MR. BROWN: Yes.

23 CHAIRMAN HENDERSON: Along those lines
24 of discussion, I think it's typically after a
25 subcommittee finishes its work and submits it, and we



1 vote on it, it passes, that subcommittee is done.

2 I'm going to ask for the grace of the
3 subcommittee on this one and say we're -- prefer to not
4 disband the group right now, the subcommittee, because
5 I'm pretty sure there's going to be some questions
6 coming back for the group.

7 So for this -- at this point in time, I'd like
8 to keep the subgroups -- working subcommittee intact.

9 Any further discussion?

10 Do we -- looking for a motion to put this to a
11 vote to forward to the department.

12 MR. WOOD: I'll motion to put it
13 forward.

14 CHAIRMAN HENDERSON: All right. I have
15 a motion.

16 MS. GOULD: Second.

17 CHAIRMAN HENDERSON: I have a second.

18 MS. GOULD: Jan Gould.

19 CHAIRMAN HENDERSON: I have a second.
20 Any further discussion?

21 Hearing no further discussion, may I see a
22 show of hands for voting to move this forward to the
23 department for a review by the department and AG?

24 And I see a lot of hands. Carl, I think
25 you're an alternate, aren't you?



1 MR. CARY: Carl Cary, I'm now
2 functioning as a primary. John Carini had to step
3 away.

4 CHAIRMAN HENDERSON: Thank you, sir. I
5 appreciate it. I apologize for that. But thank you
6 for that, Carl.

7 All right. I see -- I think this passes the
8 move to the department.

9 You can lower your hands.

10 MR. WOOD: Certainly thank you to
11 everyone that was involved in the subcommittee. Your
12 time is much appreciated.

13 CHAIRMAN HENDERSON: Absolutely. Thank
14 you, everyone.

15 MR. BROWN: Ricky, if I could get you to
16 shoot me that, the voted-on version, to have that sent
17 over, and I can get it started with my group. Thank
18 you.

19 CHAIRMAN HENDERSON: All right. Will
20 do. I'll do that right now.

21 All right. The next item on the agenda is new
22 business and conversation from stakeholders. Do we
23 have any new business to discuss?

24 Jan, I see you have your hand up?

25 MS. GOULD: Yeah, Jan Gould. I just a



1 comment from -- for Gerald. When your tech specialists
2 get done with it, can you bring it back to ESAC and
3 then AGC, you know, even at a touch base meeting.
4 Thank you.

5 MR. BROWN: Oh, yeah, yeah, yeah. Of
6 course. That's one of the things that I learned from
7 the surveys is to keep everybody involved. But, yeah,
8 it's going to go through our tech specs, their review,
9 if they have any questions or concerns with it, then it
10 will go to -- back to you guys to review and look at
11 and see if there's any additional changes that need to
12 happen.

13 CHAIRMAN HENDERSON: Thank you, Jan.
14 Thank you, Gerald.

15 Scotty, I see you have your hand up?

16 MR. FARRELL: Yeah, Scotty Farrell.
17 Hey, Gerald, can we get a couple of inspectors involved
18 in looking at that too along with tech specs?

19 MR. BROWN: Sure. We can do that.

20 MR. FARRELL: Okay. I'd like to throw
21 my name in the hat, if possible.

22 MR. BROWN: Okay. That's fine. Round
23 up somebody else, if you can think of somebody who
24 would be interested in it, Scotty.

25 MR. FARRELL: I don't know if he's on



1 here or not, but I think Tim Morin might be. I'll have
2 to -- I'll leave that up to him to confirm.

3 MR. BROWN: Okay. Let me know. Let me
4 know. More eyes on it the better.

5 CHAIRMAN HENDERSON: Absolutely.

6 MR. BROWN: This will not be a field
7 inspection by a State inspector. This will be
8 accepting an inspection document from a certified
9 inspector that's licensed and certified for that type
10 of conveyance.

11 CHAIRMAN HENDERSON: Any further
12 discussion on that?

13 Hearing none, I did have one comment from the
14 group that came up. I'm not sure if it's been brought
15 up before, but during these meetings like we have here
16 with Microsoft Teams, there's a lot of really good side
17 discussions that go on in the chat.

18 Gerald, and for the court reporter, are there
19 any methods that we have of being able to include the
20 meeting chat within the minutes of the meeting? Has
21 that ever come up before for a State meeting that
22 you're aware of?

23 MR. BROWN: Not as far as an official
24 court reporting. They're just going to have on there
25 what they hear and what happened during the meeting. I



1 don't know if minutes chat is -- Anna, can you even see
2 the chat?

3 THE REPORTER: I can see the chat on the
4 right-hand side. And I know on Zoom -- well, I think
5 there's a way to download that, but I don't know on
6 Team meetings what that would be, so I can look into
7 that and see. I don't have experience with that.

8 CHAIRMAN HENDERSON: Okay.

9 MR. BROWN: Okay.

10 CHAIRMAN HENDERSON: Has it ever come up
11 before being requested that you're aware of?

12 THE REPORTER: Not that I'm aware of,
13 no.

14 CHAIRMAN HENDERSON: Okay. If you could
15 look into that for us, we would appreciate it.

16 THE REPORTER: Okay. Sounds good.

17 CHAIRMAN HENDERSON: Thank you so much.

18 MR. BROWN: These will stay up for so
19 long, but then our security department cleans the
20 slate, like, in a weekly or five, seven days or
21 something and then it's gone.

22 THE REPORTER: Okay.

23 MR. BROWN: Just so you're aware.

24 CHAIRMAN HENDERSON: I don't see a way
25 that I can -- I can save them myself here.



1 MR. BROWN: Daemon had a question --
2 Daemon has a question in the chat. The property owner
3 still has the right under the RCW and the WAC rules to
4 request an inspection on their equipment that
5 they're -- that they own or something that they're
6 going to purchase, they still have that right to do
7 that?

8 Building owners have the right to call for an
9 inspection on properties that they're buying or just
10 newly purchased or whatever they can request, and
11 there's a fee for that. It's just scheduling somebody
12 to get there to do it.

13 CHAIRMAN HENDERSON: And there's Rick.

14 MR. WOOD: Go ahead -- Rick. I was just
15 going to say -- and I apologize for stepping in, but
16 note also that that is definitely always been the case
17 and still can be, but at the end of the day, what's
18 needed to be required are the maintenance records. So
19 if an elevator inspector goes out, obviously they're
20 going to look -- want to look for an MCP and a
21 maintenance record for that piece of equipment to know
22 that it's been properly tested; is that fair?

23 CHAIRMAN HENDERSON: Is that a question
24 for Gerald?

25 MR. WOOD: That's a question for Gerald



1 and/or anybody else that might like to answer. But, I
2 mean, ultimately at the end of the day, it's just like
3 a commercial elevator in that respect where you've got
4 to go out looking to see if it's being maintained and
5 has it been tested, has it had all the proper testing
6 and/or inspections done?

7 MR. BROWN: Well, it would still fall
8 under that same homeowner -- doesn't have to follow the
9 same standards as a commercial building. Things that
10 were installed and the code that required them, we
11 would like to think that they're there, but we also
12 know that homeowners are going to do what homeowners
13 do. They can disconnect the phone as soon as you
14 leave. They can do whatever they want to do because
15 they know as soon as we're done with an initial
16 inspection, it's put on the inactive conveyance list.
17 And typically right now -- typically the only reason
18 we'd go back is to provide it after an accident or
19 fatality.

20 CHAIRMAN HENDERSON: Yeah, I think --

21 MR. WOOD: If they request you to come
22 back, it shouldn't -- there's nothing that says that it
23 can't -- yes, it's supposed to meet certain
24 requirements, right?

25 MR. BROWN: Right.



1 MR. WOOD: It should be if they request
2 you to come back, you've got to know that it's been
3 tested and/or maintained in some fashion. Doesn't have
4 to say by who, but that it's been tested properly just
5 like when you go to a commercial elevator to do your
6 annual inspections.

7 MR. BROWN: Fine. And the State also
8 has the right to go back in on a residential if they
9 think that there's something amiss, you know, they
10 still have that. We haven't utilized it, but it is in
11 RCW.

12 MR. WOOD: Certainly.

13 CHAIRMAN HENDERSON: Oh, it looks like
14 Scott, you have your hand up, and then Scotty. But
15 Scott first.

16 MR. CLEARY: Yeah, I just want to make
17 it very clear that ASME does not differentiate between
18 residential and commercial when it comes to maintenance
19 in 8.6 and 8.11 task.

20 So it might not be looked at, but the
21 homeowner still has got the obligation to have an MCP
22 and to maintain it properly. So there's -- there's --
23 nothing ever leaves them with that obligation.

24 CHAIRMAN HENDERSON: Scotty?

25 MR. FARRELL: Yeah, Scotty Farrell. I



1 was just going to bring up one of the differences is
2 that, you know, in private residence, anyone can do the
3 maintenance, correct?

4 CHAIRMAN HENDERSON: Yes.

5 MR. WOOD: That is correct.

6 MR. FARRELL: You don't need to have a
7 licensed -- you don't need to be a licensed mechanic or
8 anything, so you're quite unaware of what maintenance
9 requirements there are.

10 MR. CLEARY: Well -- Scott Cleary, to
11 clarify, the 787305 allows a person who lives -- an
12 owner occupy to allow anybody to do maintenance, that's
13 correct. But that doesn't -- they still must follow
14 the 8.6 requirements. And anybody that gets a
15 inspection nowadays in the State of Washington is
16 required to give the owners an MCP or something -- at
17 least logs. So I think it's incumbent upon the
18 companies to educate the residential owners of their
19 responsibility, but there's nothing that says that they
20 don't have to do it. They choose not to.

21 CHAIRMAN HENDERSON: And this discussion
22 is where we're getting into -- and I think it's really
23 important that everything get reviewed at the AG
24 because I think the 7887120 is definitely going to come
25 into play here for the RCW on a lot of the discussions



1 we're having here right now.

2 MR. WOOD: And hopefully the AG will
3 look at the requirements in ASME for maintenance, the
4 8.6 requirements.

5 CHAIRMAN HENDERSON: Yeah, but --

6 MR. WOOD: When they're taking things
7 into consideration.

8 CHAIRMAN HENDERSON: Yeah, yeah. But as
9 we all know, RCW's the problem. Trump any of that,
10 right?

11 MR. WOOD: Right, right.

12 MS. GOULD: And -- Jan Gould, in the
13 A18, you know, Part 10 and Part 11.

14 MR. WOOD: Yes, that is true too.

15 CHAIRMAN HENDERSON: All right. Any
16 other new business in discussions?

17 Feedback from our stakeholders? I know we're
18 already running past our timeline here, but I'm willing
19 to stay if you all are.

20 But hearing none, no more discussions, and
21 since we're already seven minutes over, do I have a
22 motion to adjourn. I think I heard Garry say,
23 "Motion."

24 MR. WOOD: I second. Yes, sir.

25 CHAIRMAN HENDERSON: And second?



1 MR. CLEARY: I second.

2 CHAIRMAN HENDERSON: All right. I'm not
3 sure we need to have a discussion on that one, but
4 first and seconded. I believe we are adjourned.

5 (ESAC Meeting adjourned at 12:08 p.m.)
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25



C E R T I F I C A T E

STATE OF WASHINGTON)
) ss.
COUNTY OF SPOKANE)

This is to certify that I, Anna M. Stewart,
Certified Court Reporter in and for the State of
Washington, residing at Spokane, reported the within
and foregoing deposition; said deposition being taken
before me on the date herein set forth; that pursuant
to RCW 5.28.010 the witness was first by me duly sworn;
that said examination was taken by me in shorthand and
thereafter under my supervision transcribed, and that
same is a full, true, and correct record of the
testimony of said witness, including all questions,
answers, and objections, if any, of counsel.

I further certify that I am not a relative or
employee or attorney or counsel of any of the parties,
nor am I financially interested in the outcome of the
cause.

IN WITNESS WHEREOF I have set my hand at this
3rd day of June, 2025.



Anna M. Stewart, CCR 3313



-

--ooo-- 4:1

0

07 77:8

0922 98:23

1

1 50:11 101:6,19

1,064 67:25 68:4

1,205 61:22 62:22 63:7,23 67:2,3,4,5
68:7 69:15

1-rated 100:15,17 103:22

10 24:13 67:13 125:13

100 61:3,16 74:12 75:7,9 76:10

1000 111:20

1045 111:4

10:10 55:24

10:30 55:25 56:4,16

11 125:13

1183 85:20 86:9,12 87:7

12 24:13

12:08 126:5

13 98:17 99:6 102:18

15th 66:16,20

17 112:18

17.3 30:8

1742 66:17

18,000 70:21,24 71:2

18,000-something 70:19

2

2 27:18 38:11 42:15,22 43:13,20 44:6
45:4,20 84:13 101:7

20,000 70:10

20-story 64:23

2000 31:14

2016 31:21 74:15

2017 96:13

2021 100:22

2022 28:17,20

2024 9:2

2025 9:18,19 28:17

2026 55:3 85:25 90:18 94:3 98:15

2027 94:22

2030 31:5

21 34:6 47:13,23 48:18 49:23 53:4,
25 54:4

22 70:24

24 86:8

25 83:21

26 28:4,5,7

270 6:10

27th 85:21 86:13

28 83:22

296-96-01000 111:3

2nd 99:15

2s 41:24 42:1 84:12

3

3 41:24,25 43:1 64:24 69:20 84:9,10,
19,20

30 81:20 84:6

30,000 70:9

30-day 84:4

30-plus 32:3

30s 60:9

31st 85:25

35 62:9,12

353646 59:17

36 62:9,12

379 64:14 69:7,10,19

38 59:13 60:21 61:20 63:1 64:8
94:15

3rd 99:16

3s 42:24 82:21 83:2,10 84:19

4

4 84:10

4,200 30:18

40 53:3 61:7 73:1

40s 60:9

46 62:12

49 83:21

5

5 64:24 69:20 84:10

5.42 81:5

50 53:4 59:25 60:2,10 61:2,5,11,16
62:3 64:9 72:18 74:11 75:3 76:10

5156 85:20 86:14,16,20 87:1,13
90:18 91:17

56 59:16 60:11 62:12

6

6.41 98:14

6.74 81:10

6s 84:10

6th 99:10

7

7.56 81:14

72 102:19

787 75:8

787305 124:11

7887120 124:24



8

8 67:13
8.11 123:19
8.6 123:19 124:14 125:4
81,000 59:4,5
888 61:21,23 62:22 63:2,22 66:20
67:3,24 68:3,6
8th 99:12

9

900 80:7
900-plus 79:16
99 102:21
9:00 4:3

A

A-TEAM 24:16
A17.1. 28:16
A17.3 27:15,17 29:25 30:1,20,23
31:9,10,24 32:10,14,21
A18 125:13
A18.1 28:21
A90 28:21 29:15
ability 40:21 46:1,9 47:5 93:18
absolutely 19:13,18 21:24 74:13
106:11 117:13 119:5
accept 114:6
acceptable 75:3 108:10
acceptance 75:6
accepting 119:8
access 12:22 15:10 23:19 26:14
59:21
accessibility 6:11 8:1
accessible 110:25
accessing 26:16
accident 122:18

accommodate 86:7
accomplish 55:13 76:9 106:22
accomplished 59:16 62:4
account 17:11 50:24,25 51:3,5,6
52:8,11
accounts 12:8 49:20 53:22
accurate 67:23 82:9
acronyms 44:3 84:23
action 43:2
actively 12:6,8,10,17 15:12
activities 102:9
actual 19:18
add 21:18 69:21 83:16 102:8
addendum 31:17
adding 36:2 94:24 110:24 112:1
addition 31:23
additional 14:18 38:13 42:9 118:11
address 13:10,12 15:16,18 20:11,
17 21:11,13,18 22:24 89:9 107:15
addressed 17:15 23:13
addresses 23:18
addressing 15:2 87:12
adjourn 125:22
adjourned 126:4,5
administrative 42:4,22 43:14 45:4
adopt 9:6,8,13,19,22 10:15 85:25
99:14
adopted 9:15 10:17 32:14
adoption 28:12,13 31:5,21,23 32:6
100:22 102:25
adoptions 31:4,5
advice 52:8
advisor 5:25
advisory 4:4 54:22 115:12
affect 19:2 40:20 49:2 51:12
affected 49:20
AG 110:10,17 114:19 115:4 116:23
124:23 125:2

AGC 118:3
agencies 104:15
agency 40:9,15 91:18 96:4,8
agency's 93:18
agency-sponsored 115:6,18
agenda 4:6 5:3,19 7:13 8:25 9:17
10:18 27:15,22 32:23 56:21 85:1,8
106:7 117:21
agree 54:14,15 55:15 78:11 79:24
Agreed 54:11
agreement 84:17
ahead 11:19 17:3 19:9 30:2 55:21
87:19,20 112:2,3 121:14
ahold 90:24
Airbnb 107:8
alarm 101:6
Alicia 85:10,14 88:14,21 89:23
90:15 91:4 94:3 95:23 97:23 98:8
99:23 100:1
alive 94:4
alleviated 86:11
allocate 48:23
allocations 40:10
allotments 40:10,15
allowed 25:22 101:7 112:11
allowing 96:19 100:14,17
alter 102:6
alteration 97:2
alterations 58:20 96:20 100:7
altered 100:11
alternate 8:6,17 105:11 116:25
alternates 7:17,21 8:12,23
alternative 6:21 7:25 8:9
alternatives 7:20
altogether 47:5
alts 78:21
amazing 72:1 113:14,16
amend 85:23



amended 86:9 88:18	April's 58:12 60:11	
amendments 88:9	architects 7:4	B
American 86:5	Ardel 102:17	back 11:17 13:20 16:3 18:3,9 25:24 26:19 29:14 32:3 37:5 39:14 49:5 56:2,4,16 62:8 64:6 66:8 72:17,22 81:16 82:2,24 83:3,20,24 84:3,5 96:13,16,17 97:8 98:2 102:1 107:2 108:22 109:2 115:2 116:6 118:2,10 122:18,22 123:2,8
amiss 123:9	area 38:10 63:15	background 60:18 92:15,17
amount 41:7 48:19,25 75:17 84:14 93:4	areas 20:6 72:13 79:9	backlog 33:20 40:25 41:2 60:6 61:25 64:13 69:3
amounts 48:18	arguing 50:6	backwards 21:16
Amy 106:13	argument 97:21	bad 53:9
analyst 84:9,19	ASME 29:15 31:23 94:12 95:6 123:17 125:3	Baker 66:16
and/or 13:21 110:25 122:1,6 123:3	aspect 31:24	balance 48:19 49:1,15 50:23,25 51:3,5,6
Ann 17:7	aspects 27:6	ball 102:14
Anna 4:15,20,23,25 22:14 120:1	assign 69:5	ballpark 40:12
anniversary 60:24 63:20	assigned 43:1	bar 57:15,17 59:10
annual 57:14,24,25 61:21 64:17 65:3 66:4,14 68:1 69:12 100:23 107:11 108:16 109:3 111:21 123:6	assignments 42:2 84:11	bargaining 84:16
annuals 59:8,22 60:18 62:25 63:6,7 64:19 67:2,24 69:4,22 71:9 72:14 78:24 79:16	assist 13:24	base 118:3
answering 44:17	assistant 36:12 42:5,22 43:14 45:4	based 34:17 36:17 81:1 97:1
answers 82:10 92:24	assume 68:19	baseline 75:5
anticipate 14:18 49:14 51:7 103:18	assuming 39:19 45:23 50:24	basically 31:10,18 32:1,14 42:21 49:6 57:1 103:23 105:11 107:3
anticipated 50:16 60:8	attachments 83:5	basis 46:22
anticipating 104:6	attempting 36:1	bearing 76:12
anticipation 58:10	attended 109:12	beat 41:5
apartment 86:7	attention 67:15	bed 111:25
apologize 5:17 64:6 117:5 121:15	attorney 74:10	Bellingham 33:12 38:8
apparent 24:3	audit 73:15 74:1,22 75:11,16	belt 28:21
appeared 73:22	auditor 72:20	belted 101:19
appears 55:14	auditor's 59:24 72:23 73:4	belts 100:15,17 103:22
application 104:10	audits 74:24	bet 4:14
applied 21:2	August 67:25 68:4 73:11	biennium 39:21 73:12
appreciated 11:16 41:13 99:20 117:12	authority 47:22	big 28:23 31:6 69:6 75:11 93:24 113:20
appreciates 68:15	auto-generated 66:14,19 68:6	bill 86:11,12,16 87:4,6,11,23 88:2,25 89:7,10,18 90:2,8,20,23,25 91:7,18
approves 40:8	automatically 63:2 66:9 72:9 86:19 87:14	
approving 40:3	average 80:16 81:4 82:14	
April 58:13,16 59:17 60:11 85:21	aware 13:10 22:24 24:4 49:11 50:8 58:5 81:14 93:1 119:22 120:11,12, 23	
	awesome 41:25 42:1 56:12	



93:7,23 94:4 95:12
bills 85:18,20,22 86:18 87:6 91:11
92:7

binding 54:18

bit 22:10 23:2 25:13,14,22 40:6,19
41:10 56:1,2 70:3 81:10 82:8 85:2
95:13 106:6 110:2 112:1

black 78:8

blasted 91:14

blue 57:25 111:11

board 54:17 113:24

Bob 106:13

boiler 39:5

boilers 104:21

book 97:4,6

books 70:24

boots 33:19

bottom 37:6 48:16 80:19

bowl 38:5

box 43:15 44:15 102:6,8

brain 63:2

brand 34:24

break 55:25 56:1,21

breakfast 111:25

Brian 36:7,10,11 37:21 38:14,23,24
41:13 43:19 45:17 49:16,21,24
50:10 52:4,9

Brine 106:13

bring 14:12 17:25 21:22 26:13 60:9
78:1,3 80:18 98:5 118:2 124:1

bringing 69:24 84:24 109:17

brings 59:20 85:9 100:3 106:9

brought 14:11 18:18 40:25 42:9
52:22 73:1 74:19,23 75:15 76:1 77:9
78:15,19 96:10,14 119:14

Brown 4:7,9,13,15,17 5:12,13 8:19
10:25 11:6 12:21 13:3,15 14:4 23:1,
3 25:3,10 28:4,6,14,16 30:13,17
31:15 32:1 33:2 34:1,5 35:15 36:6
38:4 41:22 42:21 43:12 44:5 47:15,
17 56:4,11,17,23 57:1 60:19,24

61:4,9 62:2,23 63:11 64:3,10 66:8,
24 67:7 68:2 69:7 70:12,17,22,24
71:14 72:11,21 73:17,20 74:13 76:2,
18 77:18 79:24 80:4,13 82:20 85:5
114:22 115:22 117:15 118:5,19,22
119:3,6,23 120:9,18,23 121:1 122:7,
25 123:7

budget 34:6,10,14 36:22 38:5,13
39:14,18,20,23 40:2,8,9,18 41:10
46:16 47:20 48:22 49:3 50:14,15
51:1 53:13 54:2 62:7 75:20

budgeting 33:4

budgets 49:13

building 6:15 8:6 30:7 64:23 66:17
93:6 95:7 100:23 102:17,23 104:2,
21 121:8 122:9

buildings 63:14 86:7 104:12

buildup 44:19

built 113:1

bumps 22:21

bunch 58:2

business 14:16 23:12 24:7 38:7
65:5,6 117:22,23 125:16

busy 44:13 100:9

buy 49:25

buying 48:5 121:9

C

cab 100:7,11

cadence 16:12

calendar 70:4 71:3

call 5:3,18 6:5 10:14 44:17 49:22
58:20 67:19 68:15 83:23 121:8

called 65:5 83:22 104:9

camera 35:16 49:17 52:6

candidate 35:1

capacity 5:14

Car 66:17

care 24:7,14 38:7 43:5 44:8,9 65:6,7
82:8

careful 91:13,15

carefully 38:15 94:1

Carini 6:14 117:2

Carl 8:4,5 101:12 116:24 117:1,6

Cary 8:4,5 101:14 103:2 117:1

case 67:1 121:16

Casella 104:14

catching 105:21

categories 84:15

category 58:24

caught 42:7 63:15

central 14:6 35:3 41:23 43:6,13
84:12,20

cents 45:20

certified 107:1 119:8,9

cetera 39:5 40:16 46:7 48:24 49:10,
23

chair 5:5,9 76:13 77:8 96:21

CHAIRMAN 4:2,8,10,25 5:2,11,16,
20 6:1,7,12,17,20 7:2,15,19 8:2,7,
11,21 9:9,11,23 10:2,4,6,12 11:10,
18,23 12:18 13:5,18 15:6 16:15
17:19 18:5 20:12 22:3,13 24:18
25:8,12,20 26:5 27:10 28:10,15
29:9,24 30:19 31:2,8,16 32:12,19
35:21 37:20 38:21 41:12 42:17 43:8,
22 45:8 50:9,18 51:10,17 52:3,21
54:12 55:2,18 56:5,15,19,25 60:15,
20 61:1,8 62:1,15,24 64:2,5 65:24
68:12 69:25 70:13,23 71:1 72:5,16
73:14,18,23 74:6,17 77:12,24 79:23,
25 80:11 82:13 84:25 85:6,12 87:8,
16,19,25 88:20 89:19 90:3,6,15
91:4,12,19,24 92:10 93:14 94:6,17
95:2,11,17,23 96:1,3 97:25 99:21,25
100:3 101:12 103:3 105:2,23 106:5
108:12 109:6,20 110:5 111:8,19
112:4 113:11 114:8 115:19,23
116:14,17,19 117:4,13,19 118:13
119:5,11 120:8,10,14,17,24 121:13,
23 122:20 123:13,24 124:4,21
125:5,8,15,25 126:2

chairs 97:19

challenge 35:13



challenges 45:15 53:14 54:2 55:13
104:7 105:20

challenging 46:25

chance 9:5 29:6

change 34:19 88:4 92:8 99:7 102:25
110:13 112:25

changed 14:17 88:18 101:11

changeover 62:10

changing 111:6

charge 35:4

chart 62:20 70:2 73:6 79:2 82:23

chastised 22:4

chat 12:13,23,24 13:12,15 16:17
23:19 47:9 48:16 70:14 80:4 87:22
90:4 91:5 110:20,21 119:17,20
120:1,2,3 121:2

check 14:16,19 51:4 91:6 102:6

checked 14:21

checking 16:3 50:23 51:2,6

chief 5:13 13:3 68:14 76:12

chief's 25:9 56:3,21 80:3

choice 103:24

choose 39:11 124:20

cities 86:1

citizen 93:5,8

city 5:24 6:4 8:8 9:21 93:13 94:25
95:14 100:4 103:5,7 104:20 105:12

city-wide 104:10

clarification 108:13,14

clarify 12:22 36:9 60:16 124:11

Class 96:11 97:1,5,7 98:1

cleaner 26:24

cleaning 44:15

cleans 120:19

cleanup 98:16

clear 15:17 16:8 17:3 39:2 49:4
50:11 56:15 87:7,9 123:17

clearer 72:4

Cleary 6:9 9:25 10:1,3,5,7 17:22
29:12 33:23 34:2 35:22 37:18 43:25
45:7 54:14 74:21 76:17,20 77:13,20
78:6 97:14 105:4,9 123:16 124:10
126:1

click 90:7

clicked 91:6

clicks 72:8

clock 56:7 84:4,6

close 58:4 99:10

closed 66:15

closely 33:3

closer 87:2

CMP 10:19 12:12 14:3,5 15:1 17:13
25:21 42:5,9 44:13 45:11 46:3 57:8
70:18 80:17,23 81:2,11

cmptraining@landi.law.gov.
13:13 16:20

CMS 10:21 13:15 57:8 66:9 80:22
81:2,4

CMV 44:9

cobbled 57:8

code 5:25 28:13,21 31:20 92:21,22
95:7 100:23 102:5,18 112:25 122:10

collective 84:16

column 57:3 62:21 64:15 65:3 69:8

combination 36:6

comment 55:9 94:11,25 102:8
118:1 119:13

comments 4:19 9:1,17 36:8 54:15
55:7,19 77:2 80:2 87:5 89:25 95:11
115:4

commercial 6:11 8:1 107:10 122:3,
9 123:5,18

committee 4:4 5:4,15 7:5,12 9:4
13:23 28:1 54:17 60:13 73:25 78:1,4
86:18 94:14 98:6 106:12 109:19
113:13,19 115:3,9

committees 86:22

communicate 107:21

communication 16:9

community 56:1

companies 96:20 124:18

company 93:11,13 96:24 102:22,24

company's 93:12

compare 78:25 108:2

compared 16:24 24:25

Comparing 25:1

comparison 107:25

comparisons 109:18

complete 66:11,18

completed 58:1,18 62:5,22,25 63:9
64:15 65:3,14 66:17 67:2,3,4 68:5
69:4,22 70:7,10 71:4 73:8

completely 39:15 86:10

complex 93:24 94:18

compliance 32:16

complicated 38:12 54:2

complied 32:4

comply 31:13

component 23:24

compounding 45:14 46:1,8 47:5

computer 23:2

concept 96:12,15,18 98:1 107:18

concepts 7:24 96:9 97:11

concern 34:14 60:13 102:10

concerns 85:19 86:11 107:16
110:11 118:9

concise 15:17

concrete 53:14,18

concur 115:19

condition 46:20

conditions 73:5

confirm 13:8 35:23 101:14 119:2

confused 60:23 66:23,25 70:3

confusing 62:20

confusion 30:7

conjunction 100:13



consideration 125:7	counting 43:9	data 17:14 19:25 59:3 71:24 80:25
considered 39:6	country 29:21	date 60:24 63:20 99:15,16
consolidate 98:20	couple 15:9 16:9,14 35:2 37:16 44:15 46:21 49:4 60:1 68:19 72:8 77:8 95:25 113:14 118:17	dates 48:18 72:1
consolidating 99:2	court 4:9,10 11:11,15 22:4 119:18, 24	Davis 8:3
constant 33:20	covered 28:8	day 4:6 14:21 18:11 23:11 24:13 29:14 30:15 40:19 44:16 64:22,24 65:15 66:15 67:11,13 79:17 86:24 91:10 112:9 113:7 121:17 122:2
constantly 23:25	CPM 55:22	day-to-day 44:8 45:16
constraint 39:13,14	crazy 46:24	days 64:23 65:16 66:13 80:15 81:5, 10,14,19,20,22 82:15,18 83:22 84:6 120:20
constraints 36:23 39:18	create 19:7 53:22 54:6 90:19 98:19 108:21	deadline 99:11
consuming 65:23	creatively 42:8	deal 94:20
contact 20:24 30:10	crisis 34:6 62:7	dealing 38:16
context 53:21	criteria 96:24	dealt 35:2
continue 7:11 14:19 24:11 36:24 41:5 92:18	CSS 41:24 42:1,15,22 43:13,20 44:6 45:4 84:12	December 57:20
continuing 24:22 37:8	cue 66:11 67:10,11,16 68:9 82:1	decided 28:7
contractor 46:6 65:8	cued 25:10	decision 74:15
contractor's 27:5	curious 18:17 22:17 75:25 77:14	decisions 48:12 74:25
contractors 5:6,10 7:1 8:17 30:8 48:3	current 5:5 7:21 14:3 29:25 31:10 36:1,17 47:20 49:12 53:13 86:2 88:2 91:17	deck 57:10
controller 100:18	Curry 85:11,13,14 87:13,18,21 88:8, 15,19 89:3,13,17,24 90:5,9 91:2,9, 16,23 95:18,24 96:2,4 97:24 98:9 99:24 100:2	decommissioning 58:22
conversation 40:22 117:22	customer 12:7 54:7 84:13	dedicated 48:7 49:20 52:8,10 53:6, 22 54:6,16
conversations 47:24 48:10 52:18, 23,25 97:11	customers 15:18 24:7 50:5 81:17 84:8	deemed 107:4
conveyance 5:25 8:9 15:17 106:23 110:25 111:15 113:2,8 119:10 122:16	cut 75:9	deficiencies 26:16 46:2
conveyances 70:15 106:9 111:17 112:9 113:15	cutting 75:24 79:21	definition 110:25 111:15,20
coordinator 49:6	cycle 31:21 40:8	definitions 110:24 111:12,14
correct 13:13 25:10 28:15 37:1 64:10 124:3,5,13		degradation 92:20
corrected 46:3		delays 80:14
correctly 31:25 32:13 37:25 38:2 42:19 51:11 63:5,10 110:8		deliver 54:7
correspondence 83:24		delivery 30:14 89:6,18
Cory 6:23,25 7:2 20:14,15 22:2,15		Deloitte 61:7 72:21 73:2
cosponsor 100:8		demonstrate 97:3
count 69:21		denied 83:14,17
counted 43:11		deny 82:23 83:10,14,18
counties 86:1		denying 83:21
		department 13:10 30:1,4 32:23 34:25 35:9 41:19,20 43:1 45:15

D



50:3,4 51:15,21 52:24 55:8,11,20
61:12 68:23 70:5 71:6 75:23 76:21
77:1,6 78:7 85:25 91:21 92:7 101:5
102:4,12,14 104:11,12,13 110:17
111:10 114:19 116:11,23 117:8
120:19
departments 34:17 50:21
depending 71:11
deputy 36:12
desk 105:1
detail 84:1 110:23
detailed 109:16
detailing 111:7
details 43:10
detectors 101:6
developer 95:10
development 68:25
die 13:17
difference 16:22 72:10 79:21
differences 124:1
differentiate 123:17
difficult 10:9 57:5
difficulty 47:6
diligence 59:19
direct 90:12
direction 28:19 76:12 82:18 101:17
directly 12:13 13:21 16:24 17:6
89:21
director 36:12 40:22
director's 100:12 102:25
disband 116:4
disconnect 102:11 122:13
discouraging 45:1 55:10
discuss 27:12 117:23
discussed 14:11 26:2 74:1 78:11
discussion 9:11 10:4,13 25:24,25
29:25 46:14,23 55:8 74:2 88:21
100:21 101:4,23 102:3 103:4 114:17
115:24 116:9,20,21 119:12 124:21
126:3

discussions 22:17 48:2 106:1
114:1 119:17 124:25 125:16,20
disrespectful 17:25
distracted 105:13
distributed 89:1
distribution 89:1
division 54:9
document 27:18 30:11 39:11
106:17 107:6 109:9 110:7 111:9
112:20 114:2 119:8
documentation 102:7 107:17
documents 96:17
dog 35:17
dog's 35:17
Don 88:20
door 32:7 84:1
doors 71:17
double 91:6
download 110:21 120:5
draft 27:18,20 98:19
drain 72:6
drawings 26:12,14
drilled 115:12
Drive 64:24
drivers 80:8
drop 12:13 110:20
dropped 41:17 48:15 78:2 90:4
91:5,7
drove 62:8
drum 41:5
Duane 6:2,4,7 9:21,23 103:5,7
105:3,4 106:1
due 63:9,11 67:11,24,25 68:9
Duke 8:3
dump 59:3 71:24
duplicate 19:14
duplication 19:15
duplicatively 20:10

duties 84:10

E

earlier 14:9 18:18 22:16 23:15 31:22
72:19
early 56:2 93:21 96:7 97:10
ears 54:19
easier 19:12 20:8 23:6 24:8 72:3
99:5
east 6:6 69:16 79:10
easy 19:2 90:17 106:4
ecology 50:4
economic 68:25
economy 71:11
educate 124:18
effect 50:20 86:13
effective 99:16
effectively 51:4
efficiencies 23:4,21
efficiency 18:22 20:17 22:17,22
efficient 19:8,12 20:8 23:5 82:19
efficiently 84:8
effort 19:16 54:24 75:8 113:24
electrical 39:5 49:22 53:6 54:18
97:6 104:22 112:21
elephant 78:10
elevator 4:4 5:6,13 6:25 7:1 8:17
13:4 39:5 43:16 46:2,13 47:10,12
52:12,13 74:9 85:18,24 86:10,14
92:7 95:5 96:20,24 100:19 101:9,19,
24 102:22 106:25 107:10 108:18,20,
25 109:4 111:4 112:14 121:19 122:3
123:5
elevators 28:23 32:2,7 35:9 86:2,6
100:10,14 101:5,22 104:11,21
111:18 112:23
eligibility 96:25 97:4
eligible 86:23 96:19,25
eliminate 19:17



email 12:13 13:10,12 15:18 16:19,21
17:3 23:18 29:21 44:15 89:9 90:8

emailed 21:21 30:12 89:21

emails 8:16 14:11 16:18 44:7,20
89:9 91:14

emphasis 93:22

employee 43:3

employment 36:18

EN 94:12,24

encourage 14:19 29:1 52:17

encouraged 114:15

encouraging 12:11

end 26:21 29:23 112:9 113:7 121:17
122:2

ended 85:22

engineering 104:12

engineers 7:5

enhancement 17:6 23:23

entail 39:23

equation 18:23

equipment 31:19 68:24 69:6 96:23
97:17 113:4 121:4,21

ESAC 52:8,23 57:20 73:25 74:23,25
76:1 77:7,10 78:1 92:6,9 93:9,17,20
94:5,7 98:6 100:8 106:8,18 118:2
126:5

ESAC's 91:20,21 92:4

essential 35:3

essentially 90:2

establish 96:24

established 36:16 61:18

everybody's 62:13 71:17

everything's 89:10

exact 47:12

exceed 61:19

exceeded 60:1

exceeding 20:2 63:19

Excel 81:7

exception 39:9

exceptions 39:3

excuse 30:7 95:14 102:18 110:13

exempt 7:25 39:6,10 43:17

exemption 6:10 39:10

exemptions 39:3

existing 28:23 29:2 31:19 32:7
107:25

expanding 28:22

expect 87:1 103:13

expectations 32:4

expected 63:19

expense 50:2 113:6

expenses 49:2,9,10

expensive 101:1

experience 120:7

experiencing 23:9

explain 44:3 60:25

explaining 65:25

explore 19:23

expression 35:17

extent 47:18

eye 78:8 94:8

eyes 119:4

F

face 35:18

faces 22:8

facing 55:12

fact 26:12,21 68:23 72:25

factor 61:2 98:14,15

factors 80:10 81:13

fails 91:3

fair 121:22

fairly 109:15

fall 58:23 122:7

Fallon 49:6

false 102:14

familiar 30:20 96:12

fantastic 41:25

Farrell 66:2,22,25 67:22 68:11 92:2,
3 118:16,20,25 123:25 124:6

fashion 33:8 123:3

fast 93:23

faster 19:11,23 20:7

fatality 122:19

feature 59:1

features 82:7

February 9:1,18,19 62:9 72:12 89:4,
5

fee 49:25 53:15 98:21 121:11

feedback 12:4,11 14:2 18:9,12
20:17 21:6 22:15 25:21 27:12 55:19
71:13 74:1,18 80:2 98:10 99:20
125:17

feel 51:20 106:10,16 114:1

fees 52:12 98:13,17,18,20,22,23,24
99:1,3,7,19 111:5,7,22

felt 108:24

field 36:12 92:20 119:6

fight 43:18

figure 20:20 36:19 37:10 40:16
54:24 58:25 79:19

figures 103:11

file 81:19

filing 99:9

fill 36:1,3,21 37:8,11,12 41:6 83:8
112:19

filled 33:16 34:25 37:14 45:5

filling 33:24 37:7,10

filter 71:25 83:3

filtering 59:6

final 55:9

finalizes 40:14

finalizing 99:17



find 14:22 21:16 26:17 46:16 111:7
finding 27:3 42:2
fine 81:4 112:20,21 118:22 123:7
finishes 115:25
finishing 33:11
fire 24:6 100:13 101:4,6 102:4,12,14 104:11
firefighting 15:23 16:13
fiscal 39:20 59:12 73:12 75:21 86:22 95:19,20,21 98:13,14,15
fixed 16:5,11 17:10 103:20
fixes 16:2
floor 86:23
fluctuate 71:10
fluent 88:1
fluid 88:3 110:7
flux 58:3
flyer 107:18
focus 18:22 19:4 61:16
focuses 68:23
focusing 63:25
folks 11:8 12:4,6,11 26:21 68:17 98:23
follow 4:20 18:21 37:22,23 42:19 90:2 111:20 122:8 124:13
follow-up 16:17 27:15 62:16,18 73:15
footage 83:20
forgot 33:12
form 27:25 102:4,5 108:21 109:2 110:1 112:18,25 113:1
formal 11:4 14:4 16:4,8
forward 15:22 33:18,21 54:25 88:5 98:7 104:19 105:21 108:10 110:16 114:5,11,18,19 116:11,13,22
frame 31:11 32:15
Frank 30:24,25 31:3 32:11,12,17
freeze 39:2,7,15
freight 86:2

front 110:10
fruition 14:19
frustrating 50:4
FSPS 85:14
FT 100:15 101:19
Fujitec 8:5
full 46:12 53:12 70:5,9
full-time 43:2
fully 28:2 34:16 42:23 43:10 45:5,11 47:1 51:21,22 78:13
functionality 18:20
functioning 117:2
functions 19:1
fund 47:10,14,23 48:13,18,19,20 49:1,15,22,23 50:2,23,24 52:9 53:6, 23,25 54:3,4,6,16
funded 42:23,25 43:10 45:5 51:22
funding 34:16
funds 37:12 47:21,22 50:20,22 51:13

G

gains 55:10
game 76:24 77:4,23
Garry 5:7,8 9:7 12:10 27:10 30:2 106:8 112:5 113:17 125:22
gathered 66:5
gathering 81:1
gave 29:13 103:23
GBI 8:18
general 5:10 47:23 49:1 50:2 53:23, 25 54:3 74:10 107:13
Generally 21:6
generated 66:10 72:8
generation 67:20
gentleman 94:23
gentlemen 4:12
geographical 79:9

Gerald 5:11,12,13 10:21 12:20 13:3, 6,7,22 14:1 18:10 19:24 22:18,25 23:3 24:19 29:10 31:14,22,25 32:25 35:8 37:1 41:1,15,20 42:17 43:23 44:1 45:7 46:14,24 47:13 51:12 52:9 56:10,22 60:16 65:25 73:18 76:17 80:1 85:7 110:8 114:21 118:1,14,17 119:18 121:24,25
Gerald's 36:13,16 61:13
get all 4:22
giant 59:3 69:6
give 10:24 12:11 14:2 18:12 32:25 44:2 45:15 47:1 71:15 75:12 78:11 85:16,17 86:15 89:2 92:17 102:13 106:10 111:8 124:16
giving 15:24 95:1
glass 53:12
global 86:3
go-around 93:10
goal 24:8 36:21 37:13 55:14 59:23, 25 61:10 64:9 72:18,19 74:2 76:8,9, 14 82:17 114:24 115:16
goals 20:2 110:9
gold 58:1
good 6:14,24 21:8 29:6 35:7 41:16 49:18 56:1 58:15 66:12 71:5,20 74:18 76:25 77:25 78:6,18 82:10 85:13 89:11 97:14 104:22,23 105:5, 23 106:11,12 108:6 114:1 119:16 120:16
Google 90:18 91:3
Gould 5:19,24 7:14,16 9:10,24 25:18 27:24 28:5,9 53:3,9 54:11 55:16 56:9,13 74:5,8,14 90:17 93:3 94:11,21 95:9,16 100:5 101:22 104:5 109:8,11,14,23,24 113:13,22 116:16,18 117:25 125:12
Goury 106:14
gov 89:6,18
governor 39:19,25 40:18 50:15
governor's 38:14 39:2,14 50:14
grab 81:8
grace 44:25 116:2



grading 70:8
graph 57:15,17 59:10
grasp 53:10
grayed-out 57:4
great 14:10 15:1 21:6 24:15 33:2
34:22,23 35:18 54:10 56:6,8 57:6
59:18 69:23 73:7 80:18 97:20 98:2
101:15 103:24 105:18 108:4 114:16
ground 33:19 36:2 38:1
group 18:7 25:24 29:20 30:20,22
32:20 40:6 71:13 109:9 115:13
116:4,6 117:17 119:14
groups 92:15 94:15
growth 68:19 98:13,14
guarded 67:21
guess 30:3 53:11 66:22 70:2 87:6
gurney 95:7,8
guy 64:19
guys 17:18 18:10 45:16 54:19 60:6
63:23 65:17,20 67:7 68:7 69:22 77:1
79:7 90:14 118:10

H

habits 13:16
half 53:12 61:2 72:25 75:9 76:5,19
79:22 81:19
hand 9:12,16 10:15 12:20 17:21
20:14 27:23 29:11 30:24 38:23
43:24 45:17 62:17 68:13 70:25
72:10 74:3 90:16 92:1 93:2,15 94:10
97:13 101:13 105:3 117:24 118:15
123:14
handle 84:20
hands 25:16 53:1 57:10 116:22,24
117:9
handwritten 57:9
happen 50:17 101:23 118:12
happened 62:7,8 119:25
happening 19:15 20:10 89:10
happy 87:2 105:24

hard 12:15 13:17 38:8 62:13 73:21
76:22 77:2 79:18 80:12 103:13
104:17 113:16
harmonization 94:12
harmonize 94:15
hat 118:21
HB 85:20 86:9,12
head 70:21 115:12
headed 25:6
headquarters 99:14
heads 63:17
heads-up 89:2
health 50:3
hear 4:20 11:8 31:1 37:25 38:2 53:8,
20 55:10 119:25
heard 35:25 76:4,5 101:21 125:22
hearing 9:12 10:14 18:16,25 21:6
26:21 27:14 32:22 55:14,21 99:12,
13,21 103:5 116:21 119:13 125:20
hearings 89:11
held 33:5 34:7
helped 57:6,7 92:13
helpful 44:1,4 52:19 93:20 107:24
helping 45:1 53:22 54:21 108:5
helps 97:21
Henderson 4:2,8,10,25 5:2,5,11,16,
20 6:1,7,12,17,20 7:2,15,19 8:2,7,
11,21 9:9,11,23 10:2,4,6,12 11:10,
18,23,24 12:18,19 13:5,6,18 15:6
16:15,16 17:19,20 18:5,6 20:12,13
22:3,12,13 24:18 25:8,12,20 26:5
27:10 28:10,11,15 29:9,24 30:19
31:2,8,9,16 32:12,19 35:21 37:20,21
38:21 41:12,13 42:17 43:8,22 45:8
50:9,18 51:10,17 52:3,21 54:12
55:2,18 56:5,15,19,20,25 60:15,20
61:1,8 62:1,15,24 64:2,5 65:24
68:12 69:25 70:1,13,23 71:1 72:5,16
73:14,18,23 74:6,17 77:12,24,25
79:23,25 80:11 82:13,14 84:25 85:1,
6,12 87:8,9,16,19,25 88:20 89:19
90:3,6,15 91:4,12,19,24 92:10 93:14
94:6,17 95:2,11,17,23 96:1,3 97:25
99:21,25 100:3 101:12 103:3 105:2,

23 106:5 107:23 108:12 109:6,20
110:5 111:8,19 112:4 113:11 114:8
115:19,23 116:14,17,19 117:4,13,19
118:13 119:5,11 120:8,10,14,17,24
121:13,23 122:20 123:13,24 124:4,
21 125:5,8,15,25 126:2
hey 14:21 16:1,5 48:4 66:3 82:24
83:25 84:1 91:4 118:17
hiccups 103:19 104:24
high 36:25 37:16 64:24 81:24
higher 37:13 62:4,5 63:4 65:4,22
86:8
hill 48:1
hire 37:3 39:8,11 40:21,23,24
112:12
hiring 38:13 39:2,6,15 84:22
historical 53:20
history 52:14 54:6
hit 60:11 61:23 66:18 67:8 79:18
HJS 8:10
hoistway 100:16,20
hold 36:2 41:2 45:6 83:23
holder 21:8
holding 99:11
holidays 68:3
home 106:22 107:4 108:19
homeowner 122:8 123:21
homeowners 27:4 106:12 122:12
homes 27:4
honestly 114:8
hope 19:6 41:10
hoped 46:4
hoping 89:15 100:8
Hornback 36:11 38:24 45:18 47:16,
19 50:22 51:16,23 55:15
hour 65:11
hours 24:13 46:25 67:13 69:5 72:15
79:17 80:9
House 86:17 95:12



housekeeping 20:16

housing 93:7

How's 59:2

Howerton 8:7,8

Huge 72:10

hundreds 44:20

hunt 20:9

hurdles 18:19

I

IBC 94:22

IBID 97:19

icon 35:16

idea 40:23 51:20 96:10,14 97:8 98:2

ideal 21:14

identify 4:19

imagine 109:13

impact 48:21 49:7 107:22

impacts 95:21

important 14:24 26:10 38:19 54:10
100:10 112:17 124:23

improve 23:24

improvement 24:11 33:20

improvements 19:22 24:22,23
25:6

improving 14:14

inability 54:7

inactive 122:16

incline 96:21

include 11:1 29:4 115:3 119:19

included 28:11 85:23

incorporate 29:15 104:14 111:17

incorporated 29:22

incorrect 15:18

increase 57:23 58:16 98:13

increasing 35:24 58:10

incumbent 124:17

individual 32:6 93:13

industries 11:22

inefficient 46:18

information 12:24,25 13:2 15:11
19:20 21:9 23:16 25:4 26:25 27:1,5,
7 30:5 40:7 49:5 52:1,19 66:4 71:15
81:1,16 82:10 83:12 104:16 107:2,
20 114:24

initial 115:2 122:15

initiate 33:8

input 26:20 106:12,13 108:7 113:24
114:1

inquiring 42:8

inspect 69:3

inspected 63:24 73:9 106:23,24
107:9

inspecting 67:8,12

inspection 27:15,17 58:24 60:5,25
63:13,21 64:20 65:10,14,15 66:11,
16 69:23 72:13 96:22 98:20 99:2
104:18 108:17 109:3 119:7,8 121:4,
9 122:16 124:15

inspection-wise 20:1

inspections 58:18,19,21,22 59:4,5
60:3 61:21 64:15,22 65:9 68:5,8
69:9 71:8 97:2 107:11 111:5 122:6
123:6

inspector 5:13 13:4 23:3 33:14
38:3,11 43:16 44:12 64:16,21 69:5
108:20 109:4 119:7,9 121:19

inspector's 33:18 65:8

inspectors 23:10 34:15,21 35:24
36:3 38:1 39:4 41:21 59:19 69:12,
13,16 72:13 75:12,18,19,23 76:22
77:5,22 80:5,6 81:7 97:18 108:23
118:17

install 103:25

installation 103:22 107:1

installations 96:21

installed 31:13 100:15 122:10

installers 68:22

insurance 102:23

intact 116:8

integrate 79:20

integrated 109:24 110:1

integrates 79:3 104:11

intent 114:2

intents 4:19

intercept 82:22

interest 52:10

interested 29:13,19 118:24

interesting 104:16

interim 94:2

internal 19:24

International 86:4

interpreting 51:11

interrupt 22:7

introduce 5:3,7,23 6:2 7:17 22:10
35:5 105:5

introduced 85:18,23 88:11 94:22
105:7

introducing 35:20

intuitive 19:12

invited 34:25

invoice 15:15

invoices 14:22 15:20

invoicing 15:14 44:10

involve 115:16

involved 74:25 92:9,11 94:8 103:14
113:15 117:11 118:7,17

ISO 86:4 94:12,24

issue 17:7,14 68:25 87:12 95:5

issues 12:9,17 13:9,19,20,24 15:2,
14 16:21,23 23:8 45:14 93:24
107:14 114:9

item 7:13 8:25 9:17 10:18 27:14,16,
19,21 32:22 56:20 94:18 106:7
117:21

items 12:9 15:9,25 16:11 17:4 19:3
20:11,16 21:21 31:12 32:6 46:3



92:20 107:15 108:15 110:23

IVIBS 97:16

J

Jack 29:14,20

Jalal 102:17

Jan 5:23,24 6:1 7:15,16 9:14,24
25:18 27:23,24 31:21 53:1,7,11
54:10,11,12 55:16 74:3,18 77:10
90:16 91:2 93:2 94:10,21 95:9 100:3
101:15 103:3,4 104:5 109:6,24
113:11,12,24 116:18 117:24,25
118:13 125:12

Jan's 53:25 113:10

January 57:2,21 62:9

Jason 8:7,8 101:10 102:4

Jerome 8:14,20,22

Jim 33:14

job 15:5 24:15 45:16 46:1 57:11
69:23 79:15 80:18 84:18 105:19
108:4 113:17

jobs 65:22

Joel 52:10 53:21

John 6:13,14,17 117:2

join 14:7

July 59:12 61:20 62:21 64:14 66:8,
16,19 67:2,24 68:2 69:8 73:11,13
86:13 99:12 103:9

jump 4:21 45:19

June 29:23 73:13 99:10

justification 71:6

justify 39:16

K

Katie 35:1,2,5,8,16,19 41:16,24

Katie's 42:2

kidding 22:4,5

kind 15:3,17,19,24 16:4,7,13 23:16,
20 40:4 41:9 44:3 47:11 55:9 58:13,
24 62:10 64:13 68:19 71:1 73:21

75:25 76:24 77:16 78:10,17,21 79:7,
13,17 83:20,22 84:5,22 86:15 87:4
90:21 97:6 98:21 99:11,17 107:17,
18 113:5

kinds 65:1

knew 40:7 47:17 58:6

knock 61:25

knocking 67:14

knowledge 112:22 113:4

L

L&i 15:8 18:24 22:22 24:8 34:19
38:15 40:8 51:15 99:13 108:21

L&i's 39:14 91:17

labor 11:22

Labrosse 93:3 108:4

lack 51:21

lacking 17:8 41:18

ladies 4:12

lag 22:11 40:20

Lake 33:10

Lama 104:9

language 50:19 88:2,4 94:23 98:19
99:17 110:14 111:10,11,21,24
113:20

larger 57:13 86:6

late 106:6 110:19

latest 100:21

layout 84:1

lead 11:1

leader 53:22

leadership 33:3

leading 54:9

learn 35:13

learned 118:6

learning 35:10,12

leave 102:10 103:24 119:2 122:14

leaves 123:23

left-hand 59:11

legalities 114:3

lege 49:5,6

legislation 93:19 96:5 115:6,18

legislative 48:25 51:1 85:9,21

legislators 90:24

legislature 41:7 53:18

legislature's 47:22 48:8 87:23 89:8
90:13

legislatures 48:11

legit 74:11

Leopard 6:3,4 9:21 103:7 104:8
105:7,10,18 106:3

lessen 97:21

lets 102:22

letter 91:21 93:21

letters 92:12

letting 86:25

levels 53:17

licensed 5:6 7:1 8:17 108:17,20,25
119:9 124:7

licensing 44:8 98:23

licensure 6:10 7:25

lie 36:20

lifts 28:22 96:21

light 53:13

likelihood 53:5

likes 36:18

limitation 93:18

limited 93:10

Lindsay 6:18,21 93:3 108:4,7,8
113:19 114:6

Lindsay's 7:9

line-item 40:1

lines 25:4 115:23

link 87:22 89:22 90:4,7,12 91:6
95:20

list 7:21 12:9 15:17,24 16:1 23:4



27:16 30:18 31:12,18 36:16 82:1
90:25 122:16

listed 8:16

listening 54:20 94:14

lister 16:1

lists 20:19

lives 124:11

Lloyd 73:21

load 80:25

locate 5:17

location 37:13

logging 82:5

logs 124:17

long 19:20,21 26:22 33:5 38:9 77:10
82:4 90:10 91:10 94:13,16 105:14
120:19

long-term 19:5

longer 60:10 82:15 110:1

looked 31:24 58:11,13 96:12 123:20

lost 19:3 42:20

lot 17:24 18:1 20:20 23:6 24:22
25:23 26:9 27:1,6 30:6 34:17 35:1,
10,12 45:9 47:3 55:4,5 58:23 63:8
69:14,15,17 72:15 78:20,21 79:8,9,
10 80:10,20 83:2,8 85:19 92:6,14
93:8 100:25 103:18 104:14 105:21
106:12 108:6 111:13 112:9 113:6,16
114:14 116:24 119:16 124:25

lots 90:23

love 19:23 36:8

low 49:8 53:16 63:7

lower 9:16 53:17 62:3 80:8 117:9

Lyll 7:22,24

M

MA 41:24,25 42:24 43:1 82:21 83:2,
10 84:9,10,19,20

MA3 34:24

machine 100:20

machines 69:23

made 24:21 36:7 37:6,7,15 48:12,13
49:3 74:15 82:22 100:6 101:6

mail 81:6

mailing 44:10

main 24:5 81:13 94:13 107:14

maintain 96:25 110:12 123:22

maintained 122:4 123:3

maintaining 111:14

maintenance 107:12 112:12,13
121:18,21 123:18 124:3,8,12 125:3

major 100:17 101:3 102:20

majority 114:10

make 4:17,18,19 8:19,25 12:1 13:1
14:13 17:16 19:7,22 21:1 22:23
24:8,14,22 39:1 43:2 44:10 46:7
47:1 48:13 49:11 50:15 52:19 55:5,
9,11 57:12 65:8,13 72:2 73:4 79:20
82:19 89:22 99:5 102:16 106:19
110:15 112:16 113:7 114:3,22
115:11,20 123:16

makes 39:16 72:3 78:14 112:18,19

making 7:3 23:5 28:24 41:4 43:20
54:17 55:4 62:6 82:17,18 98:12
99:8,20 115:13

manage 76:24

management 77:3,15,22 84:9,19

manager 8:9 11:22 85:15

managers 6:16 8:6

mandatory 102:16

manner 18:3

manpower 72:6

manual 81:2 82:5

manufacturers 68:22

March 57:2,21 72:12 85:25

Marie's 17:7

mark 66:11 113:3

marked 24:11

MARTIN 68:14 88:24 89:12,15

Mary 106:14

materials 16:7

matrix 79:12

matter 40:17

maximum 81:15

mayor 93:6,7

Mcbride 88:13,16 92:12 93:16

MCI 6:9 105:5

McIachlin 107:16

Mclaughlin 106:13

MCP 107:11 121:20 123:21 124:16

Meagan 91:7

means 63:8

meant 67:7 73:20

measures 61:11

mechanic 101:25 106:25 108:18,
22,25 124:7

meet 56:4,16 75:8 86:2 122:23

meeting 4:5 7:12 8:13 9:2,18 10:9
14:10,15 18:8 20:2 25:9 26:3,10
27:13 29:22 35:11,12 45:19,21
57:20 59:24 76:9,11 78:4 82:6,11
89:5 94:14 98:6 100:6 107:15 118:3
119:20,21,25 126:5

meetings 14:5,12 29:14,15 78:1
103:14 106:12 119:15 120:6

member 5:15 7:5 74:22 100:8 105:6

members 5:4 7:9 10:22,23 11:1
24:16 25:15 106:19

membership 7:7

mention 87:21

mentioned 14:9,15 26:9,11,19
35:23 49:21,25 72:19 114:6

met 79:21

methods 119:19

Microsoft 119:16

migration 17:14

Mike 105:11,14

Miller 94:23

mind 98:3 101:11 109:17 110:6



minor 96:20
minute 4:7
minutes 9:2,13,15,18,20,22 10:9,
15,17 23:19 119:20 120:1 125:21
misread 77:5
missing 7:4,8,10 15:16 17:12
mistake 94:19
mix 36:19
Mobility 7:24
mod 100:17 101:3,9
mode 15:23,24 16:14
modernization 101:16
modernizations 58:20
modification 102:5 111:20
modifications 111:2
modify 111:21
modifying 110:24
mods 102:20 103:23
moment 11:11 69:2 87:4 99:18
moments 47:25
money 40:18 46:6 48:4 49:2 50:1
71:23 95:10
month 16:6 25:7 60:4 63:12 64:3
67:25 68:1,5,10 78:18,25
month-by-month 70:8
months 16:9,14 23:22 49:9,10
105:15,17
Morin 119:1
morning 6:14,24 11:4 35:7 49:19
85:13,14
Moses 33:10
motion 9:6,7,19 116:10,12,15
125:22,23
move 9:22 13:24 14:7 15:2 56:2
85:8 95:3 98:7 108:10 110:16 114:5,
11,18 116:22 117:8
moved 50:2 95:4 103:10
movement 90:21
moves 33:21 88:5

moving 8:24 27:14 32:22 33:18
56:20 93:23
multiple 20:23
multiply 69:20
muted 113:11
myriad 15:19

N

names 22:8 73:21
Nathan 29:13
national 92:21
NEASA 92:13
needed 28:24 39:8 72:24 80:25
121:18
needing 71:6
needles 40:4
negotiating 38:15
neighborhood 40:11
neutral 90:22 91:18 93:7
newly 121:10
news 33:3 34:23 53:9 71:20
NFPA 102:18,19
nice 22:6,7,11 40:19 71:2 73:7
78:12,23 79:2,12
Nicole 57:6
non-ft 100:17 103:22
non-permanent 46:22
Norm 68:12 69:8 88:23
normal 27:13 89:1
north 86:5 105:19
note 7:3 16:1 49:18 52:17 53:24
72:12 80:19 95:19,20 121:16
notes 55:4
notice 31:6 64:14 70:1,3
noticed 16:18 70:13
notices 21:7 89:18
notification 16:4

notifications 90:8
notify 103:19
November 9:2,13,15 103:10
nowadays 124:15
number 21:15 47:12,24 48:14,17
57:24 60:3 62:3,4 64:8 68:4,9 69:10
70:15,18,20 73:3 77:4
numbers 15:17 20:4 33:20 57:4,7,
17 58:4,7,8,12 59:7 61:7,17,18
62:10 65:2,19 69:15 76:24 77:22
78:3,25 79:1,6 80:8 81:15
nutshell 106:21

O

objective 112:8
obligation 123:21,23
observe 109:5
obvious 63:18
occupy 124:12
occur 39:3
occurs 36:15
October 40:12 57:20 99:16
odd 86:18
offering 44:25
office 14:6 21:4 35:3 38:14 41:23
43:6,13 59:24 72:23 73:4 84:12,21
105:12
offices 20:23
official 4:3 11:24 12:15 42:13 93:6
102:17 119:23
officially 85:21
OFM 40:10,14
one's 15:13 45:6 78:10
ongoing 24:12 46:15,23
online 83:7
open 20:5 27:25 34:3 38:2 42:4
54:20 71:17 107:13
Opening 55:19
operable 111:1



operate 51:7
operating 46:4 48:20 49:2,3,9,10 111:22
operation 96:23
opportunity 52:7,16 85:15
opposed 90:22 93:6
opposite 82:17
optimistic 33:17 62:5,13
option 39:25
options 71:15
ordinance 103:21
Oregon 32:13
Oregon's 31:4
organization 5:22 86:4
organized 5:21 16:10
originally 85:22 96:18 100:15
outlined 84:16
outreach 11:22
outs 19:2
overarching 12:3
overhead 101:18
overlooking 112:5,7
overworked 108:23
owner 102:23 121:2 124:12
owner's 101:17
owners 6:15 8:6 30:7 113:15 121:8 124:16,18
ownership 107:5

P

p.m. 126:5
package 46:16
paid 35:18 83:4
painfully 24:4
panel 101:6
paper 80:21

part 23:25 25:9 26:8 29:17 32:7,9 34:14 35:3 38:5,19 43:15 46:9 59:12 65:6 73:3 74:21 75:22 77:7 80:13 84:16 95:3 101:15,16 107:6 110:5, 15,23 112:2 113:20 115:5 125:13
parties 107:20
partogram 59:15
parts 11:2 113:21
pass 86:12,16,17 97:1 112:13
passenger 86:2,6
passes 116:1 117:7
password 90:11,20
past 7:18 10:8 18:19 24:5 63:9,11 88:7 92:25 125:18
path 54:24
patience 44:25
payers 49:25 53:15
paying 67:15
payment 50:2
payroll 84:21
peek 58:13
pencil 52:17
people 12:22 14:7,13 20:23 21:7 23:11 24:13 28:7 30:18 34:17,18 39:19 44:6,14,16,18 46:17,21 48:5 50:7 58:7,20 67:11 76:3 81:6 83:24 90:12 98:25 99:5 100:25 107:21 110:11 112:10
percent 59:13,16,25 60:2,9,10,11, 21 61:2,3,5,7,11,16,20 62:3,9 63:1 64:8,9 72:18 73:1 74:11,12 75:3,7,9 76:10 98:14 102:21
percentage 59:22 60:17 61:3 62:25 63:4,6 64:8 78:17
percentages 75:17
perform 96:20
period 59:6 65:10 80:21 81:12 84:2 108:11
periods 81:2
permanent 41:23
permit 15:10 17:12 20:19 21:1,8,15 24:25 25:1 26:13 49:25 81:19 82:16

83:14,19,23,25 98:1,20 99:2 101:20
permits 14:22 20:23 26:12 27:1 48:5 80:14 81:9,25 82:2,22,23 83:4 96:11 97:1,5,7 103:16 104:18
permitted 58:19
person 20:25 21:2 22:19 99:13 124:11
personally 72:2
personnel 41:15,16,19 42:20
perspective 19:24 69:1
Pertaining 51:23
Phase 101:6,7
phenomenal 15:5
Phillips 8:14
phone 14:20 44:7 105:10 122:13
pick 62:21 64:12
piece 34:23 48:22 121:21
pieces 102:11
pink 60:18
pins 40:4
pit 100:20
place 50:12 83:9 98:25 114:23
places 46:4,5 98:22 99:6
plain 50:19
plan 15:11 104:25
planning 99:9
plans 22:20,23 82:2,24,25 83:15
plate 18:2 78:20
platform 22:8
play 27:8 124:25
played 77:4
players 42:10
plays 78:22
plenty 25:25
plumbers 104:22
plumbing 49:23
POC 20:24 21:3



point 36:25 37:16 48:20 50:11 53:25
54:10 78:19 79:11 97:14 107:13
108:13 116:7

points 20:17 24:5 49:4 81:14

police 104:12

policies 32:15

policy 27:17 30:1,21,23 31:9,17
32:21 85:15 86:22

pop 22:8 90:19

portal 14:16 15:11 16:25 18:13
23:11 83:15

portion 18:18 41:19 62:13 108:5

position 7:10 33:16 34:24 37:11,12
38:8 42:4,25 43:21 44:6 45:4 48:25
53:16 84:18 91:17,20,21 92:4 93:12

positions 33:5,24 34:3,5,7,9,12,18
36:1,4 37:1,2,7,16,25 38:3 39:8,10
41:3,6,24 42:23 43:17 44:2,4

possibility 51:16

possibly 63:24 76:15 96:14 97:8

posted 95:22

potential 88:25

potentially 51:13

power 102:1

powered 111:17

powerized 65:18

precipitate 75:2

precipitated 77:15

prefer 53:18 116:3

preparation 94:3

present 7:20 8:12,23 56:24 85:10

presentation 11:5 29:13

presented 57:21 59:8

pressure 75:22 97:18

pretty 46:24 58:15 88:6 90:17
104:22 110:7,19 114:11 116:5

prevent 39:15

preview 59:4

previous 14:15 31:18 52:23 60:5
82:11 83:2,9

previously 37:25 39:1

prided 44:14,16

primarily 12:3

primary 117:2

print 17:7

prior 24:3 31:11,13 51:19 73:16
107:4

priorities 36:15,16,20 37:10 71:16

prioritizing 17:17

priority 15:9,25 16:10 17:4 37:13
43:20 71:8

private 93:5,8 110:24 111:15 124:2

problem 22:13 25:15 125:9

problems 113:6

process 28:13 41:9 49:12 51:1,2
75:10 88:6,17 89:2 93:21 96:7 98:7
102:24 104:23 110:16 115:13

processed 81:21

processes 88:4 104:18

processing 26:25 81:9

produced 72:24

product 15:24

productive 65:14

professional 7:5

professions 48:4

program 5:25 8:9 11:22 18:10
29:16,18 35:14 38:16 43:5 44:11
45:5 46:2,13 47:10,12 50:1 52:12,13
53:4,16 54:8 72:24 74:9,25 76:13
97:7,19 102:8

programs 38:17 39:4 48:7

progress 37:7 41:4 98:12

progression 58:17

project 10:19,21,23 20:19 21:10,11,
14,19 55:22

projects 25:22 65:17

promise 100:6

proof 64:1

proper 122:5

properly 26:18 121:22 123:4,22

properties 121:9

property 6:16 121:2

proposal 96:23 110:10 111:12

proposals 47:20 55:5

proposed 50:12 98:3 99:10

protection 25:5

protections 54:4

protectors 103:25

proud 24:15

provide 59:7 107:17 108:22 122:18

provision 85:23 86:10,14

public 36:12 39:4 49:20 55:17 76:14
99:11,13 107:13 109:12 111:1

pull 12:15 20:23 72:6,9 100:19
109:20

pulled 20:25 72:13 86:23

pulling 83:25 101:20

purchase 96:25 97:4 121:6

purchased 121:10

purpose 111:25

pursuing 71:8

push 14:13 83:3,5 106:17

pushed 48:11

pushing 54:21 81:25

put 16:18 27:4 29:16 30:15 31:6
32:2,8 36:19 47:11 48:4 50:19 56:6
57:5 64:20 69:1 70:14 75:8 79:12
80:17 81:6,25 83:15 84:4 87:22
91:20 106:16 108:7,9,10 112:23
113:2 114:2 116:10,12 122:16

puts 60:8 75:22

putting 31:4 50:7 96:23 107:24
108:6

Q

QEI 29:15,17

qualification 114:22



quality 81:24

quarter 25:7 62:11 73:12 81:3

question 16:17 22:18 30:3,19
36:13,22 37:17,23,24 41:14 45:8,12,
22 47:4 51:18,19 62:15,18 64:6 69:6
72:16 87:25 89:14 91:17 92:3,24
101:13 105:3 109:7 113:10 121:1,2,
23,25

questions 11:9 12:8 30:22 32:20
71:22 80:2 82:11 85:7 87:5 88:21
99:19 104:4 106:3,20 115:3 116:5
118:9

quick 11:10 38:25 45:8,20 47:7,9
62:15 96:2 98:11 106:4,10 109:21
111:9

quicker 20:7 72:2

quickly 24:5 26:18 103:18

quit 64:18

quorum 7:8,11

R

raise 9:12 10:14

raised 25:16

ramble 41:11

rare 47:25

rate 97:1 98:15

rating 84:13

ratio 44:12

RCW 74:11 75:8 110:13,14 112:25
121:3 123:11 124:25

RCW's 125:9

RCWS 115:1

re-file 83:19

re-looked 74:16

reach 12:25 13:21,23 18:6 83:11
100:8

reached 92:12,13

reaching 92:15

reactions 72:22

readopting 32:9

ready 25:11 103:19

real 11:10 38:12,25 45:20 47:7,9
53:14,22 96:5 109:21 113:2

realistic 69:21

realizing 100:25

realtor 113:15

realtor's 106:14

realtors 112:18

reaping 34:20

reason 39:11 63:6 65:3 122:17

Rebecca 56:11,12,13

recall 74:2,6 101:7

receive 90:1

received 12:9

recently 36:4

recess 56:18

recognize 35:6 47:1

recognized 18:15

recognizing 46:23 48:2

recommendation 52:20

recommendations 29:1

record 14:10 93:21 121:21

recorded 26:6,7 58:3

records 107:12 121:18

recreate 15:4

recruiting 34:2

recruitment 33:8,11,12

red 58:21,22 111:11

redoing 33:15

reduce 50:22 51:5

reducing 50:20 51:4

reduction 49:14 51:8 58:6

reestablish 100:6

reference 34:13 107:6 108:8

referenced 94:3

referred 93:22

reflect 82:21

reflection 77:21

reflects 64:11 82:12

refund 34:6 83:19

registered 5:9 7:4

regular 90:1

rehiring 34:8

REINMUTH 49:16 50:13 52:5 53:7,
11

reinspections 58:21 64:25

reintroduced 86:19 87:14 88:10,16

Reiter-johnson 11:3,7,17,20,21
12:2 13:14,16 15:7,8 17:1 18:4
19:10 21:5,17,24 46:10 70:20

related 32:20 44:24 55:20 86:3
100:13,19

release 16:4

releasing 33:7 34:12 38:11

relevant 26:5

remember 47:11,13,14 54:10 59:9
66:12,13 70:17 73:25 74:8 81:11
102:5

removals 58:22

remove 47:22 86:10 101:3,18
102:20,24

removed 27:19,21 101:8 102:9,21
111:11

renewals 44:10

rental 106:9 107:9 108:16 112:15
113:9

rentals 107:7

renumbering 111:14

repeat 10:5 26:4

repeated 19:1

replaced 43:20

replacement 42:2,15

replacing 34:14

report 4:22 11:24 12:16 14:1,4 25:3,
9 56:3,21 57:19 59:5 60:11 61:6
66:16,18 67:18,20 73:5 78:3 80:3,20



85:4 99:23
reporter 4:9,10,11,14,16,24 5:1
11:11,15 22:4,6 119:18 120:3,12,16,
22
reporting 59:1,16 71:15,21,23 82:7,
9 119:24
reports 57:9 58:2 71:18 72:2 81:8
82:9
represent 6:10 58:19 60:21
representation 92:6
representative 6:4,5 7:4 13:22
representing 5:5,9 6:15,21,25
93:13
represents 66:21 68:7 69:15,17
request 12:23 25:13 39:9,10 46:17
78:2 96:5,8 100:25 121:4,10 122:21
123:1
requested 13:1 27:7 120:11
requests 14:18
require 85:24 108:1,16 110:14
112:25
required 27:1 65:5 84:15 112:24
121:18 122:10 124:16
requirement 76:9 95:6,8 100:22
requirements 31:17,19 32:13 43:5
75:25 92:21 95:6 104:2 111:24
122:24 124:9,14 125:3,4
requires 75:8 112:19
requiring 96:22 111:24
rescinding 31:10
research 20:20
residence 107:8 110:24 111:15
124:2
residential 6:11 8:1 27:3 29:4 96:21
97:16 111:4,18 123:8,18 124:18
resources 75:4,14
resourcing 75:11 97:22
respect 122:3
respond 84:3 91:20
response 84:5

responses 13:20 25:23
responsibility 75:21 124:19
responsive 18:2
rest 113:19 115:10
restaff 51:13
restart 23:2
restraints 34:10
restrictions 33:4 38:13
restrictors 32:7
restructuring 34:19
retire 33:14
retired 33:15 37:9
retiree 36:17
retirees 33:25 34:8 38:6
retirees' 36:1
retiring 34:15,18
returned 86:17
review 9:5 10:10,19 30:10 77:22
81:4 82:25 106:19 110:4,10,17
114:20,25 115:2,4,10 116:23 118:8,
10
reviewed 124:23
reviews 23:22
revisit 96:14 97:15,16
revisiting 97:9 98:1
rewards 34:20
Rick 5:5 6:19 11:23 12:18 13:5
16:15 17:20 18:6 20:12 26:3,20
28:10 29:9 31:8 37:20 38:22 41:12
42:18 56:20 70:1 77:24 82:14 85:1
87:9 107:23 108:3 109:16 113:19
121:13,14
Ricky 4:7 7:17 12:25 15:7 22:1
24:18 25:19 45:22 52:5 56:4,24
60:14 71:22 75:15 78:15 82:21
85:11 87:18 93:11,16 95:25 117:15
right-hand 57:3 59:14 120:4
Rimus 47:7
rings 44:18
road 22:21

Roberts 33:14
role 93:20 103:1
roll 5:3,17 24:2 104:23
roll-out 24:3,4,10 81:12
rolled 23:6
rolling 65:18
rolls 51:18
room 54:5 78:10 100:20
root 111:23
Round 118:22
route 64:17,18 80:7
routes 64:18
Rowe 105:11,16
rule 27:25 28:23 31:18 85:25 98:11,
12 99:8,20 100:12,24 110:13 115:13
rules 28:1 32:2,3 86:18,21 98:17
99:5,10,14,16 115:10 121:3
run 14:24 37:22 73:13 114:25
running 10:20 68:24 85:2 92:22
106:6 110:1,19 125:18

S

safe 100:10 107:4 112:17 113:8
safety 4:4 23:3 36:13 39:4 49:20
53:16 55:17 76:14 86:3 92:20 93:22
97:21 112:9 113:4
sale 107:4 108:19 112:15
save 120:25
savings 50:24,25 51:5
SB 85:20 86:14 87:1 90:18 91:17
scenario 69:2
scene 88:2
schedule 55:21 57:14 60:22 63:20
66:4 85:2 98:21
scheduled 55:25 57:24 60:21
61:18,21 62:4,22 63:3 66:5,6,7 67:5,
13 70:6,10 71:2 103:9
scheduling 63:18 73:8 121:11



Schindler 6:25 20:16 22:2

scope 84:17

Scott 6:8,9,12 9:25 10:5 12:10 17:21
29:11,24 36:13 37:6 43:24,25 53:2
54:13,14 55:2 62:17 66:1 74:20
76:20 78:5 79:25 84:24 92:3 97:13
105:2,4 123:14,15 124:10

Scottsdale 29:14

Scotty 33:22 35:21 36:7 37:17 62:16
64:6 66:2 92:1 118:15,16,24 123:14,
24,25

Scotty's 37:23

screen 56:24

screenshot 23:17

screenshots 14:25

SDCI 5:25

Seatac 33:13

Seatac-tukwila 38:10

Seattle 5:24 8:9 95:14 100:4,13,21,
22 101:4 102:4,12

sec 5:16

seconded 126:4

secretary 5:15

section 40:2,3 71:24 98:19,21 99:1

security 120:19

sell 106:22

seller 112:19 113:3

Senate 86:16,18,21,22,23 95:12

send 17:13 23:17 30:9 49:4 82:24
83:23 89:6 90:12 102:6 110:3
114:24

sending 13:11 15:25 89:17

senior 85:15

sense 78:14 89:23 102:14

separate 92:21

September 40:12 73:11 99:15

septic's 112:20

serve 84:8

service 36:12 50:1 53:17 54:7 84:13

services 50:3

session 29:5 85:19,21 86:9,20 87:1,
2,10,15 96:9 115:7

set 12:8 60:3

Seth 48:15

shake 114:4

share 14:25 19:25 25:14,18 52:18
80:14 87:3 89:3,22 109:8 110:18

shared 52:9 96:19

Shari 10:25 11:19,21 12:19 13:8
15:6,8 16:16 17:1,20,22 18:10 19:9,
11 20:13 21:5 22:19 24:6 46:10 57:6
70:17

Shari's 26:8

sharing 25:15 35:19 109:17

she'll 4:21 35:4

sheet 5:18 81:7

shoot 83:25 117:16

short 27:16 29:5 43:13 45:25 47:3
79:8 96:5 115:6

short-term 107:7,9 108:16 112:14
113:9

shortfall 75:20

shot 35:19

shoulder 65:21

show 25:3,16 57:4,17 59:10 65:19
109:23 116:22

showed 59:3

showing 4:3 21:15 58:16 59:15 65:4
67:11 73:6

shown 23:18

shows 23:12 35:16 57:25 67:17,21
81:15,19

shunt 100:23 103:25

shut 80:21,22

side 6:6 18:12 22:22 27:3 57:3 59:11
69:16 79:10 80:9 81:15 104:20
105:19,20 106:14 119:16 120:4

sides 18:23 19:1

sign 39:20 89:8,25 90:10,19,20,22
91:13

signed 39:25 49:13 61:12 109:1

signing 40:18

signs 50:16

similar 31:4 87:11 97:6 107:10,20

similarly 68:21

simple 113:2

single 63:13,21

single-family 107:7

sir 31:2 117:4 125:24

sit 105:12

site 21:17 81:8

sitting 29:19 76:12 104:25

size 95:4,8

skewed 62:11

skews 75:5

slate 120:20

slight 111:19

slip 115:17

slowed 81:10

slowly 34:11 60:9

smoke 101:5

sneak 58:13

social 50:3

software 104:10

sold 108:15 111:25

solid 106:16

solution 15:13

sort 15:22 22:16 24:20 45:14 51:17
54:23 60:18 81:13

Sound 6:15

Sounds 120:16

south 105:20

space 90:18

speak 29:7 110:8 112:6

speaker 22:9

speaking 11:12,15 31:25



speaks 81:23
spec 83:10,11
specialists 84:13 118:1
specific 16:23 39:24 90:8 101:20
specifically 21:10 40:22 41:21
48:20 76:18
specs 81:8 82:1 83:4,6 114:25
118:8,18
speculation 51:24,25
speed 28:8 89:10
spend 48:23
spent 20:20 71:22,23
Spokane 6:4 9:22 33:10 95:14
103:6,8,21 105:12
sponsors 90:25
spot 38:11 47:11 112:23
spring 28:4,5,7 115:11
sprinklers 100:13,16,19 101:3,8,18
102:9,21 103:21,24
staff 19:20 35:4 38:6 41:23 42:6
43:6 44:12 46:9,23 47:5 51:22 79:8
105:6
staffed 28:2 34:13,16 38:15
staffing 32:24 42:13 45:11 53:17
55:8,12,20 71:7 84:20
stages 96:7 97:10
stair 97:19
stakeholder 13:22 18:7,18 25:24
stakeholders 10:20,22 13:9,19
18:9,14,24 30:5,21 79:4 89:2 114:15
115:17 117:22 125:17
stakeholders' 25:21 26:3,10 55:7
stamped 26:14
stance 41:9
stand 101:25
standalone 32:9
Standardization 86:4
standards 81:23 86:1,3,5 122:9
stands 25:2

start 5:4 11:12,15 15:24 20:4 28:2
59:11 81:9 86:21 97:22
started 30:13,14 33:9 80:24 117:17
starts 84:6
state 4:4 5:14 11:12,14 13:21,25
31:10 35:9 40:1,8 41:10 48:3 51:1,2
59:24 61:17,18 65:3 68:18 70:16
72:20 73:3 76:9 94:20 95:13 103:11,
18 104:6,9 106:17 107:2,11,19
108:17,23 109:2 112:11 114:4
119:7,21 123:7 124:15
State's 75:22
state-wide 57:14,24,25 58:18 59:8,
22 60:17 66:4 67:2 69:22
statement 67:23
statements 11:25 12:3
States 94:24
statistics 75:5
status 14:3 85:17 86:15 87:23 89:4
96:6 98:11 106:8
statute 75:7 85:24
stay 42:12 94:8 95:5 120:18 125:19
steadily 58:9
Stellar 73:15,17,20 74:1,24 75:16
step 36:8 45:20,21 110:16 117:2
stepped 56:13
stepping 121:15
Steve 36:7 38:14 43:19 47:7 50:9
52:6,22 53:1,7 77:16
Steven 49:17 94:23
stop 61:23 64:24 67:8
stoppage 12:17
stoppages 17:18
stopping 68:8
stories 86:8
straight 78:3
streamline 84:7
streamlined 26:24
street 112:12

string 65:18
structures 54:5
study 19:18 94:1
stuff 4:22 23:9 29:4 55:4 62:10
65:18 68:3 72:7 78:17,21 79:18
80:20 81:6,21 82:5 83:2,9,15,22
84:22 89:11,18 90:23 105:22
subcommittee 29:16,20 106:8
115:25 116:1,3,4,8 117:11
subcommittee's 114:14
subgroups 116:8
subject 100:10
submit 46:16 89:24
submits 115:25
submitted 66:15
submitting 23:15
substantially 69:11
success 97:20
successful 35:1
successfully 46:10
suffice 109:3
suggestions 20:5
support 41:16,18,23 44:24 90:22
91:25 92:14,17 94:25 114:14
supported 102:18
supporting 12:6
supposed 48:7 122:23
surely 34:11
survey 61:7 72:22
surveys 118:7
sweep 47:10,21 48:13 49:22 50:15,
16
system 10:20 12:12 16:21,23 17:6,
9,12 18:20,22 19:2,3 23:22 24:1,21,
24,25 25:1 26:17,23 30:12 33:17
42:5 46:18 58:7 59:1,20 62:9 66:6,9
71:14 72:7 76:7 81:11 82:16,18
83:6,7 103:10,15 104:6,9
system's 112:21
systems 16:12 19:6 80:22 81:18



T		
tackle 23:8	tested 106:25 107:3 121:22 122:5 123:3,4	timely 18:3 33:7
tad 57:13	testify 89:25	times 26:22 44:16 60:1 69:14,20 71:18 77:8 80:15
tag 58:21,22 115:9	testing 100:23 108:17 109:1,5 111:24 122:5	title 106:15
takes 39:13 40:17 41:7 44:11 64:22 65:15,16 79:10 83:9 86:13 114:23	testings 65:21	today 6:18,19,22 7:7,21 21:22 39:20 57:22 58:4 85:16 99:24 108:9 109:9
taking 19:21 24:7 26:22 38:18 56:1 64:24 93:24,25 125:6	thing 22:7 23:14 42:7 44:23 48:6 49:24 64:13 71:18 72:22 73:2 74:23 75:11 76:10 83:20 84:23 91:8,13 92:5 94:21 101:24 115:11	Tom 88:11 92:12 93:14 94:6 105:8
talk 14:6 18:15,17 52:7 76:6 77:16 102:23 103:8	things 11:8 14:8,10,12,14,17,25 15:2,9,19,21 16:5,7 17:7,17,24 18:1, 16,25 19:6,7,11,15 20:2,9 22:22,23 23:5,6,20 24:3 25:5 26:4,9,11 27:8 32:4,8 33:9 34:18,19 44:20 45:10, 13,25 46:8 47:4,18 48:8 54:21 55:5 58:21,23 59:20 65:1 68:8 70:1,2 72:4 74:24 75:23 76:23 78:20 79:20 81:17 82:20 83:8 92:14 95:25 99:4 103:16 104:18,21,25 108:6 118:6 122:9 125:6	ton 71:14
talked 23:14 39:1 41:21 78:9,19	thinking 54:5 61:15 63:10 79:15 97:8	tool 76:8
talking 23:10 28:12 31:22 55:3 61:20 80:5,14 109:11	thought 25:23 35:24,25 55:23 75:10	tools 75:12
talks 59:18 82:3	thoughts 97:12 98:4	top 5:19 15:21 57:15,25 66:3 67:23 100:20
Tamara 38:14 52:9	threw 58:12	topic 40:23 47:9 77:25 78:4 85:8
Tammy 49:6	throw 45:20 118:20	total 70:15 78:16
target 59:22 64:9 78:13 79:19	ticket 66:10,12,19 68:6	totally 72:10 115:19
targeted 33:13 60:22 61:5	tickets 59:20 66:14	totals 78:17
targeting 60:10	tied 101:6	touch 34:9 47:9 95:25 118:3
targets 79:18	Tim 119:1	tough 58:24
task 57:10 123:19	time 19:2,8,18 23:8 24:2 25:16,22,25 29:5 31:11 32:15 33:5 34:8 35:11 36:14 40:20 41:2 45:1,10 46:12 48:1 54:9 55:22 56:7 59:6,8,23 60:2,3,18 61:2,9,12,13 62:25 63:6,15,16 64:9 65:8,23 69:16,17 72:18 76:10 77:11, 19 79:11 80:5,11,21 81:1 82:14 84:3,21 85:2 90:10 92:22 94:1 97:18 100:24 105:5,8 110:2,22 115:21 116:7 117:12	town 33:13
tasked 84:20	time-consuming 64:25	track 14:10 42:20 56:14
taxed 44:19	time-wise 24:20	tracker 81:5
team 10:21,23 15:1,22 24:16 33:4 42:9 46:11 52:19 57:6 61:22 72:3 76:3 80:17 104:20 113:23 120:6	timeline 24:24,25 125:18	traction 101:18
teams 81:24 119:16		traffic 80:5
tech 82:1 83:4,5,10,11 114:25 118:1, 8,18		training 12:12 16:6,24 17:13 72:14, 15
technology 11:21		transcript 26:6
tedious 82:4		transfer 49:21
temporary 46:20 49:21		transferred 107:5 113:8
ten 68:20 71:18 81:22 97:5		Transit 6:15
tentatively 92:8		transition 15:23 42:10 81:5,12 103:13
term 47:21 51:21 100:18 115:7		travel 38:8 80:5
terms 53:20 71:7		traveling 49:18
test 104:25 106:24		trend 20:4
		trip 103:25
		trips 100:23
		true 53:21 125:14
		Trump 125:9



Tukwila 33:14
turn 35:16 38:18 44:23 62:6 101:25
102:1 103:17 105:8 107:8
turn-on 64:20
turn-ons 58:19 78:21 79:1
turned 66:18
turnover 44:25
two-step 23:14
type 70:5 90:18 107:8 119:9
typically 115:24 122:17

U

Uh-huh 97:24
ultimate 36:21
ultimately 112:8 113:7 122:2
unanimous 10:16
unaware 124:8
uncertainty 27:6
underlined 111:11
underneath 57:17 58:1
understand 24:9 28:24 75:3 78:13
79:7,13 93:18 114:9
understanding 63:5 110:8
understands 41:4
United 94:24
units 79:16 80:7 86:8 106:9
unmodified 111:10
upcoming 52:17 115:6
update 10:19,24 32:23 33:1 85:16,
17 87:3 89:4 96:6 100:4 101:15
103:5 106:10 115:10
updated 16:6
updates 20:25 85:9 88:25 106:8
upgrade 100:18
uploaded 14:17
upper 76:23 77:3,15,22
upward 13:25

users 18:24
utilize 82:7
utilized 123:10

V

vacancies 36:17 37:8
vacancy 36:14
vacant 7:6,10 33:24 36:4 37:1,2,25
vacation 84:21
valuable 53:15 113:25

valve 102:14
varies 40:13
vendor 15:3,12 17:9
venue 21:22
version 117:16
versus 39:3 75:18
veto 40:1,2
vice 5:9 77:8
vice-chair 108:5
view 12:24 77:23
virtual 99:12
visibility 17:4,16 78:12 79:4,7
visit 97:16
voicemails 14:11 44:20
vote 9:12,14,18 10:11,14 106:20
108:9 114:5,6,18,23 115:15 116:1,
11
voted 88:6
voted-on 117:16
votes 10:16
voting 108:11 116:22
VPLS 97:16
Vroman 35:1,7,8

W

WAC 27:25 28:1 29:2 31:18 32:2
98:23 107:25 109:18,24 110:13

115:1,10 121:3
Wait 4:7
waiting 40:4 81:16
wanted 12:21 14:2 18:17 21:22
35:22 60:16 80:13 85:17 101:17
102:16
wanting 18:21 110:15
Washington 4:4 5:14 40:1 94:20
124:15
watermark 27:18,21
ways 52:18 94:13,16 98:6
website 9:3 27:17,20 30:6,10,15
87:24 89:8 90:14
week 65:19 94:14
weekends 24:13
weekly 120:20
weigh 93:19
weighing 93:17 94:5
weird 67:18
whatnot 103:23
wheelchair 86:7
wide 51:25
Winchell 6:24,25 20:15 21:13,20
22:1,2
window 60:2 79:10
windshield 69:15 80:9,11
wisely 71:23
Wohlschlager 7:23,24
wonderful 57:11
Wood 5:8 6:19 9:7 26:2,8 30:3,16
106:11 108:19 109:10,13,15,22,25
111:6,16 112:2,7 113:18,23 116:12
117:10 121:14,25 122:21 123:1,12
124:5 125:2,6,11,14,24
word 35:23
words 47:3
work 8:18 12:6,17 14:6 16:11 17:9,
14,18 19:8,16 20:11 23:7 24:8,12
29:17 38:11 40:19 41:8 44:8,11
46:9,11 47:6 59:18 67:14 68:7 69:3
75:17 84:14,15,17 93:4 98:16



112:10 113:13,14,16 114:14 115:25

worked 22:21

working 12:4,5,7,8,10,17 15:10,12,
14,20,21 19:19 23:14 24:13 26:8
29:16 33:3,17 38:19 39:17 41:20
44:9 45:14 46:24 59:2 62:14 76:22
77:2 78:16 79:7 96:19 99:17 100:12
104:17,20 112:20,21 116:8

workings 88:1

workloads 46:25

works 14:14 19:3 21:18 93:11 94:15
102:15 106:6

world 53:14 54:2

written 89:25

Y

yards 107:12

year 28:1,2,3 29:6 39:21 40:13 48:24
51:7 59:12 60:5 61:24 62:11 63:20
64:1 66:19,20 67:6,9 70:4,5,6,7,10
71:3 73:12 75:16 78:16 86:19 87:12
88:7 94:4 98:15 101:2 106:24 107:3

year's 66:12

years 32:3 34:4 35:3,10 53:4 54:8
68:19,20,21 96:18

yellow 59:9,23

yesterday 14:20 46:14

Z

Zoom 120:4

